





Acknowledgements

The City of Salem would like to acknowledge the following individuals for their support and assistance during the preparation of this plan.

City of Salem

Mayor of Salem Kimberley Driscoll

Department of Planning and Community Development

Lynn Goonin Duncan, Director Carey Duques, Conservation Agent/Staff Planner

Intern

Taghrid Salim

Director of Park, Recreation and Community Services Doug Bollen

ADA Coordinator

Jean Levesque

Open Space and Recreation Committee

Robert McCarthy, Chair

Chris Burke

Maryann Curtin

Sean Doherty

Holly Grose

Keith Glidden

Steve Harris

Councilor Jean Pelletier

Anthony O'Donnell

Douglas Sabin

Hans Schwartz

Susan St. Pierre

Barbara Warren

Brett Wingard

Consultant Team



Ralph Willmer, AICP, Project Manager Mike Borsare, Project Planner



Contents

01. Plan Summary	4
02. Introduction 2.1 Statement of Purpose	8
2.2 Planning Process and Public Participation	9
03. Community Setting	14
3.1 Regional Context	14
3.2 History	15
3.3 Population Characteristics	18
3.4 Growth and Development Patterns	23
04. Environmental Analysis	34
4.1 Geology, Soils, and Topography	34
4.2 Landscape Character	37
4.3 Water Resources	39
4.4 Vegetation	41
4.5 Fisheries and Wildlife	42
4.6 Scenic Resources and Unique Environments	45
4.7 Environmental Challenges	47
05. Inventory of Lands of Conservation and Recreation Interest	52
5.1 Types of Open Space and Recreation Land Protection	53
5.2 Inventory of Lands	54
06.Community Goals	70
6.1 Description of Process	70
6.2 Statement of Open Space and Recreation Goals	<i>7</i> 1
07. Analysis of Needs	74
7.1 Summary of Resource Protection Needs	74
7.2 Summary of Community's Needs	75
7.3 Management Needs – Potential Change of Use	76

08. Goals and Objectives	86
8.1 Vision Statement and Open Space and Recreation Goals and Objectives	86
09. Five Year Action Plan	90
9.1 Introduction	90
9.2 Five Year Action Plan	91
10. Public Comments	108
11. References	117
Appendices	

- A. ADA Policies
- **B.** Community Development
- C. Source Documents



Plan Summary

Photo Courtesy of Salem Planning and Community Development



Plan Summary

The City of Salem is a highly developed and densely populated community with an interesting array of open spaces and parks remaining within its borders and limited direct access to open space resources in adjacent municipalities. The need to improve and upgrade park facilities, and preserve and protect existing open spaces is widely recognized and deeply felt by Salem residents.

Changing demographics in Salem over the past decade have altered the needs for and demands on limited public resources for outdoor recreation, physical fitness and sports, such as playing fields, playgrounds, and other active and passive recreational facilities.

The City faces serious management, staffing and financial challenges to address these diverse needs for conservation land, parks, playgrounds and outdoor sports facilities. Although some progress has been made over the past five years to enhance several key sites, and a couple of volunteer Friends groups have been formed to advocate and raise funds for specific parks, it is recognized that more efforts to supplement City resources are needed. However, the City also needs to develop a stronger open space management program and incorporate regionwide solutions, where feasible, to meet the competing demands of many different constituencies.

This document is Salem's first Open Space and Recreation Plan since 1996. It presents an updated inventory of Salem's open spaces, documents open space and recreation needs, and establishes an ambitious program to expand and modernize its park and recreation system. Overall, this Plan reaffirms Salem's desire to meet the following goals:

- 1. Maintain public spaces and recreational facilities
- 2. Protect open spaces
- 3. Develop and implement a capital improvement program
- 4. Improve public access and awareness

Salem's open space and park system is a precious and limited resource that has been difficult to acquire and maintain and needs to be protected ardently. This Plan presents open space goals, objectives and actions that will guide Salem's open space and recreation philosophy, planning, improvement, maintenance, and management through 2012.





References



Introduction

Salem Common Photo Courtesy of Salem Planning and Community Development



Introduction

2.1 Statement of Purpose



In this Plan, "open space" was defined as "publicly or privately-owned parks, forests, trails, playgrounds, and fields of significant size owned and managed for recreation, agriculture, or conservation uses." Additionally some special landscaped areas (e.g. near St. Mary's on Hawthorn Blvd.) are included in this definition.

Salem's 2007 Open Space and Recreation Plan is an update of the 1996 Plan and comes at a time when the City's park and recreational facilities are facing increasing use to meet the demands of City residents. This updated Plan will assist Salem in making intelligent decisions about its future open space and recreation policies, particularly with respect to maintenance and enhancement of existing facilities. The purpose of this Plan is to make those decisions clear and prioritize them relative to the City's needs. This document is dynamic and meant to affect change in Salem.

Salem's first Open Space and Recreation Plan was prepared for the Conservation Commission in 1973 and focused especially on an environmental inventory. The Community Development Master Plan of 1979 included a detailed and extensive section on the environment (including recreation) and numerous recommendations. Many of the recommendations of these two previous Plans have been carried out, particularly the addition of land to the Forest River Conservation Area and the park and playground improvement program. Some recommendations remain on the City's agenda, awaiting the convergence of opportunity and funding. The 1996 Open Space and Recreation Plan was prepared to conform with the requirements set forth at that time by the Division of Conservation Services (DCS), which have since been updated. It was a detailed Plan that provided information on demographics, land use, environmental analysis, recreation and community needs, and a matrix of all open space and recreational facilities in the City. It included a five-year action plan.

This Plan uses the information from the 1996 Plan and substantially updates it in conformance with the revised Open Space Planners Workbook. Although this 2007 Plan recommends specific actions, its flexibility accommodates a realistic and practical approach to preserving, enhancing, and expanding the City's open space and recreational resources. Thus, the contents of this Plan include an updated and revised inventory of open space parcels, an open space and recreation strategy in the new five-year action plan, an implementable program for administering and achieving the Plan's goals and objectives, and a prioritization of those recommendations.

The City of Salem has many valuable existing open space and recreation and natural resource areas spread throughout the community. Natural habitats, coastal areas and their contribution to biodiversity of plant life and wildlife, and numerous open spaces and recreational areas all characterize a unique setting for Salem. The purpose of this Open Space and Recreation Plan update is to:

- Utilize the Salem Open Space and Recreation Plan from 1996-2001 and update its information to create a document that outlines a five-year plan of action with the City agencies and Salem's community organizations for the protection, care taking, and enhancement of its park facilities and other open space,
- Make the City eligible for Self Help and Urban Self Help funding from the Commonwealth,
- Increase awareness and educate residents who live in Salem and other nearby communities about the open space and recreation amenities and needs that exist, and
- Formulate a stronger community base that will take charge of administering and implementing the Open Space and Recreation Plan and sustain a commitment to the protection and enhancement of the City's open space and recreation resources.

The Open Space and Recreation Plan is organized to provide an overall baseline of information regarding what physical resources exist in Salem regarding properties, facilities and infrastructure. The Plan also discusses the organizational structure of Salem (for maintenance, management, and overall decision-making related to open space and recreation) and serves as an informational resource that inventories and describes resources, opportunities and challenges. Salem should consider this Open Space and Recreation Plan a blueprint to follow for the next five years that will help the City attain some of its goals and objectives regarding open space and natural resources.

2.2 Planning Process and Public Participation



Vanasse Hangen Brustlin, Inc. (VHB), the consultant selected to prepare this plan, worked closely with the Salem community throughout this planning process. Ralph Willmer, AICP served as Project Manager for the revised and updated plan. Monthly meetings were held with the Open Space and Recreation Committee, which consisted of local residents and members of: the City Council, Park and Recreation Commission, Conservation Commission, and environmental and park advocacy organizations. The Open Space and Recreation Committee was staffed by Carey Duques of the Planning and Community Development Department. A site visit and "community immersion day" was conducted in November 2006 during which VHB staff spent a morning with committee members and City staff touring the community and taking photographs of key open space, playgrounds,

fields and natural resource areas. Meetings were held with relevant City staff members and key stakeholders.

Two public forums were held – the first on January 8, 2007 and the second on May 14, 2007 at the City Hall Annex to inform residents about the project and to discuss goals and objectives regarding open space and recreation opportunities in Salem.

The first draft of the Open Space and Recreation Plan was presented to the Committee in June of 2007. The committee reviewed the plan and provided comments on what additional information should be gathered and they helped define what some of the unidentified open space on the maps was.

The update of the Salem Open Space and Recreation Plan was a collaborative effort that focused heavily on how best to implement the Plan. Moving forward, residents and visitors will have numerous open space and recreation opportunities to look forward to as this Plan is implemented.













Community Setting

Photo Courtesy of Salem Planning and Community Development



Community Setting

3.1 Regional Context

Salem, a city of 8.1 square miles in area, is located in Essex County, approximately 16 miles northeast of Boston. It is one of the oldest urban centers on the North Shore, a sub region of the greater Boston area which stretches along the coast from the Mystic to the Merrimack Rivers. Salem is bordered on the north by the Danvers River, Beverly Harbor and the City of Beverly beyond. The eastern shore of Salem faces the Beverly and Salem Harbors and the Town of Marblehead. The southern land boundary of Salem abuts the towns of Marblehead and Swampscott and the City of Lynn. To the west is the City of Peabody.

Salem is a member of the North Shore Task Force, one of eight subregions of the regional planning agency, the Metropolitan Area Planning Council (MAPC), collaborating with neighboring communities in open space activities and discussions of regional planning issues and opportunities. The Task Force consists of two representatives from each of the 15 member cities and towns appointed by their respective Mayor or Board of Selectmen. Task Force meetings take place on the second Thursday of each month in a different member community.

Compared to other urban communities in its region, Salem has exceptional open space resources, both in size and quality. The coastal lowlands between Boston and Beverly have been modified in many places to accommodate an almost unbroken expanse of urbanized environments. Salem is lucky to have one of the most significant natural open space interruptions along this densely-occupied coast: the combination of Thompson's Meadow, the Forest River Conservation Area, the coastline itself, and significant portions of the Salem Woods located within Highland Park.

Socioeconomic Context

Salem's residents tend to be less wealthy than residents in many of the surrounding communities, the county and the state. According to the 2000 US Census, nearly 10% of Salem's total population have incomes below poverty. The majority of those living below poverty are adults, under 64, and children. The 2000 US Census reports that the median household income (MHI) in Salem is \$44,033 and ranks 286 out of 351 cities and towns in the Commonwealth, representing a modest decline in state rank since 1990. Of Salem's neighboring communities only one has a lower MHI than Salem, Lynn's MHI stood at \$37,264 in 2000. Salem's other neighbors each had significantly higher MHIs: Peabody - \$54,829, Danvers - \$58,779, Beverly - \$53,984, Swampscott - \$71,089, and Marblehead - \$73,968. The per capita income (PCI) in Salem is \$23,857 again ranks low comparatively, statewide in Massachusetts the PCI is nearly \$2100 above Salem at \$25,952. The same story told with the MHI holds true here. Except for Lynn, all of Salem's neighbors rank above it in PCI.

Salem's unemployment rate of 5.4% is a little above the state average of 4.6%. Comparatively Salem's rate is higher than all but two of its neighboring communities. Both Lynn and Beverly top Salem's rate with 6.2% and 6.9% respectively. Salem's other neighbors come in with much lower numbers as follows: Peabody - 3.8%, Danvers - 3.3%, Swampscott - 2.0%, and Marblehead - 2.1%. (See Table 3.1 Socioeconomic Context)

In addition, the 2000 US Census reports that racial minorities compromise 14.9% of Salem's total population. Hispanics are the largest minority group in Salem today, representing 11.2% of the City's total population and 7.4% of its households, with nearly 48% of this population originating from the Dominican Republic. The Census also reports that 3.2% of the minority population is black and 6.2% is some other race. Of the total population, 11.9% are foreign-born with nearly 50% of this population reporting Latin America as the region of birth.

TABLE 3.1 SOCIOECONOMIC CONTEXT SOURCE: U.S. CENSUS BUREAU

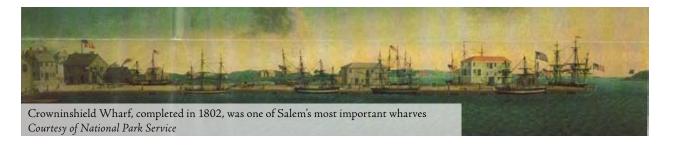
Town	Median Household Income	Unemployment Rate
Salem	\$44,033	5,4%
Lynn	\$37,264	6.2%
Beverly	\$53,984	6.9%
Peabody	\$54,829	3.8%
Danvers	\$58,779	3.3%
Swampscott	\$71,089	2.0%
Marblehead	\$73,968	2.1%

3.2 History



Courtesy of Peabody Essex Museum

Salem's founding and subsequent history have been strongly marked by its location and environment. Its estuaries provided rich fishing grounds for the Native Americans who made their summer camps in the area. One of the first English settlements in North America, Salem was established in 1626 by a group of colonists from Cape Ann looking for a new site for a fishing station and trading post. Salem is probably most well known as being the site of the witchcraft trials in 1692 that were conducted after three women were accused of being witches.



During the seventeenth and eighteenth centuries Salem became a center of fishing, shipbuilding, and trade with the West Indies, the Mediterranean, and East Asia. By the early nineteenth century, the port of Salem was second only to Boston in New England trade volume. Rich merchants built mansions in the Chestnut Street area and around the newly landscaped Common.

Salem's golden age of international trade was permanently disrupted by the War of 1812. In addition, as merchant ships increased in size over the course of the nineteenth century, Salem's shallow inner harbor was unable to accommodate them. Salem residents then turned to industry, succeeding particularly in shoe-making, leather-processing, and textile production. As the City grew in population, residential districts expanded. Immigrant workers lived in cramped tenements along the waterfront and in industrial districts, but in the second half of the nineteenth century more spacious residences extended up North Street in North Salem, along Lafayette Street towards South Salem, and along Bridge Street. Development in the Salem Highlands and the southern part of the city remained very limited. Juniper Point, the oldest residential section of Salem Neck, originated in 1870 with a subdivision of lots for summer cottages.



The Great Fire of 1914 accelerated the development of downtown. The fire started with a warehouse explosion in Blubber Hollow and raged until it reached the harbor, incinerating some four hundred businesses, including the Naumkeag Cotton Mill, and nearly three thousand homes. The mansion districts escaped destruction, but millworker housing in the Point and the Lafayette Street area up to Leach and Holly Streets were in ashes. The mills and their housing were quickly rebuilt but the formerly residential district of lower Lafayette Street took on a more commercial character with the construction of hotels, commercial blocks, and auto salesrooms.

Salem's population peaked in the 1930s when it was the business, legal, and retail center of Essex County. Since the decline of rail and the opening of Route 128 in the 1950s, Salem has become one of several centers on the North Shore. The City is known as a tourist destination but still continues to support an industrial sector. In addition to Salem State College, founded in 1854, the City is home to the Peabody Essex Museum, and the Salem Maritime National Historic Site, the first National Historic Site in the National Park System.

In recent years the Park Service has constructed a new visitor center and made improvements to Derby Wharf and other sites. The Salem Maritime National Historic Site, a 9.2 acre site, operated by the National Park Service, (NPS) is comprised of several buildings, including the original Customs House, as well as several wharves and homes. The NPS has restored the wharves and buildings. The tall ship "Friendship", a full size replica of

one of Salem's historic trading ships, completed in the late 1990s, is berthed at Derby Wharf, the main wharf owned by the NPS. This \$6 million project was 75 percent federally-funded and is expected to become a major cultural attraction and educational tool.





The NPS will be relocating the historic Pedrick's Warehouse from Marblehead to Derby Wharf and installing a pile supported dock adjacent to the building, in order to facilitate interpretive display of historic maritime functions. The warehouse will be a 2 ½ story building with an associated dock structure extending over the water. The building will serve as a working rigging loft for the Friendship as well as provide meeting room space for NPS as well as interpretive space for visitors.

In 2002 the Peabody Essex Museum completed Armory Park on the former site of the Armory Head House. The park was dedicated to the veterans of Essex County who have served their country since the first voluntary militia formed in 1629. This site provides Salem with a contemporary interpretation of a traditional New England green. The park utilizes materials and flora indigenous to the area and provides a place for relaxation by residents and tourists alike. Together with the museum's other project, the Garden Walkway, these two public spaces tie the museum's facilities together as a whole to the waterfront of Salem.

Early environmental, park and open space history

In Salem's early history, its coastal location and riverine environment were the keys to the City's development. However, over the centuries the pressure of increased population and new industrial and transportation-related activities modified the coastline and the extent and configuration of the North and South Rivers. As the City became more densely-populated and industrial, residents created a strong park system.

At the time of colonization, the South River formed a tidal basin and harbor at the present site of Riley Plaza. Over the eighteenth and nineteenth centuries, the tidal basin and the downstream shores of the river were filled to provide land for warehouses, wharves, railroad yards, and a train station until nothing remained of the original river except a short channelized stream which today emerges from a culvert under Lafayette Street near its intersection with Derby Street. The channel originates in the wetlands at Old Mill Pond. The last fill project on the river was completed in 1941.

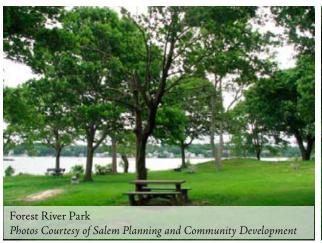
The North River is one of the oldest industrial rivers in North America and originally had a wide estuary stretching between present Mason and Federal Streets nearly to Pope Street. Industrial pollution made the river so noxious during the nineteenth century that the City dredged and filled the river as part of a sewage system construction project. The North River still flows from its origin in Peabody into Salem, but it is now a narrow, channelized river until it emerges from under the Route 114/North Street overpass into downtown Salem. There



remains one naturalized section along Harmony Grove Road.

Salem citizens participated in the public parks movement which emerged as a reaction to intense industrialization in the nineteenth century. Salem Common was the City's first urban park. The swampy pasture was drained and landscaped by public subscription and renamed Washington Square in 1802. Greenlawn Cemetery was laid out in 1807 and Harmony Grove in 1840. This time period also saw the beginnings of Salem as a summer tourist destination. Visitors to Salem were transported by the first rail line to the North Shore. Their end destinations included the Salem Willows Park and also the resort hotels on Salem's islands.

The public parks movement resulted in over 350 acres of public parks created in just a few decades: Salem Willows (1883), Liberty Hill Park (1883, now the Bates School), Ledge Hill/Mack Park (1886), Highland Park (1906), Forest River Park (1907), and Gallows Hill Park (1912). Most of these lands were estates that had escaped subdivision and the City saw the value of preserving them for public use. The City obtained these lands in a variety of ways: the bequest of public-spirited residents, purchase, and eminent domain. For example, Highland Park had been pasture land (Salem Great Pastures) since at least the mid-eighteenth century. The City purchased the land to build the high school, and the remaining land became Highland Park.



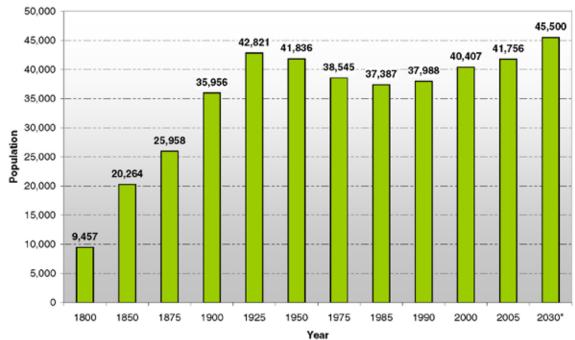


In succeeding years the City continued to add to Salem's park and playground network. Highlights include the opening of the municipal golf course in 1933 and the creation of five neighborhood parks and playgrounds in the 1940s (Pickman, McGlew, Splaine, Juniper Point, and McGrath). Kernwood Marina opened in 1961 and the special playground for handicapped children at the Willows also dates from the sixties. Creation of new parks and playgrounds continued into the 1970s. In recent times this tradition has been carried on in Salem. The addition of Cabot Farm playground, Gonyea Park, and Leslie's Retreat Park are three examples of parks added during the last ten years.

3.3 Population Characteristics

Salem's population reached 36,000 by 1900 and has fluctuated relatively little since. According to the Salem City Census, the population peaked at over 43,000 in the 1930s. By the 1960s the population was approximately 40,000 and began to decline in the 1970s, early 1980s, and the early 1990s. In recent years however, the population has been on an upward swing. Total Salem population at the time of the 2000 U.S. Census was 40,407, an increase of 2,419 people from 1990, approximately a 6 percent increase. The U.S. Census Bureau also estimated the 2005 population at 41,756 people. In addition to all this, MAPC estimates that by 2030 the total population of Salem will reach 45,500. This all means that from 1990 to 2030, a forty year time frame, there is a projected population increase of 7,409 people, or 19.4 percent.

FIGURE 3.1 POPULATION CHANGE 1800 – 2030*
*MAPC ESTIMATE, SEE APPENDIX C FOR SOURCE DOCUMENT



Population distribution and density

As one of the oldest urban centers in the nation, Salem is very densely populated in its historic core: the Historic Districts, downtown, and the Point. Bridge Street Neck, which has many tightly packed two- to four-family buildings, is the next most densely populated area of the city. Where the housing stock is primarily single family or large two-family houses: North Salem, South Salem, and Witchcraft Heights, the population density is correspondingly lower. Finally, the southwestern and south central parts of the City, which contain extensive open spaces and areas unsuitable for development, have the lowest overall population densities in Salem.

Sex and age composition

The 2000 population had a small majority of females over males: 21,662 females to 18,745 males. The median age was 36.4, slightly older than the 33.5 median in 1990 and even older than the 32.1 of 1980. This increase in median age was mostly due to the loss of population in the 17 and under age group. Compared to the 1990 census the population of Salem aged 17 and under comprised 19 percent, but in 2000 that percentage dropped down to 6.1, or by roughly 13 percent. On the opposite end of the spectrum is the 65 and older cohort. In 1990 this group made up 12.3 percent of the population but by 2000 that number had increased very slightly to 14.1 percent. In 1990 the 18-64 segment of the population made up 70 percent and by 2000 that number increased by about 10 percent to reach 79.8.



FIGURE 3.2 MEDIAN AGE 1980-2000

SOURCE: U.S. CENSUS BUREAU

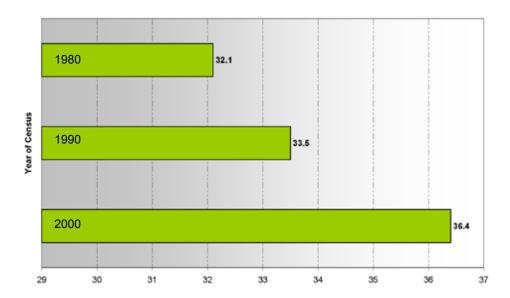
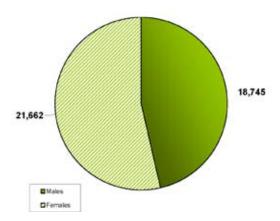


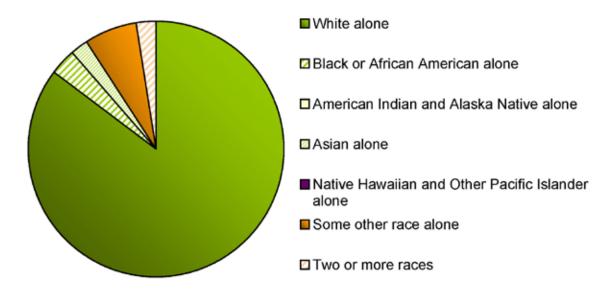
FIGURE 3.3 MALE VS. FEMALE POPULATION IN 2000 SOURCE: U.S. CENSUS BUREAU



Race and ethnic composition

The Salem population in 2000 was 85.4 percent white, 3.2 percent black, 2.0 percent Asian or Pacific Islander, 0.2 American Indian, Eskimo or Aleut, 2.5 percent with two or more races, and 6.7 percent "Other." Within these numbers those possessing Hispanic heritage make up the largest minority population, with 11.2 percent of the total population. The majority of Hispanics in Salem are of Dominican origin, with significant numbers from Puerto Rico as well. The Hispanic population tends to be younger than the overall population, with a median age of 23.1 years in contrast to the overall median of 36.4. Nearly 37 percent of the Hispanic population was under 18 years old and only 3 percent was 65 or older in 2000. The majority of the Hispanic population lives in the Point Neighborhood.

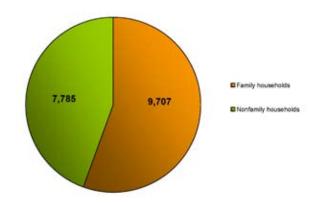
FIGURE 3.4 RACE AND ETHNIC COMPOSITION OF SALEM IN 2000 SOURCE: U.S. CENSUS BUREAU



Household composition

In the 2000 Census Salem's total number of households was 17,492. Fifty-five percent of these contained two or more people and as such were classified as "family households." Eight percent of these were female ¬head of household families with children. In contrast to the family households, 35 percent of all Salem households were made up of a single person. Twenty-five percent of Salem households contained one or more persons aged 65 or older. Consequently, Salem's recreational facilities must mutually serve single people, families with children, the elderly, and youth.





Housing

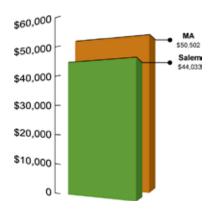
Much of the housing stock in Salem can be found in multi-family buildings, ranging from two-family homes to condominiums and large apartment buildings. In 2000 only 49 percent of occupied housing units were occupied by their owners. Nearly 51 percent were renter-occupied and the rest were vacant. For a regional comparison, in 2000 approximately 62 percent the total housing units in the area comprising the North Shore Task Force were

owner occupied units and those available for rent stood at 38 percent.

Income characteristics

Salem is a middle-income community. In 2000 the median household income was \$44,033, moderately below the state median of \$50,502. Nearly ten percent of the population in 1999 had incomes below the poverty level (\$16,700 for a family of four in 1999 as set by the U.S. Department of Health and Human Services). Poverty levels were particularly marked among households with female heads, 30 percent of whom had incomes below the poverty level.

FIGURE 3.6 MEDIAN HOUSEHOLD INCOME FOR SALEM IN 2000 SOURCE: U.S. CENSUS BUREAU



Journey to work

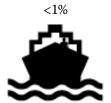
In 2000, 72 percent of Salem residents drove to work alone. About 6 percent took the train, < 1 percent the ferry, and 1.5 percent took the bus. The average travel time to work was 27.3 minutes. These data imply that the majority of employed Salem residents work outside the city. For those who work in Boston and other points south the MBTA commuter rail offers a viable alternative to the automobile. The trip into Boston takes about 40 minutes and a monthly pass runs \$163. In the near future the MBTA is constructing a parking garage which will expand parking capacity by about 1000 spaces at Salem's station, thus allowing more park and ride opportunities.

FIGURE 3.7 MODE OF TRANSPORTATION TO WORK IN 2000 SOURCE: U.S. CENSUS BUREAU









Major employers

The most significant employers in Salem include: North Shore Medical Center, Salem State College, the Peabody Essex Museum, Dominion/NEGT Salem Harbor Station, and collectively, city, county, state, and federal governments.

FIGURE 3.8 TOP EMPLOYERS IN SALEM

SOURCE: CITY OF SALEM







Tourism

As a major tourist center on the North Shore, Salem draws almost one million visitors every year. Although they are essential to the City's economy, their presence also contributes to residents' perception of population density, especially downtown and in the historic districts during the summer and fall seasons.

There are a number of reasons tourists choose Salem as a destination. When the fall season arrives, the big attraction is Haunted Happenings. A month long celebration of the Halloween season is Salem's biggest draw of the year. It has been occurring for over 25 years and brings in tourists from around the country. Salem is also home to the Peabody Essex Museum, which is America's oldest continually operating museum. The museum's collections include over 2.4 million works of art and culture. In addition to all these attractions there is also: the House of the Seven Gables, Salem Witch Museum, the Salem Maritime National Historic Site, the First Church, Salem Common, and many more.

Implications of population composition and trends

To meet the needs of its population, Salem must offer recreational amenities and open space resources for a complex urban population: single persons as well as families, youth and the elderly, households with their own backyards and those which depend on public parks. Ward One, in particular, may need more neighborhood-based recreation and open space resources because it includes dense neighborhoods with the highest proportion of children and low-Income households and a large number of renters. The bottom line is that Salem's open space and recreation resources must remain varied and flexible in their scope and implementation. The complexity of Salem's urban population necessitates it.

3.4 Growth and Development Patterns

Patterns and Trends

Salem conforms to the historic pattern of settlement on the North Shore: coastal lowlands and lowland valleys first, river basins second, and uplands last.

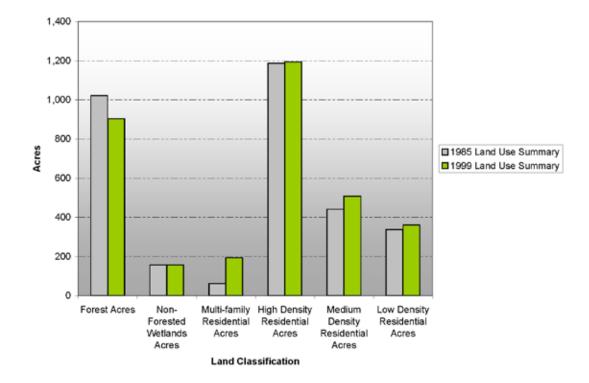
After World War II, Salem's population had already passed its peak and residential development pressures were not strong enough to overcome the high cost of development in the ledge- and marsh-filled southern part of the City. In the center-west part of the City, the Witchcraft Heights subdivision was built in the 1960s and in the southeast the Pickman Park subdivision appeared in the 1970s. When the first urban renewal plan began in the 1970s with the demolition of several historic buildings, citizen outcry redirected the process towards adaptive reuse and infill projects. The Essex Street pedestrian mall and the Pickering Wharf complex were products of the downtown revitalization movement of the 1970s.

The regional real estate boom of the late 1970s and the 1980s fueled limited residential and commercial growth in Salem. The existing commercial development along Highland Avenue and Loring Avenue expanded, attracting shoppers who formerly patronized downtown stores. New infill condominium developments and condominium conversions of existing buildings proliferated in the already built-up parts of the City. In addition, new condominium complexes in South Salem were built off Highland Avenue and Loring Avenue.

Infill development has continued in recent years as Salem has seen the influx of many new residents from Boston seeking affordable housing and a lower cost of living. These residents tend to be younger, want more value for their dollar, and are willing to commute to Boston via car, train, bus, or ferry.

As stated earlier, MAPC predicts the population of Salem will grow 20 percent above its 1990 level by the year 2030. If such growth is realized, it is likely that not all new residents will be content living in a downtown loft or renovated condominium. Salem will have to provide adequate housing choice. The consequences of this may be enormous in scope because Salem has limited land available for development and it needs to balance development pressures and preservation of open space. According to MassGIS, between 1985 and 1999 Salem saw an increase in multi-family residential acres (68%), high density residential areas (.5%), medium density residential acres (13%), and commercial acres (7%). Forested acreage (already limited) decreased 13 percent, and wetland acreage stayed the same.

FIGURE 3.9 LAND USE CHANGE 1985 V. 1999 SOURCE: MASSGIS



Infrastructure

Transportation

The major regional highways, I-95 and Route 128, are both within 4.5 miles of the city limits. The arterial roads

serving Salem are state Routes 1A, 107, and 114, and the Boston Street entrance corridor from Peabody which links with Route 128. Public transit is provided by MBTA buses and commuter rail service to Boston and other North Shore communities. An MBTA-subsidized private bus line also runs within the City. Salem also has a bike trail which connects it to Marblehead. The first phase of the trail was completed in 2002 with funding provided by MassHighway's Enhancement funding program. The current trail begins at Lafayette Street and runs northwest terminating at Canal Street. The entire current trail, approximately 3000 feet within Salem, is paved with bituminous concrete. In June of 2006 Salem established the Bike Path Committee to help in expanding the bike path throughout the City and connect it to surrounding communities.





Water supply

Salem's primary water source is Wenham Lake which is recharged by the Putnamville Reservoir, the Ipswich River, and Longham Reservoir. Currently an additional reservoir is being considered in Topsfield. Water supplies for Salem and Beverly are administered by the Salem-Beverly Water Supply Board. The total storage capacity of the Salem-Beverly Water System is 3.5 billion gallons. The average daily water use by Salem is 5.143 million gallons per day (MGD), approximately 135 gallons a day per capita. Today, the system's maximum treatment capacity is 24 MGD with possibilities of expanding up to 32 MGD; however, due to a raw water supply problem, expansion capabilities are limited.

Sewer service

Almost all residences and businesses in Salem are served by the municipal sewer system. No new septic systems are permitted. The Salem sewer system is tied into a regional treatment plant operated by the South Essex Sewerage District (SESD) serving Salem, Peabody, Danvers, Beverly, and part of Middleton. There are only a handful of remaining septic systems in the city.

Scheduled and proposed developments

Salem is in the midst of a large investment by private industry back into the City. In the past seven years the City has seen approximately 250 million dollars of investment. Rich in history and building stock Salem is attracting a lot of interest among developers and businesses. The City is successfully attracting major retailers such as: Walmart, Home Depot, Staples, and Petsmart. The industrial segment is going strong with the existing facili-

ties at Technology Way housing Salem Glass and Thermal Circuits. Business outside of downtown is strong as well. Shetland Park, a business park adjacent to downtown, is home to more than 70 businesses. The following projects are just a sampling of the major developments going on in Salem.

Transportation and Parking



Salem Ferry - The Salem to Boston Ferry is a new transportation option connecting two great cities. Named the Nathaniel Bowditch, after the founder of modern maritime navigation and Salem native son, the ferry is a high-speed catamaran that carries 149 passengers, is entirely ADA accessible and makes the trip from Salem to Boston – where it docks next to the Aquarium – in less than 45 minutes. At its peak, the ferry runs eight round trips a day from May 25 – October 31st. The City of Salem is one of only a few municipalities to own a ferry vessel, which it purchased with a \$2.3M grant from the

MA Executive Office of Transportation in 2006.

MBTA Garage - The Massachusetts Bay Transportation Authority (MBTA) is expected to build a new parking garage at the Salem Train Station creating 700-1,000 parking spaces for commuters. The project will also upgrade the station into a Regional Intermodal Transportation Center.

North Street Improvement Project - Reconstruction of North Street, including roadway, sidewalk, signalization and period lighting has commenced.

Salem/Beverly Transportation Project/Bridge Street Bypass Road - The Salem-Beverly Transportation Project is a multi-phase roadway project that will provide improved vehicular access between Salem and Beverly. The Bridge Street Bypass Road is a component of this project and is currently under construction.

Community Development

Salem, like many other communities, has seen its share of new development projects, many of which are infill or redevelopment projects. Being a densely built-out city, most of them do not directly impact open space resources directly, but may be located near parks. Some development sites require remediation prior to new construction and therefore may play a beneficial role in the overhaul health of the urban fabric. See Appendix B for a description of key development projects in Salem.

Open Space

Bike Path - The city received over \$200,000 through Mass Highway's Enhancement funding program for the first phase of the city's bike path, which was completed in 2002. In June 2006, the City of Salem established the Salem Bike Path Committee to assist in expanding the bike path throughout the City and connecting it to our surrounding communities. The committee also advocates for bike safety, alternative transportation, and bicycling as a whole.

Salem/Beverly Transportation Project/Bridge Street Bypass Road - As mitigation for this project described above, the state Chapter 91 licensed required that MassHighway establish a park to be located at the end of Bridge Street, at the site of the old Beverly/Salem Bridge. This would provide access to the waterfront and allow for water dependent uses such as fishing.







15 Peabody Street - The City of Salem was awarded a \$200,000 EPA Brownfields Cleanup Grant in May, 2007 to cleanup and revitalize an abandoned lot on Peabody Street along the South River into a City park. The City will provide a 20% match. Graduate students from Tufts University completed an initial design (concepts above) for the park with the help of local residents and City staff. The City plans to apply for an Urban Self Help Grant in July, 2007 to assist in the design and construction.

Congress/Peabody/Ward Street Intersection - The EPA awarded the City \$125,000 to cleanup the site at 61 Ward Street. The City will provide a 20% match. Funding will be used to cleanup the site and CDBG funds will be used to undertake safety improvements at the intersection at Congress, Peabody and Ward Streets. A pocket park will also be created as a result of the new design.

Waterfront Planning and Development

Salem Harbor Plan Update - The City's 5 year Municipal Harbor Plan, created in 2000, is undergoing a review and update as required by guidelines provided by the Commonwealth's Executive Office of Energy and Environmental Affairs (EOEEA). The City and the Salem Harbor Plan Implementation Committee are currently working with the hired consultants to update the 2000 plan in compliance with the municipal harbor planning regulations at 301 CMR 23.00. A 15 member Committee is working with a team of consultants and various state departments, including Coastal Zone Management (CZM) and the Waterways Regulation Program of the Department of Environmental Protection (DEP). Once approved locally, the City will submit the new 2007 Salem Harbor Plan, which will outline a 5-year strategy for port development that guides the future use and character of the Port of Salem, to the EOEEA for approval. This is expected by the end of 2007.

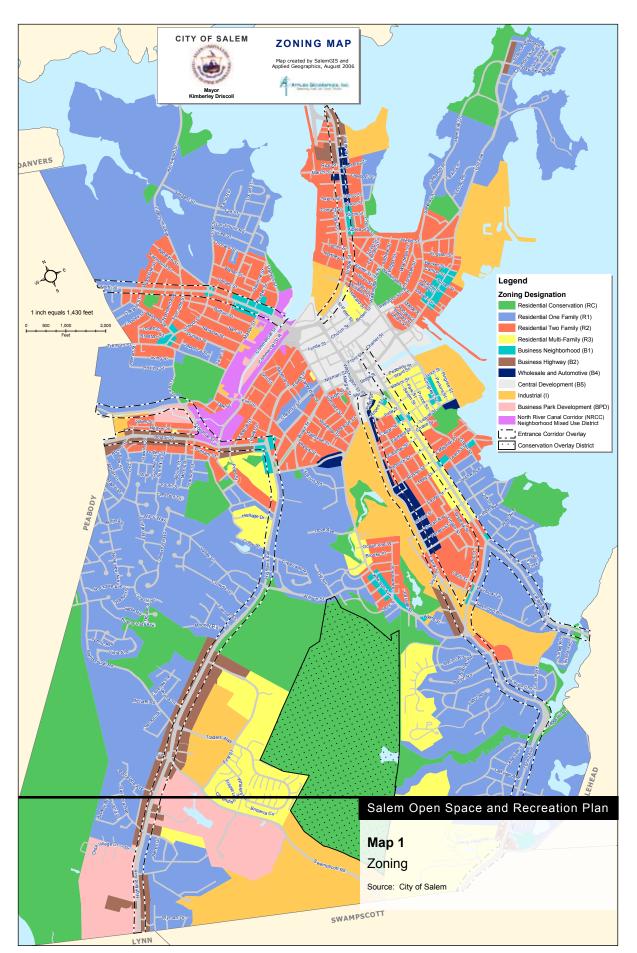
Winter Island U.S. Coast Guard Administration Building Reuse Study - Utilizing a Survey and Planning Grant from the Massachusetts Historical Commission, the City retained a consultant to undertake a feasibility study to develop recommendations for implementation of a reuse plan, and provide a long-term guide for the building's preservation and maintenance. The study was completed in June, 2007. The City also applied for grants from Massachusetts Historical Commission and the National Park Service and is awaiting notification.

Port of Salem Expansion - This planned \$12M to \$15M project calls for construction of a concrete steel pier with utilities and amenities for docked cruise ships, berthing facilities for fishing, transient and charter vessels, a multi-use terminal building and a support building for the City's commercial fishing fleet off Blaney St.. Successful development of this facility will provide an economic boost for Salem and the region by creating broader markets and by establishing innovative marine-related industry.

Salem Ferry – See discussion above.

Salem Ferry Pier - In spring of 2006, the City completed construction of a \$500,000 steel float and aluminum dock at Blaney Street for use by the new Salem Ferry. Since then, the City has made numerous improvements to the Salem Ferry Pier including the installation of sure power, dry fire line, potable water lines, and a fuel line. This temporary facility will be integrated into the permanent Salem Wharf structure.

South River Harborwalk - The City is developing design plans for the construction of a Harborwalk along the



west and south sides of the South River. The Harborwalk is included as a recommendation in the Salem Harbor Plan. The Harborwalk will include a fully accessible public walkway, pedestrian amenities and landscaping along the South River Basin. In addition to creating a Harborwalk, improvements will be made to existing seawalls. The project is currently in the permitting phase. In addition, the state has already appropriated the funds for construction of the walk and construction is expected to begin Fall of 2008.

Salem Willows Seawall - Reconstruction of a 75 year old seawall has been designed and recently permitted. In 2007, the City obtained a \$156,500 Municipal Seawall Repair Grant from the State Department of Conservation and Recreation (DCR), a contractor was recently hired and work is underway. This work supplements other significant improvements to Salem Willows Park undertaken earlier.

Kernwood Marina at McCabe Park - The City has received a \$350,000 earmark in the state budget for reconstruction of Kernwood Marina. The project is scheduled to commence this year.

Salem Harbor Maintenance Dredge Project - The U.S. Army Corps of Engineers (USACE) completed the maintenance dredging of the 32 foot Federal Main Ship Channel, the 10 foot South River Entrance and the 8 foot Derby Wharf Channel and Anchorage Basin in January 2007. The USACE is also responsible for the maintenance dredging of the South River Federal Channel inward of the Derby Wharf Lighthouse. That dredging operation has not occurred yet because the sediment from that area is unsuitable for unconfined offshore disposal. The USACE is working with various State agencies to identify an offshore location to construct a CAD Cell to dispose of the South River Federal Channel dredge spoils. As an offshoot of this maintenance project, the City of Salem has met with the USACE and asked if they would consider dredging the South River Canal Basin, (non-federal Channel portion of the South River) the area west of the Congress Street Bridge.

Long-term development patterns

Salem's long-term development is regulated through the city's zoning ordinance and subdivision regulations by the Planning Board and the Zoning Board of Appeals in conformance with the 1996 Master Plan. The zoning districts include the following: residential conservation (RC), residential one family (R1), residential two family (R2), residential multi-family (R3), business neighborhood (B1), business highway (B2), wholesale and automotive (B4), central development (B5), industrial (I), business park development (BPD), North River Canal Corridor – neighborhood mixed use district (NRCC), an entrance corridor overlay, and a conservation overlay district. (See Map 1: Zoning)

Site plan review by the Planning Board is required for all nonresidential projects over 10,000 square feet and all residential projects over 5 units. According to the 2000 build-out prepared by the Executive Office of Environmental Affairs (EOEA – now known as the Executive Office of Energy and Environmental Affairs), which is based upon current zoning, there is a potential for 1,004 new residential lots and up to 1,205 new dwelling units. Additionally, it is conceivable that over 4 million square feet of new commercial/industrial space could also be developed. However, there may be a number of local (zoning or environmental constraints) and economic factors that were not addressed in the EOEA analysis that would temper those numbers.



TABLE 3.2 EOEA BUILD-OUT ANALYSIS

Source: Massachusetts Executive Office of Environmental Affairs

Category	Totals
Developable Land Area (Sq ft)	38,887,963
Total Residential Lots	1,004
Commercial/Industrial Buildable Floor Area (Sq ft)	4,360,986
Comm./Industrial Water Use (Gal/day)	327,074
Dwelling Units	1,205
Future Residents	2,747
Residential Water Use (Gal/day)	206,038
Municipal Solid Waste (Tons)	1,409
Non-Recycled Solid Waste (Tons)	1,002
Students	362
New Roads (Miles)	13

With demand for new housing corollary to the projected increase in Salem's population, the City's Master Plan remains the leading land use policy statement although it was written in 1996. The Master Plan encourages infill construction of single-family homes, adaptive reuse of existing structures, and cluster development. Likewise, City policy emphasizes retail development in existing downtown or corridor sites, and industrial development in the Swampscott Road industrial park or existing industrial sites. Some, but not all of these policies have been incorporated into the zoning ordinance.

Salem's development issues include the need to preserve and upgrade the existing housing stock, encourage and enhance economic development opportunities (particularly in the downtown area), and brownfield redevelopment. These are typical of older, small scale cities with an industrial past. The City seeks to balance needed economic development with the preservation and enhancement of neighborhood quality of life. Salem has a wide variety of open space and recreational opportunities available throughout the City, although greater awareness of them is one focus of this planning effort. Improvement and creation of neighborhood parks is another key point in enhancing quality of life for Salem residents. Value should be placed on possible and current open space and recreation resources.

Implications for Community Setting

Salem's densely-populated Ward One, which includes the neighborhoods with the highest proportion of children and low-income households, as well as large numbers of renters, lacks sufficient neighborhood-based recreation and open space facilities. This is contrary to the southern part of Salem where the City's concentrated population pattern has permitted substantial open space readily available to all residents. This plan will propose additional facilities to better meet existing needs. One example is the proposed new pocket park at 15 Peabody Street, which is described in more detail in Section 7.

Building constraints on remaining open land in Salem are severe given the combination of environmental conditions and large areas of protected land. Future residential development in Salem is likely to focus on adaptive reuse of existing buildings and infill development. Commercial or industrial development will be directed to existing commercial corridors, underused industrial sites, or designated industrial parks.



Environmental Analysis

Photo Courtesy of Salem Planning and Community Development



Environmental Analysis

4.1 Geology, Soils, and Topography

Bedrock Geology

Salem is located within the eastern margin of the deeply eroded northern Appalachians. The bedrock of Salem is almost exclusively igneous, formed from multiple episodes of rifting and intrusion occurring over 420 million years ago during the assembly of the supercontinent Pangea. Anyone caring to look at the rocks exposed in any of Salem's parks and islands will see a complex of black dioritic and gabbroic intrusions associated with lighter intrusions of syenite and granite. This belt of igneous rock cuts northeast across the composite Avalon Terrane, a microcontinent that collided and welded to North America during the formation of the Northern Appalachians. The collision of Avalon is responsible for the strongly metamorphosed rocks that look like swirling marble ice cream, seen west and north of Route 128. Geologists hypothesize that while the microcontinent was attaching to North America it experienced an extended period of intercratonic rifting and intrusion. The igneous rocks of Salem lie within the exposed core of this ancient volcanic rift zone. Because Salem's rocks are located east of the Appalachian collision front they experienced little metamorphism. However, the rocks are extensively fractured as a result of stresses induced since their formation.

There is no local geologic record detailing the events occurring between the time the igneous bedrock was emplaced and the latest episode of glaciation. What is clear however is the during the Mesozoic Era Pangea rifted apart forming the present Atlantic seaboard, and thousands of feet of rock and sediment were eroded, reducing the landscape close to its current level. The preglacial landscape was probably not much different in elevation than it is now, but was covered by a mantle of deeply weathered bedrock (saprolite) blanketed by coastal plain sediments.

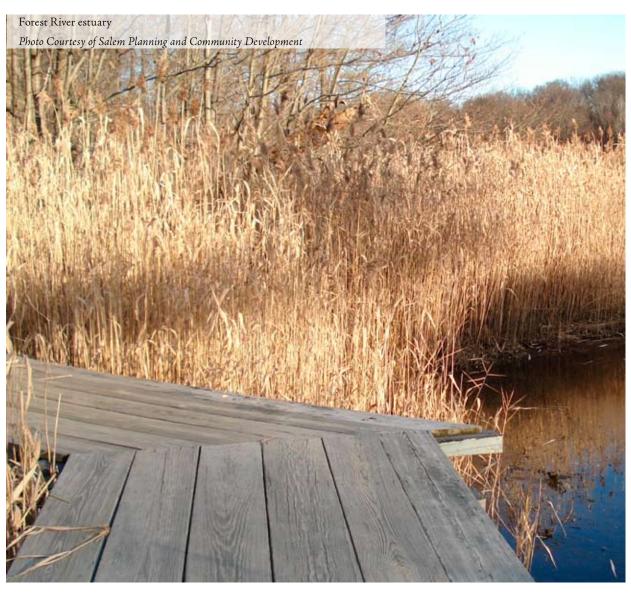


Glacial Geology

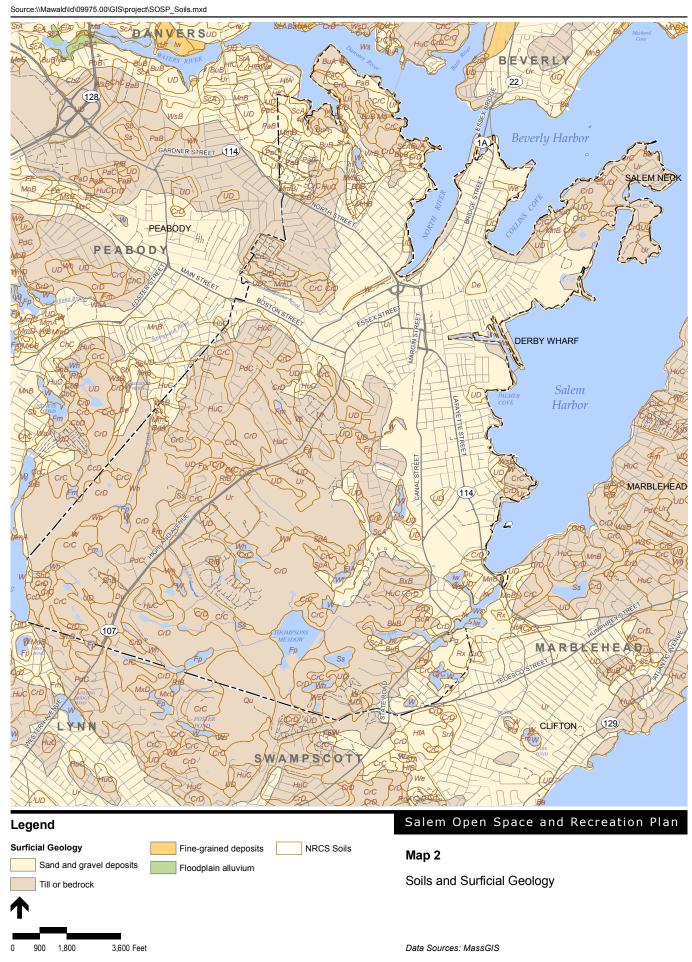
Glaciation further shaped the landscape through erosion and deposition. Although the marine record shows no less than 13 glaciations during the Pleistocene Period, there is only evidence for two advances into eastern Massachusetts. These glaciers removed all coastal plain sediments and saprolitic cover existing at the time. Rock surfaces were plucked and polished and valleys were excavated along trends weakened by ancient jointing and

faulting. Glacial features, such as roche moutonnees and striated pavements, are well preserved on Ledge Hill, Gallows Hill, the ledges by Upton School, Forest River Park, the Willows, Winter Island, and on numerous ledges in and around Highland Avenue.

When the last ice sheet retreated 12,000 years ago it left in its wake scattered deposits of mixed clay, sand, gravel, and boulders (glacial till), glacial fluvial sand and gravel, and glacial marine deposits of sand and clay. Sandy glacial fluvial sediments were deposited beneath Salem State College. Most cemeteries in Salem are located on well-drained and easily excavated glacial-fluvial sediments. For a brief time during deglaciation, sea level transgressed inland and deposited marine clay and sand. These deposits can be found at elevations as high as 30 feet above current sea level, and underlie most of downtown Salem, and the lower South, North and Danvers river valleys. Glacially streamlined hills of drift (drumlins) are absent in Salem, although common in the Boston Basin and areas northwest of Salem in Danvers, Beverly and Middleton. Instead, the highlands in Salem are underlain by shallow fractured bedrock. Water flows through fracture systems and bedrock valleys into the Forest River estuary and various wetlands surrounding the highlands.¹



Professor Lindley Hanson Ph.D., Department of Geological Sciences, Salem State College contributed information for this section.



Soils

Soils in Salem are rocky and shallow and have been modified for urban development in many places. Natural coastal areas consist of sandy beaches, rock-bound outcroppings, and tidal marshes, while the harbor and the South and North River basins have been modified by fill. Lowland areas are typically peat and muck or meadow, and bedrock outcroppings (ledge) are interspersed at high elevations. Hinckley gravelly sandy loam deposits are found in pockets on outwash plains. Coarse fragments are found in the upper soil layers. Sand and gravel lies below the second layer. Gloucester soils developed from glacial tills are found on gently sloping areas to steep uplands. Stone fragments make up to 35-37 percent of the soil volume. Other soils include Orono silt loam, Merrimac fine sandy loam, and Essex fine sandy loam, stoney phase. (See Map 2: Soils and Surficial Geology)

Topography

Salem is situated in the New England Seaboard Lowlands and shares common natural features with its neighboring towns and cities: coastal lowlands of varying width, irregular rocky or marshy coastlines, diverse stream and river basins, and scattered small hills and upland areas. Most elevations are well below 400 feet, and the average elevation is below 100 feet. Land surfaces generally slope from the interior to the coast. The two major drainages are the North River, which drains into Beverly Harbor, and the Forest River, which drains into Salem Harbor.

The highlands and uplands of Salem consist of several steep hills with 100-200 foot elevations located in southwest Salem. These steep slopes historically presented the most enduring constraints on urban development, and the area has been undeveloped until recently.

The topography of Salem is the product of deep erosion and glacial scouring of brittly deformed igneous rock. The valleys and harbors have distinct linear trends that are both structurally and glacially controlled. Danvers River is parallel to a common northwest-southeast joint trend excavated by southeasterly flowing glacial ice. Another southwest-northeast structural trend controls the orientation of Salem Harbor, Beverly Harbor, Collins Cove and the North River estuary. The natural drainage pattern in Salem is best described as a deranged rectangular pattern that reflect fracture patterns in exhumed igneous rock, glacial scouring, and local infilling by glacial fluvial and marine sediments. In summary, over 400 million years of geologic history are evidenced in Salem's landscape.

4.2 Landscape Character

Salem's landscape today is typical of older Eastern Massachusetts communities containing mixed vintages of distinctive cultural landscapes with intermingled natural landscapes that are significantly shaped by the surrounding urbanized residential and industrial areas.

The Salem city boundary stretches out approximately seven miles into the Salem Sound and contains approximately 10 square miles of aquatic environment in both Salem Harbor and Salem Sound. Salem Sound itself measures approximately 14 square miles at an average depth of 30 feet. Within Salem's oceanic environment are more than a dozen small islands and a federal deep water channel. Noteworthy islands in the Salem Sound include the Misery Islands, a pair of islands off the coast of the City of Beverly, MA. Great Misery Island features several miles of trails that provide access to beaches, fields, overlooks, and ruins. The many islands are accessible by boat and provide natural open space for hiking and exploration.

Salem has 11.2 miles of coastal frontage and has three tidal rivers — the North River, Forest River, and the South River — that flow into Salem Harbor. Much of the natural coastline and inland water bodies have been filled to accommodate centuries of development, and very few of the original plant and animal communities have been left untouched by the same forces. However, within its small area, Salem retains a variety of natural land-scapes: wetlands, rivers and streams, ponds, tidal flats, coves and harbors, rocky shores, upland ledges, and scrub forest.



There are several significant expanses of relatively natural wetland and wooded upland in Salem. The Forest River Conservation Area contains 138 acres of wetlands, dense forests, an estuary, and tidal coves, which perform an essential ecological role for fisheries and wildlife, and provide a sense of natural open space close to the densely-built city center. Wooded swamps extend along the tributaries of the Forest River, the edge of Strongwater Brook west of Highland Avenue, and the border of Thompson's Meadow, a large wet meadow (owned by the Town of Marblehead) adjacent to the Conservation Area and Highland Park.

Natural areas of thick, woody vegetation are rare in Salem, both because of development pressures over the centuries and because the shallow or nonexistent soils of much of the Salem Highlands will not support woody plants of significant size or density. Remaining areas of this type that contribute to the variety of Salem's land-scape include:

- The slope facing Spring Pond,
- The area west of Strongwater Brook,
- The hill directly between the Forest River salt marshes and Thompson's Meadow,
- Areas in Highland Park and between Highland Park and Thompson's Meadow, and
- Areas south of Swampscott Road surrounding the Prophet Elias Monastery near the Salem-Swampscott line.

Development of 162 acres west of Strongwater Brook for housing began in 2006, which will affect the wooded area. However, approximately 93 acres of the site will be permanently-protected open space with a connecting trail network. Part of the area near the Prophet Elias Monastery is owned by Lynn Sand and Stone (Aggregate Industries) which operates a large quarry in this area.

Due to Salem's variable natural landscape and its long history, the City has developed unique cultural landscapes. The sites associated with Salem's colonial and federal history are the most well-known, though residents also value the pockets of Victorian residences in South and North Salem and emblematic sites such as the Salem Willows. Less often acknowledged as distinctive are the landscapes of Salem's industrial and immigrant history: Blubber Hollow, the area around the Russian Orthodox Church, the mills and worker housing in the Point. These also contribute to the experience of Salem's historic landscape.

As a result of Salem's historic importance as a shipping port, much of the City's urban development (both residential and industrial) has occurred along its 11.22 miles of coastal frontage. Nevertheless, 50.2 percent is still publicly owned by local, state, or federal government or by nonprofit land conservation organizations. This is a significant percentage that limits development options along the shore, and presents opportunities for the City to take advantage of this valuable resource.

Although half of Salem's coastal frontage is publicly owned, access is not always easy because many coastal areas, such as harbor islands, are remote and difficult to access. The main streets are inland from the water, and much of the downtown shoreline has traditionally been occupied by residential or industrial development, offering at best only a few glimpses of the sea. The Dominion Energy plant, the South Essex Sewer District sewage plant, and Shetland Office Park interrupt many views of Salem Harbor, overwhelming by their size both the historic buildings on the shore and the boats in the harbor. The Keyspan Energy gas tanks in Collins Cove and the junkyard and MTBA Commuter Rail and Bus parking lot on the North River have a similar effect on the visual character of these shorelines.

There are, however, many points of public access to the water, especially outside of downtown:

- Access to Salem Harbor Forest River Park, Palmer Cove, Derby Wharf, Winter Island.
- Access to Beverly Harbor/Collins Cove Salem Willows, Collins Cove Park and Walkway, McCabe Park/ Kernwood Marina.
- Access to the North River Furlong Park (no formal boat access) and Leslie's Retreat Park.

In addition, Great Misery and Little Misery Islands, owned by the Trustees of Reservations, offer harbor views, meadows, specimen trees, stands of pines, and ruins of a turn-of-the-century casino hotel to those with access to private boats or the summer weekend excursion boat that leaves from Beverly.

4.3 Water Resources

Surface water

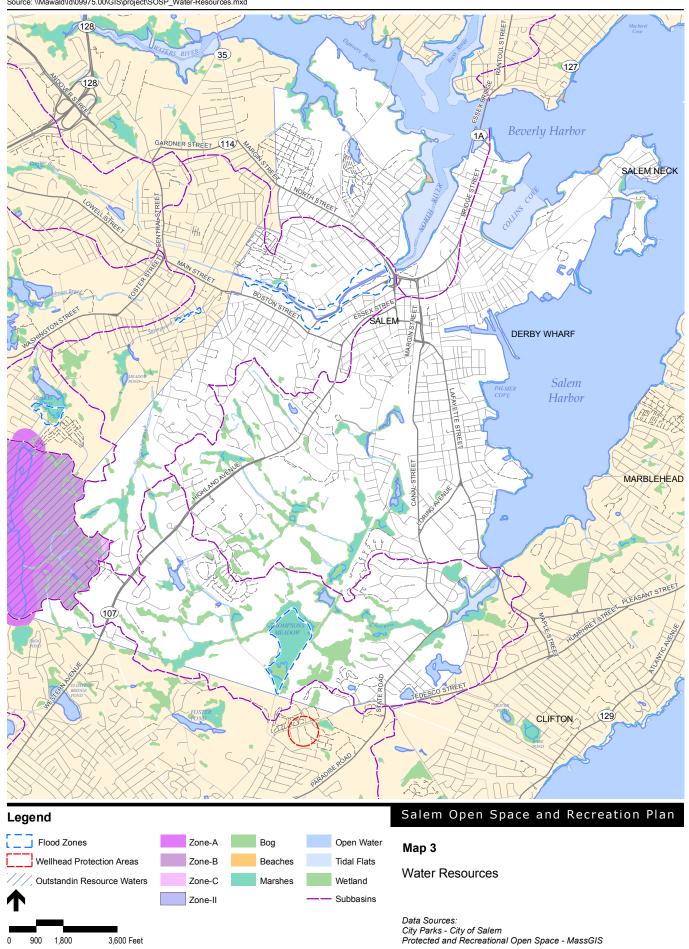
In addition to the saltwater expanses of Salem Harbor and Beverly Harbor, major water bodies in the City include the Forest River, the Danvers River, the North River, the South River Canal, Strongwater Brook, Spring Pond, and the Gravel Pit Pond. Old Mill Pond and Rosie's Pond are slowly being filled in by their surrounding marshes. There are also small ponds at Peter's Point.

The three rivers — the North, South, and Forest Rivers — define the City's major watersheds. The Gravel Pit Pond is owned by Marblehead for an emergency water supply. Spring Pond, which straddles the Salem-Peabody line, is part of the water supply system for the City of Peabody.

Flood hazard areas

The boundaries of the one hundred year floodplain are shown on Map 3: Water Resources. Floodplain and shoreline areas in Salem are necessary to conservation because of their role in flood control. Beyond the floodplains, wetland and stream areas are periodically flooded. Many areas affected by seasonal flooding (such as the North River) have characteristics of both freshwater wetlands and tidal flats.

Source: \\Mawald\\ld\\09975.00\\GIS\\project\SOSP_Water-Resources.mxd



Wetlands

There are approximately 171 acres of inland wetlands (i.e. freshwater marshes and swampland) in Salem. Freshwater marshes in Salem include Spring Pond (owned by the City of Peabody), Thompson's Meadow (a marsh in Highland Park), a marsh on Strongwater Brook, and marshes along the Forest River and South River. Fresh water marshes provide habitat for birds and marsh animals, replenish groundwater, and store surface runoff, slowing the progress of flood waters.

Wooded swamplands in Salem are located along Forest River tributaries, north and south of Swampscott Road, along Strongwater Brook tributaries west of Highland Avenue, and opposite Thompson's Meadow east of the B & M railroad tracks. Wooded swamps recharge groundwater areas by absorbing water during spring rain periods and gradually releasing it during summer months. Moreover, because of their water holding abilities, swamps are also excellent flood control areas.

According to the Natural Heritage and Endangered Species Program of the MA Division of Fisheries and Wildlife, Salem has three certified vernal pools.

There are approximately 37 acres of salt water marshes in Salem, including the Forest River estuary and small areas surrounding Peter's Point in the Danvers River. Salt marshes are highly productive ecosystems which form the basis of the food chain and protect marine life during spawning and growth periods. For example, rainbow smelt are now spawning in the North River. Salt marshes also protect inland areas from ocean storm damage. Because of their flushing abilities, salt marshes also clean inland waters.

Aquifer recharge areas

Groundwater recharge takes place in the Forest River estuary and other wetlands. The high percentage of impermeable surfaces in Salem, both natural and man-made, results in a high rate of precipitation runoff.

4.4 Vegetation

Forest land

Wooded vegetation found today in Salem is "secondary growth" and includes oak, birch, hickory, and white pine in the forest areas. Because thickly-wooded uplands, which serve as habitat for both birds and mammals, are rare, Salem's Salem Woods located within Highland Park is critical habitat.

Wetland vegetation

In freshwater marshes, the predominant vegetation is narrow-leaf cattail and phragmites, an invasive reed. Invasive exotic species such as purple loosestrife and Japanese knotweed are also evident. Wooded swamps typically contain trees and shrubs such as alder, willow, dogwood, and red maple. Vegetation typical of the salt marshes includes saltwater cord grass, high water cord grass, spike grass, and sea lavender.

Rare plant species

The Massachusetts Natural Heritage and Endangered Species Program, an agency of the Department of Fisheries, Wildlife, and Environmental Law Enforcement, has listed five rare plant species as historically documented in Salem. The last documented observation of any of these species was in 1888, but habitat for them continues to exist, and individuals may still be extant. (See Table 4-1)



4.5 Fisheries and Wildlife

The combination of aquatic, wetland, upland environments, and their edges give Salem an unusually wide variety of habitats for such an urbanized place. Salem's parks, "urban wilds," and suburban residential areas support a fairly diverse number of species.

Wildlife Corridors

Wildlife corridors connect two or more wildlife habitat areas, allowing the movement of wildlife. In the densely populated coastal region of the lower North Shore, wildlife may be forced to use train tracks, rail trails, bike paths, or power lines as corridors as well as streams, rivers, undeveloped wetlands and riparian buffers.

Thompson's Meadow, a Natural Heritage Program Biomap Core Habitat, is surrounded by the Biomap Supporting Natural Landscape of Salem Woods (Highland Park). When combined, these two open spaces in the center of Salem cover over 166 acres of wetland and upland vegetation. Thompson's Meadow is the headwaters of the Forest River, an important estuarine river that flows easterly to Salem Harbor. The Forest River Conservation Area forms a wildlife corridor from Thompson's Meadow and Salem Woods to the ocean. The commuter rail runs north - south intersecting Thompson's Meadow and the Forest River Conservation Area. Wildlife following the rail line could possibly travel north to the North River or south to the Rumney Marsh/Pines River estuary. Across the North River, wildlife habitat exists in North Salem in the two cemeteries, a large country club, and other privately owned open space.

On a larger regional scale, there still exists the possibility of wildlife corridors from Thompson's Meadow and Salem Woods to natural areas west and southwest of Salem. Thompson's Meadow is fed by streams and wetlands to the southwest (between Swampscott Road and Highland Ave). This area is currently undeveloped. Across Highland Ave is Camp Lion of Lynn, 68-acres of open space owned by the Campfire Girls. This open space borders Peabody's Spring Pond water protection area. To the southwest is the 2,200-acre Lynn Woods Reservation.

The North River extends from east to west and links Salem to Peabody. The environment of this tidal river changes from being very wide near the Beverly/Salem Bridge to historically filled channelized sections, and finally closer to the Peabody line, the river exists with naturally vegetated embankments. The North River's tidal nature provides habitats for a diversity of marine, brackish and fresh water plants and animals. The North River is used by anadramous fishes including American eel and rainbow smelt. The smelt travel upstream in the spring to lay their eggs where the River becomes fresh at the Salem/Peabody line.

Rare animal species

The Massachusetts Natural Heritage and Endangered Species Program, an agency of the Department of Fisheries, Wildlife, and Environmental Law Enforcement, has listed nine rare animal species as historically documented in Salem. Only three species of birds on this list have been observed in the past 25 years. The most recent documented observation of any of the other listed animals dates from 1952. However, as in the case of listed plants, the habitat for these species remains, and undocumented individuals may exist. (See Table 4-1: Rare and Endangered Species in Salem for more detailed information.)

TABLE 4-1 - RARE AND ENDANGERED SPECIES IN SALEM

MESA (Massachusetts Endangered Species Act) and Federal Status for Salem²

E = Endangered T = Threatened SC = Special Concern

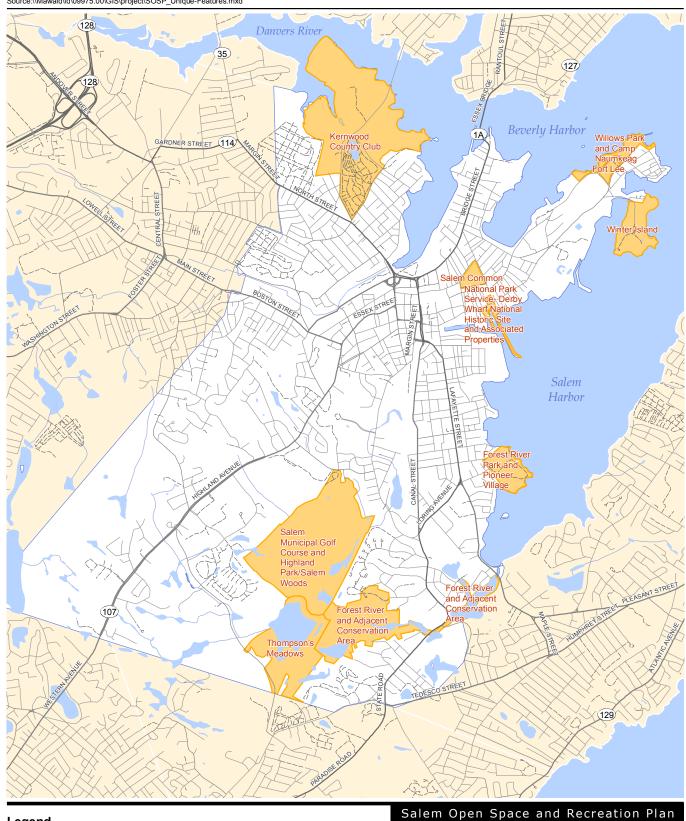
Most Recent Observation

This field represents the most recent observation of that species in a town. However, because they are rare, many MESA-listed species are difficult to detect even when they are present. Natural Heritage does not have the resources to be able to conduct methodical species surveys in each town on a regular basis. Therefore, the fact that the 'Most Recent Observation' recorded for a species may be several years old should not be interpreted as meaning that the species no longer occurs in a town. However, Natural Heritage regards records older than twenty-five years historic.

Town	Taxonomic Group	Scientific Name	Common Name	MESA Status	Federal Status	Most Recent Observation
Salem	Amphibian	Ambystoma opacum	Marbled Salamander	T		1800's
Salem	Amphibian	Scaphiopus holbrookii	Eastern Spadefoot	T		1868
Salem	Bird	Podilymbus podiceps	Pied-billed Grebe	Е		1952
Salem	Bird	Botaurus lentiginosus	American Bittern	E		1990
Salem	Bird	Ixobrychus exilis	Least Bittern	Е		1990
Salem	Bird	Bartramia longicauda	Upland Sandpiper	Е		1929
Salem	Bird	Sterna hirundo	Common Tern	SC		2001
Salem	Butterfly/ Moth	Metarranthis apiciaria	Barrens Metarranthis Moth	Е		1934
Salem	Reptile	Glyptemys insculpta	Wood Turtle	SC		1858
Salem	Vascular Plant	Ophioglossum pusillum	Adder's-tongue Fern	T		1872
Salem	Vascular Plant	Ranunculus micranthus	Tiny-flowered Buttercup	Е		1888
Salem	Vascular Plant	Rumex pallidus	Seabeach Dock	T		1800's
Salem	Vascular Plant	Liatris scariosa var novae-angliae	. New England Blazing Star	SC		1885
Salem	Vascular Plant	Boechera missouriensis	Green Rockcress	T		1861

http://www.mass.gov/dfwele/dfw/nhesp/towns.htm#salem

Source:\\Mawald\ld\09975.00\GIS\project\SOSP_Unique-Features.mxd



Legend

Scenic Resources and Unique Environments

Map 4

Scenic Resources and Unique Environments

0 900 1,800 3,600 Feet

Data Sources: City Parks - City of Salem Protected and Recreational Open Space - MassGIS

4.6 Scenic Resources and Unique Environments

Scenic landscapes

Salem has a number of scenic natural and historic landscapes which are themselves attractive and/or provide scenic views. These include but are not limited to:

- Salem Willows Park and Camp Naumkeag
- Derby Wharf Salem Maritime National Historic Site
- Winter Island
- Salem Common
- Forest River Park
- Ledge Hill (Mack) Park
- The Salem Woods located within Highland Park
- Gallows Hill Park
- the Forest River Conservation Area
- the Misery Islands Reservation.

Among the benefits are water views of the harbor and islands, as well as access to the water via the public dock. (See Map 4: Scenic Resources and Unique Environments)

Major characteristics, unusual geologic features, and any other resources for potential protection and exploration

Many of the most important unique natural and cultural environments in Salem are already preserved. Improvement of downtown waterfront redevelopment, waterfront access and associated amenities is a priority of the City government. To that end, the City is updating the Salem Harbor Master Plan and has established an Implementation Committee to oversee the plan. Permanent conservation protection for the Salem Woods located in Highland Park is needed, and preliminary discussions are also underway to explore means of preserving the entire Forest River corridor or estuary and river valley between the Salem Woods and Forest River Park.

Cultural, archeological and historic areas

Salem has a long tradition of historic preservation and consciousness.

Prehistoric significance of Salem's park lands

Although the City of Salem did not acquire many of its public park lands until the 19th or 20th centuries, due to the antiquity of Salem, and the earlier Naumkeag settlement which existed here, many of the city's park properties are historically significant. For example:

- Forest River Park and adjacent territories in South Salem are known to have been seasonally occupied by Native Americans between about 2,000BC and 1615AD.
- Winter Island was a significant Native American settlement and trade site, as well as Colonial fishing site.
- The Salem Willows was used as a place for Native American stone tool manufacture and camping.
- The Salem Woods possesses an important Native American history.
- Many of the high lands and hills in Salem, such as the original Castle Hill (since reduced in height) were evidently used as places for Native American military observation, signaling and fortification before the arrival of the English in the 1620s.



The early establishment of the Peabody Museum and Essex Institute (now the Peabody-Essex Museum) testifies to Salem residents' concern for their cultural heritage. Founded in 1799, it is the oldest continually operating museum in the country and is still one of the main tourist destinations in Salem. The Salem Maritime National Historic Site was the first urban historic site designated by Congress for preservation and administration by the National Park Service. Historic Salem, Inc. is also among the oldest of community preservation advocacy groups in the nation. Salem 1630: Pioneer Village at Forest River Park is the oldest living history museum in the United States. Although the continuing maintenance of historic properties requires substantial attention and resources, both private owners and public institutions focus considerable efforts in this direction.

Salem's historic resources include:

- Fine examples of over ten historic styles of American architecture, ranging from mid-17th century through early 20th century;
- Arguably the finest collection of Federal Style and Federal Period architecture in the United States
- One of the best collections of Samuel McIntire designed building in the United States (McIntire Historic District Walking Trail).
- Some of the earliest established and best preserved urban parks in the nation;
- One of the few remaining colonial period wharves in the country;
- Many seventeenth and early eighteenth century structures from the Puritan and early maritime periods;
- Four local historic districts (Derby Street, Lafayette Street, McIntire, and Washington Square)encompassing approximately 550 17th-, 18th-, and early 19th-century structures;
- A large early cotton textile factory, immigrant settlement houses and neighborhoods, and leather industry archeological resources; and
- Historic sites associated with the late 17th-century witchcraft trials.
- Prehistoric Native American archaeological resources dating back approximately 4,000 years, ranging from the Late Archaic through Early, Middle, and Late Woodland Periods to Contact Period.

Salem has 24 National Register Individual Properties and 9 National Register Historic Districts. A multi-million dollar improvement project was recently completed at the Salem Maritime National Historic Site which included the construction of a replica tall ship moored at Derby Wharf.

The archeological survey of Salem prepared for the City in 1988 lists preservation priority areas for prehistoric sites and historic sites based on previous archeological findings and historic documentation.³

³ John Goff, Salem Preservation Inc. contributed to the information in this section.

Areas of critical environmental concern

Salem is not located within any state-listed Areas of Critical Environmental Concern. (See Map 4: Scenic Resources and Unique Environments.)

4.7 Environmental Challenges

Hazardous waste sites

State-listed confirmed hazardous waste sites are shown in Appendix C. Salem has no Federal Superfund sites. Most are relatively minor oil releases that have been or will be soon cleaned up. However, several other sites listed as reportable releases by DEP are currently being addressed but may require more DEP scrutiny. In May 2007, the City received a \$325,000 EPA brownfields cleanup grant to remediate 15 Peabody Street and 61 Ward Street, turning the former into a park and the latter into an improved intersection with a pocket park attached. Other sites, such as 4 Szetela Lane and 297 Bridge Street are being considered for redevelopment.

Landfills

No landfills currently operate in Salem. The last landfill was closed approximately 50 years ago and was located at the present site of the Bentley School. Solid waste is collected at the curbside by a private contractor once a week and is taken to Northside Hauling Inc., which disposes of waste in Peabody and Haverhill. Salem also operates a successful curbside recycling program and is a member of the North Shore Regional Recycling Committee.

NorthSide Carting operates a transfer station in Salem, owned by the City of Salem. Household waste is collected from residents and stored at the transfer station. The City is in the process of selling the transfer station to a new owner who will be obligated to remediate the property and maintain the site as a transfer station.

Erosion

Natural erosion occurs along the Danvers River from Cabot Farm northward, in the northwestern section of Collins Cove, and the east side of Winter Island. There are many examples of seawall erosion on public and privately owned land. Removal of natural vegetation along the banks of the North River, parts of Memorial Drive, and the areas near March Street and the Salem-Beverly Bridge makes these areas vulnerable to erosion.

Chronic flooding

According to the City Engineer, there is periodic flooding at the following locations:

- Canal Street
- Brook Street
- Areas along the North River near Leslie's Retreat Park, Furlong Park
- Parts of Jefferson Avenue near Rosie's Pond.

As part of its drainage and road improvement plans, the City will be addressing these flooding problems. In order to gain additional knowledge on flooding in Salem the City is working with a consultant to identify flooding concerns and potential solutions. The City recently formed a Citywide Flood Control Committee to work towards finding solutions for City wide flooding.

Sedimentation

Sediment is carried into Salem's rivers and harbor by stormwater drains and runoff. This sedimentation only exacerbates the already extremely shallow depths of the undredged portions of these bodies of water.



Invasive Species

Invasive species are a persistent problem and challenge in Salem as is the case throughout the Commonwealth. Japanese knotwood and phragmites are just two examples of invasives that are prevalent in Salem, especially around Winter Island. Additionally, the City has worked to remove phragmites from the Forest River.

Development impact

Because of the paucity of easily developable land in Salem, the City is not under severe development pressure. However, the new development that does take place is carefully monitored by the Planning Board and Conservation Commission to avoid environmental damage. For example, approval of proposed drainage systems routinely requires gas and oil separators in catch basins which must be cleaned out regularly. Restricted use of salt as a deicing agent on roadways and parking areas proposed for construction is also a condition of approval.

Many wetlands along Highland Avenue have been lost to development or have been filled, and the water quality of the lowlands and coastal plains is still unsatisfactory, threatening recreation land in these areas. Efforts are being made to maintain existing open spaces and improve access to them, such as in the upcoming housing development west of Strongwater Brook, which will protect 93 acres of open space permanently and add a low-impact, publicly-accessible trail network intended for passive recreation such as hiking and bird watching.

Ground and surface water pollution: point and non-point

Water pollution in Salem includes historic pollution from industrial uses which can affect water if sediments are disturbed, boat waste, and stormwater runoff. All shellfish beds (836 acres) have been closed for harvesting in Salem since the 1960s. The state goals for water quality in Salem Harbor, the North River, and the Forest River are to make those water bodies fishable and swimmable. A 1995 report by the Massachusetts Bays Program indicated that none of these bodies were swimmable, but quality has improved significantly since then due to the combined efforts of the local communities.

The South Essex Sewerage District (SESD) was recognized in 2006 by EPA for an "Operations and Maintenance Wastewater Excellence Award." The rehabilitation, repair, and replacement of the City's water, sewer, and drainage systems has virtually eliminated combined sewer outflows and cross-connections and has greatly improved water quality, pressure, and flow, although extreme flood conditions can cause occasional problems. Both stationary and mobile boat waste pump-out stations have been established to ameliorate pollution from boats.

Non-point pollution from stormwater runoff remains the most significant source of pollution to Salem waters. Salem Sound Coastwatch started a Clean Beaches and Streams program that identifies contaminated discharges near swimming areas and works with the City on measures to improve water quality. An annual Salem Harbor Swim began in the summer of 2006 as a benefit event for Salem Sound Coastwatch, this serves as a community gesture towards the improved water quality in Salem Harbor and the desirability of further improvements.

Implications for open space and recreation

Much of the remaining undeveloped land in Salem is marked by the presence of ledge (bedrock at or near the surface), steep slopes, or wetlands. Water quality is improving as a result of programs to control point pollution. Salem's cultural landscapes receive significant protection (as do many of the City's natural landscapes) in particular the City's last remaining natural estuary, the Forest River. Preservation, if not restoration, of other wetlands is essential and more visual and physical access to the water is needed. The rarest natural landscape resources in the City that need preservation are wooded upland areas, such as those surrounding Thompson's Meadow, Salem Woods, Forest River, and Fort Lee.



Inventory of Lands of Conservation and Recreation Interest

Photo Courtesy of Salem Planning and Community Development



Inventory of Lands of Conservation and Recreation Interest

This section details information about open space and recreational lands in the City of Salem. The inventory is inclusive of land that is owned by the National Parks Service, the City of Salem, land under private ownership, and land owned or managed by organizations such as the YMCA or the Trustees of Reservations. The entire inventory is categorized by ownership. Determinations of each site's condition, recreational potential, and public access were made based on observation by City staff and members of the Open Space and Recreation Committee.

Preservation of open space is extremely important to the residents of Salem, the region, and the Commonwealth from several different perspectives. In addition to the typical open space and recreation facilities, Salem places a great deal of value in its historic and cultural resources. The National Park Service owns and manages some of these features. Additional land is owned and protected by abutting communities including the Town of Marblehead and the City of Peabody.

Much of the land listed in this inventory provides extensive passive and active recreational opportunities. The City has numerous park facilities, although short- and long-term maintenance is a significant issue. There are a number of existing open space, natural resource, and trail networks among the preserved parcels and with careful planning and additional acquisition, these networks can be further enhanced. The City will continue its efforts to determine where conservation restrictions may be appropriate to further protect valued open spaces.

The Open Space Matrix column headings are defined below.

- Map/Lot Identifies the map and lot numbers on the City assessor's maps.
- Name/Location Names the open space site and its street address.
- Zoning Identifies the zoning district in which the parcel is located.
- Acres Gives the site's acreage or an approximation in cases of the non-park and playground parcels. One acre is 43,560 square feet or 1/640 of a square mile.
- Ownership Indicates the owner of the property and the agency or department responsible for managing and maintaining the parcel.
- Management Agency or entity charged with managing the site.
- Use Details the main uses for the site.
- Condition Identifies the site condition (excellent, good, fair or poor).
- Recreation Potential For land not used for recreational purposes, potential for recreational activities is identified or constraints are listed. Conservation land is generally deemed to have limited recreation potential except for passive recreation such as hiking and walking. Traffic islands, medians, cemeteries and other similar lands are presumed to have no recreational potential.
- Public Access Indicates if the public can access the site on a good, fair, or poor rating scale.
- Grant or Funding Source Where applicable, identifies the source of funding for that particular parcel, which could be from a public grant, private donation, City-owned land, deed restriction, etc.
- Degree of Protection Indicates if the site, either by virtue of its zoning or by the fact that it has received state or federal funding, is protected from sale and building development (see below).

Note that the information contained in the inventory is based on Assessor's data updated through fiscal year 2007.

5.1 Types of Open Space and Recreation Land Protection

Determining where the open space and recreation land is located in Salem is the beginning stage of fully understanding what resources the City has and where they are located. Once they have all been identified, it is important to ensure their protection and maintenance in the future so as to help guarantee that many more generations or residents can enjoy them. For reference, according to the Division of Conservation Services, land within a community is protected (or in perpetuity) if it is owned by the local Conservation Commission, a state conservation agency, a nonprofit land trust or if the City received state or federal monies for the improvement or purchase of the land. Private property can also be permanently protected if there is a deed restriction, if the land is listed as having an Agricultural Preservation Restriction or if the Department of Environmental ("DEP") has placed a restriction on the property for wetland conservation. Typically, land owned by other agencies like the Recreation Commission and the local school system may not be presumed to be permanently protected.

Listed below are details about different types of protection that either are or could be available to open space and recreation land in Salem.

- □ Land & Water Conservation Fund Protection / Urban Self-Help Funding Protection With the receipt of grant funding, Salem playgrounds and other parcels may afford protection as parklands, essentially in perpetuity. Note that for these properties, the protection of Article 97(below) would apply as well and if federal Land and Water Conservation Fund money has been obtained, P.L. 88-578 applies (The Land and Water Conservation Fund Act).
- Article 97 Protection Article 97 of the Massachusetts Constitution protects all publicly owned lands used for conservation or recreation purposes. This provision protects lands acquired for natural resources purposes, meaning "conservation, development and utilization of the agricultural, mineral, forest, water, air, and other natural resources". Before these properties can be sold, transferred, or even converted to a different use, this amendment requires action by the Conservation Commission and Parks and Recreation Commission, a 2/3 vote of the City Council as well as a roll-call 2/3 vote of the State House of Representatives and Senate.
- Protection through Ownership ("Fee") In some cases in Salem, the open space in question has been acquired in its entirety ("in fee") by a public or private conservation interest or a State or Federal agency (such as the National Park Service). In many cases, such ownership will trigger other forms of protection, such as Article 97. If the owner is a nonprofit organization (such as the Trustees of Reservations), the land could in theory be sold and/or developed, but doing so could contradict the group's conservation purpose.
- Protection through Conservation Restrictions, Easements, or other Deed Instruments Due to the high costs of acquiring land, it has become increasingly popular to acquire conservation restrictions limiting future development. Similarly, access easements can provide permanent public access to a property. In certain situations, deed restrictions or easements may be granted by a private party as part of a development approval process. As with any matters involving real property, care must be taken in the drafting of the restrictions to ensure the rights and interests of all parties are represented and clearly documented. Conservation Restrictions must be approved by the municipality and the Massachusetts Division of Conservation Services.
- Chapter 61 This program, through tax incentives, can help protect forest, agricultural and recreation land in Massachusetts through encouraged preservation. Landowners who wish to ensure the long-term protection of such land may be offered tax benefits as an incentive to manage the land for those purposes. Should the owner wish to end the agreement, the municipality has the authority to recover tax benefits given and has first right of refusal on the purchase of the land if it is to be sold for non-Chapter 61 purposes.



Chapter 91 Tidelands – Land that falls under the jurisdiction of Chapter 91 (Commonwealth tidelands) must include provisions for public use and access and this is an important element for the Harborwalk and other potential passive recreational and open space areas along the waterfront.

5.2 Inventory of Lands

Protected and Recreational Open Space Open Space Inventory References Data Sources: City Parks - City of Salem 900 1,800 3,600 Feet Protected and Recreational Open Space - MassGIS 55

Land Inventory Matrix - Lands of Conservation and Recreation Interest

MAP LOT NAME/LOCATION	PUBLIC LANDS	Parks and Playgrounds	25 659 Broad Street Park/ Broad St.	23 51 Castle Hill Playground/14 Story	36 Collins Cove Playground/ 31 Collins St.	35 Common/Washingt on Square	36 181 Curtis Park/19 March St.	257 Dibiase Park/46-48 Dell St.	35 209 East India Sq./158 Essex St.	33 743 Forest River Park/38 Clifton Ave.	27 471 Furlong Park/20 Franklin St.	15 366 Gallows Hill Park/53 Hanson St.	36 Gonyea Park/41 Northey Street	25 594 High St. Park,/2 High St. Court	23 Highland Park,/75 Wilson St.	44 73 Juniper Park/28 Beach Ave.	28 Kernwood Marina & McCabe Park	34 and a Lafayette Park/124 Lafayette St.	35 Lappin Park/112 Washington St.	34 212 Mary Jane Lee
ZONING			R2	RC	RC	RC	R2	£	B2	S	RC	RC	R2	RC	RC	R1	R1	RC	B2	R3
ACRES			0.5	3.8	4.2	10.05	0.62	0.47	0.2	59	5.5	21.83	.14	0.51	270.63	0:50	4.30	0:20	0.11	0.73
OWNERSHIP			Salem City of (School Dept.)	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem Redev. Authority	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City Of	Salem City of	Salem City of	Salem City of	Salem Redev. Authority	Salem City of
MANAGEMENT			Parks & Recreation	Parks & Recreation	Parks & Recreation	Parks & Recreation	Parks & Recreation	Parks & Recreation	Cemetery/Shade Tree	Parks & Recreation	Parks & Recreation	Parks & Recreation	Parks & Recreation	Parks & Recreation	Parks & Recreation	Parks & Recreation	Parks & Recreation	Department of Public Works	Parks & Recreation	Parks & Recreation
nse			recreation	recreation	recreation	recreation/historic	recreation	recreation	Fountain and benches	recreation	recreation	recreation	recreation	recreation	recreation	recreation	recreation	recreation	downtown park	recreation
CONDITION			poob	poob	poob	poob	poob	fair	fair	poob	poor	poob	poob	poob	poob	excellent	poob	poor	poob	poob
RECREATION POTENTIAL																				
PUBLIC ACCESS			good	good	good	good	good	fair	good	good	good	good	good	poob	good	good	Good/seasonal access to marina	good	poob	poop
FUNDS USED			CDBG	CDBG	CDBG		CDBG,UPARR			CDBG,LWCF	CDBG	CDBG		CDBG		CDBG	CDBG,LWCF	CDBG	CDAG	CDBG
DEGREE OF PROTECTION			none	Article 97	Article 97	Article 97	Article 97	Article 97	none	Article 97	Article 97	Article 97	none	Article 97	Article 97	Article 97	Article 97	Article 97	none	Article 97

_	
\leq	7
a	
\equiv	
\equiv	
\equiv	
S	
\Box	
a	
回	

	indireti	
+	urnity	ng

and Recreation

none

Listed on national register of historic places

none

:

air/seasonal

fair

recreation

Parks & Recreation

Salem City of

4.7

쮼

Camp Naumkeag/56 Memorial Drive

43

42

poot

fair

Parks & Recreation

Salem City of

0.44

33

317

15

DEGREE OF PROTECTION

FUNDS USED

PUBLIC ACCESS

RECREATION POTENTIAL

CONDITION

USE

MANAGEMENT

OWNERSHIP

ACRES

ZONING

NAME/LOCATION

LOT

MAP

Article 97

CDBG

good

good

recreation

Parks & Recreation

Salem City of

2.40

82

McGlew Park/North St.

276

17

Article 97

CDBG

pood

fair

recreation

Parks & Recreation

Salem City of

25.80

8

Mack Park/29-37 Grove St.

333

16

Playground)/41 Palmer St.

Article 97

CDBG

poog

poog

recreation

Parks & Recreation

Salem City of

1.50

8

Mansell Park/50 Proctor St.

329

15

none

CDBG

poot

good

recreation

Parks & Recreation

Salem City of

7.40

8

Memorial Park (Irzyk) /17 Fort Ave.

248

4

pood

recreation

Parks & Recreation

Salem City of

7.20

8

Palmer Cove/30 Leavitt St.

455

34

Article 97

CDBG

good

good

recreation

Parks & Recreation

Salem City of

22.30

8

McGrath Park/46 Marlborough Rd.

38

0

Article 97

CDBG

poot

good

recreation

Parks & Recreation

Salem City of

3.01

8

Pickrnan Park/20 Lincoln Rd.

286

31

CDBG

poog

poog

recreation

Parks & Recreation

Salem City of

0.08

Z

Patten Park/41 Buffum Street

54

27

Article 97

UPARR

good

good

recreation

Parks & Recreation

Salem City of

1.85

8

Splaine Park/23 May St. (rear)

20

25

Article 97

CDBG

Good/access to public ramp limited

Article 97

CDBG,UPARR

good

poor

recreation

Parks & Recreation

Salem City of

24.62

2

Willows Park/200

Fort Ave

1,89:

45,42

4

none

:

poof

good

urban park

Department of Public Works

Salem City of

0.03

<u>m</u>

Swiniuch Park/128 Derby St.

Article 97

CZM,USH

good

good

recreation

Parks & Recreation

Salem City of

27.10

쮼

Winter Island/50 Winter Island Rd.

_

43

none

CDBG

poof

good

recreation

Parks & Recreation

Salem City of

15.00

8

Witchcraft Heights/ Frederick St.

217

9

42

fair

recreation

Parks & Recreation

Salem City of

18.20

8

Collins Cove/50 Webb St. (rear)

fair

recreation/bike path

Parks & Recreation

Salem City of

2.10

82

Collins Cove/96 Webb St.

472

36

good

none

CDBG

poog

poog

fair

recreation

Parks & Recreation

Salem City of

12.30

S

Collins Cove/2 Collins St.

474

36

fair

poor

passive recreation

Parks & Recreation

Salem City of

16.03

8

Fort Lee/100 Memorial Drive

20

42

hrough the Park ar	Introduct
an be reserved for use t	Community Setting
Naumkeag called Waterfront Park. It was created in the 1930s and is an ADA accessible park, but is fenced off from the general public. It can be reserved for use through the	Goals and Analysis of Community Inventory of Environmental Community Introduct Objectives Needs Goals Lands Analysis Setting
essible park, but is fenced of	Inventory of Lands
e 1930s and is an ADA aco	Community Goals
ark. It was created in th	Analysis of Needs
nkeag called Waterfront Pa	Goals and Objectives
$^{\rm 1}$ There is a playground located within the Willows Park, adjacent to Camp N Department.	Public Comments
1 There is a playground l Department.	References

DEGREE OF PROTECTION		none			perpetuity																		
FUNDS USED					State Self-Help Funding																		
PUBLIC ACCESS		poob			poob	poob	poob	poob	fair	poob	fair	fair	poor										
RECREATION POTENTIAL					limited	по																	
CONDITION		poob			good	poob	poob	pood	poob	poob	poob	poor	fair	poob	poob	poob	fair	poob	poob	poob	poob	pood	poob
USE		football field			conservation																		
MANAGEMENT		Parks & Recreation			Forest R. Cons. Area	Forest R, Cons. Area	Forest R. Cons. Area																
OWNERSHIP		Salem City of			Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.		Conservation Comm.		Conservation Comm.		Conservation Comm.	Conservation Comm.								
ACRES		5.5	552.65		5.50	1.15	0.07	0.11	0.13	28.30	2.97	0.14	0.20	96.0	0.17	0.18	3.00	3.80	1.20	3.00	1.10	1.00	0.71
ZONING		LH H			RC	R1	RC	RC	RC	P.1	F4	R1	£	F	R1	F3							
CATION	Lane (rear)	1 Powder House Lane	Total Park & Recreation Land		0 Pierce Road (rear)	17 Riverbank Road	465 Lafayette Street	467 Lafayette Street	478 Lafayette Street	0 Pickman Road	0 Pickman Road	57 Intervale Road	63 Intervale Road	46 Intervale Road	43 Intervale Road	39 Intervale Road	44 Intervale Road	42 Intervale Road	40 Intervale Road	36 Intervale Road 38	34 Riverview St.	32 Riverview St.	30 Riverview St.
LOT		219			326	333	235	236	332	178	179	+	19	40	92	29	83	84	92	98	87	88	68
MAP		24		Conservation Lands	31	31	31	31	31	22	22	21	21	21	21	21	21	21	21	21	21	21	21

																									umma
2																									Plan Summa
DEGREE OF PROTECTION	perpetuity	perpetuity	perpetuity	perpetuity	perpetuity	perpetuity	perpetuity	perpetuity	perpetuity	perpetuity	perpetuity	:	Introduction												
FUNDS USED	State Self-Help Funding	State Self-Help Funding	State Self-Help Funding	State Self-Help Funding	State Self-Help Funding	State Self-Help Funding	State Self-Help Funding	State Self-Help Funding	State Self-Help Funding	State Self-Help Funding	State Self-Help														
					<u> </u>	<u> </u>	<u> </u>	<u> </u>				-		<u> </u>					57 =		<u> </u>			Community	Setting
PUBLIC ACCESS	poor	fair	poob	poob	fair	poor	poob	poor	poob	fair	poob	poob	poor	poor	poor	poor	pood	mental	ysis						
RECREATION POTENTIAL	no	no	no	ou	OU	OU	OU	limited	limited	limited	limited	ou	limited	ou	limited	limited	limited	limited	OU	OU.	ou	OL.	DO .	Environmental	Analysis
CONDITION	pood	poob	pood	pood	pooß	pood	pood	fair	fair	poob	pood	poob	Fair/ potential encroachmen t	poob	pood	pood	pood	poob	poob	poob	pood	poob	poob	Inventory of	Lands
USE	conservation	conservation	conservation	conservation	conservation	conservation	conservation	conservation	conservation	conservation	conservation	Community	Goals												
MANAGEMENT	Forest R. Cons. Area	Forest R. Cons, Area	Forest R. Cons. Area	Forest R. Cons. Area	Forest R. Cons. Area	Forest R. Cons. Area	Forest R. Cons. Area	Forest R. Cons. Area	Forest R. Cons. Area	Forest R. Cons. Area	Forest R. Cons. Area	Forest R. Cons. Area	Forest R. Cons.	Analysis of	Needs										
OWNERSHIP	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	!Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation	Goals and	Objectives
ACRES	0.79	0.22	0.12	0.12	0.63	0.81	0.36	0.22	0.14	34.33	2.05	1.29	0.40	0:50	0.25	0.08	0.09	0.20	0.50	0.50	0.04	0.02	0.70	_	au
ZONING	R1	R1	R1	R1	F3	F4	F.	R1	R1	F3	RC	R1	P4	R1	R1	R1	R1	£	£	F3	R1	£	RC	Five Year	Action Plan
NAME/LOCATION	24 Riverview St. 28	20 Riverview St.	18 Riverview St.	16 Riverview St.	11 Riverview St.	17 Riverview St.	19 Riverview St.	27 Oakview Ave.	23 Riverview St.	0 Cedarcrest Ave. (rear)	0 Cedarcrest Ave. RR	30 Riverview St. (rear)	9 Riverview Street	14 Riverview Street	12 Riverview Street	10 Riverview Street	8 Riverview Street	4 Riverview Street	14 Riverview Street (rear)	12 Riverview Street (rear)	10 Riverview Street (rear)	8 Riverview Street (rear)	402 Loring Avenue	Public	Comments
ГОТ	06	91	95	93	95	26	102	103	111	238	539	240	17	72	73	74	75	9/	78	79	80	18	85		S
MAP	21	21	21	21	21	21	21	21	21	21	21	21	30	30	30	30	30	30	30	30	30	30	30	i.	References

	П																						
DEGREE OF PROTECTION		perpetuity	perpetuity	perpetuity	perpetuity	perpetuity	perpetuity			none	none	none	none	none	none	none	none	none	none	none	none	none	
FUNDS USED	Funding																						
PUBLIC ACCESS		fair	poor	poor	poor	poob	poor														via playground		
RECREATION POTENTIAL		UO	OU	wetland/buffer zone	по	по	OU			coast and mud flats				neighborhood park	neighborhood park	Neighborhood park	coast and mud flats				none		
CONDITION		poob	poob	pood	poob	pood	fair											poob					
USE		conservation	conservation	conservation	conservation	conservation	conservation																
MANAGEMENT	Area	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.											Parks & Recreation (Gallows Hill Playground)	Part of Gallows Hill Playground	Part of Gallows Hill Playground	Steep hill between Mansell & Gallows Hill Playground	Parks & Recreation (Gallows Hill Playground)	
OWNERSHIP	Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Conservation Comm.	Salem Land Cons. Trust	Conservation Comm.			Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of
ACRES		7.80	2.34	2.60	13.4	0.90	3.65	128.74		8.50	0.44	0.64	0.86	0.14	0.33	0.37	4.60	0.14	90.0	80.0	1.54	60.0	3.70
ZONING		RC	RC	B2	R1	R1	RC			RC	R2	R2	R2	R2	R2	R3	RC	Æ	R1	R1	RC	R1	74
NAME/LOCATION		43 First Street	0 First Street	320 Highland Ave	0 Clark Ave	90 Willson Street	0 Parallel St. (rear)	Total Conservation Land		17-23 Szetela Lane	3 Fort Avenue	14 Szetela Lane	4 Fort Avenue	41 Northey Street	39 Northey St. (rear)	15 Peabody Street	Palmer Flats/78 Leavitt St. (rear)	37 Hanson St.	5 Bemis St.	7 Bemis St.	11 Bemis St.	9 Bemis St.	11 Dell St.
LOT		8	10	102	11	224	236			8	236	243	258	9	495	435	449	99	91	144	150	153	30
MAP		13	13	8	9	24	23		Open Parcels	42	41	41	41	36	36	34	34	15	15	15	15	15	14

																															Plan Summary	
PROTECTION										limited - wetland									limited - wetland			limited - wetland	limited - wetland	limited - wetland	limited - wetland	limited - wetland		limited - wetland	wetland	none	Introduction Plan S	
																															 Community Setting	
ACCESS							street	undev. street	undev. street	street	very limited	very limited	very limited	very limited	very limited																 	
POTENTIAL							very limited	residential best	residential best	very limited	nature views from adj. lot																				Environmental Analysis	
																															Inventory of Lands	
100							wooded, steep, underbrush	wooded, gentle slopes	wooded, gentle slopes	rough, scrubby	Mostly wetland surrounded by steep/moderate slopes								triangular parcel N of Lynn S & S7	wetlands in back		near Dibiase Park	pond/abuts school	pond/abuts school	east of RR; wetland	abutting wetlands in back		includes wetlands	wetlands	across from G. Hill	Community Goals	
						School Department																									Analysis of Needs	
	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Goals and Objectives	
ב	1.30	3.70	0.44	0.35	0.46	2.12	0.18	0.28	0.28	0.41	4.00	0.15	0.10	0.20	0.20	4.05	99.0	0.11	09:0	0.78	0.12	0.8	0.30	0.25	38.00	0.55	0.45	4.00	2.12	0.20	 ar Ian	
	H1	H1	H3	R1	R1	H3	B1	R1	R1	H1	<u>F</u>	굡	RC	H1	F4	B2	F4	F3	_	R1	R1	H3	H3	H3	.	F 3	R1	R1	H1	F3	Five Year Action Plan	
	23 Dell Street 35	28 Dell Street 36	22 Dell Street 24	16 Dell Street 18	6 Dell Street 10	115 Highland Ave.	1 Wyman SI.	16 Wyman SI.	12 Wyman SI.	10 Wyman Drive	O Ravenna Ave. (rear)	Bakers Island Lot	Winnegan Ave., Bakers Island	Bakers Island Lot	Winnegan Ave., Bakers Island	460 Highland Avenue	411-415 Highland Avenue	9 Clark Street	0 Robinson Road	46 Clark Street	18A Sable Road	38-42 Dell Street	1 A Hilton Street	2A Hilton Street	0 Loring Avenue (rear)	23 Mooney Road	112 Highland Avenue rear	24-36 Almeda Street	115 Highland Ave	41 Almeda Street	Public Comments	
3	31	33	35	54	144	203	-	26	28	37		92	128	94	14	ო	75	88	18	-	130	259	160	161	2	7	107	121	203	431	se	
C	14	14	14	14	14	14	2	2	2	2	&	46	46	46	46	က	8	8	9	7	6	6	10	10	-	14	14	14	14	15	References	

CONDITION RECREATION PUBLIC FUNDS USED DEGREE OF

LOT NAME/LOCATION ZONING ACRES OWNERSHIP MANAGEMENT USE

DEGREE OF PROTECTION	none																										Easement and agreement with Bank
FUNDS USED							limited - wetland	limited - wetland	limited - wetland	llimited - fiood control		Limited flood control and wetlands															
PUBLIC ACCESS																											
RECREATION POTENTIAL																											
CONDITION																											
USE	across from G. Hill				narrow sliver at Loring & Chandler	by bridge over RR	wetlands/Rosie's Pond	Wetlands/flood control	wetlands/abuts RR	Flood control easement (Ch. 121A)	abuts Bertram Field	Includes stream and wetlands	part of Linear Park	part of new boulv. Row	same	nr train station	parking	parking	parking	corner Summer	by cloverleaf & Bap. Church	sliver by Flint & St. James	across from Pioneer	across from Pioneer	possible totlot?	parking	end of S. River; entrance to future Harborwalk
MANAGEMENT																											
OWNERSHIP	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem Redev. Auth.	Salem City of
ACRES	1.35	0.18	0.14	90.0	0.01	0.04	0.16	.83	0.46	0.30	2.00	.46	0.04	0.10	0.19	0.83	0.84	60:0	0.34	0.04	0.39	0.25	0.45	0.27	0.10	0.23	0:30
ZONING	R1	H.	R1	R1	£	B1	B1	RC/R3	R2	22	H1	R2	BP	_	BP	B5	B5	B5	B5	R2	B5	R2	R2	F4	R2	B5	B5
NAME/LOCATION	43 Almeda Street	7 Irving Street	10 Phillips Street	43 Grove Street	471 Loring Avenue	293A Jefferson Avenue	17 Parallel Street	200 Jefferson Avenue Rear	13 Lawrence SI. rear	0 Brooks Street	0 Jefferson Avenue rear	Brooks Street	64 Flint Street	330 Bridge Street	318 Bridge Street	252 Bridge Street	8 Sewall Street	21 Lynde Street	283-287 Essex Street	309 Essex Street	66 Federal Street	148 Federal Street	54 Lafayette Place	80 Salem Street	3 Cedar Street Court	3 Front Street	315 Derby Street
ГОТ	432	126	278	336	123	138	143	81	150		218	219	30	37	38	408	435	439	455	470	909	639	530	753	84	420	444
MAP	15	16	16	16	21	23	23	24	24		24	24	26	26	26	26	26	56	26	26	26	26	33	33	34	34	34

																								umn
7																								Plan Summa
DEGREE OF PROTECTION																								Introduction
USED																								Ξ
FUNDS USED	none		none	none	none																			Community Setting
(0																								Com
PUBLIC ACCESS																								mental ysis
RECREATION POTENTIAL																limited - wetland	limited - wetland							Environmental Analysis
CONDITION																								Inventory of Lands
USE	parking	sliver	parking	parking	parking	triangular parcel	Adjacent to Bridge Street bypass	Open Space across from Collins Cove Park	Currently vacant, plans for MHD to develop parcel into a park	Passive recreation		Land under agreement to be developed	Open Space/lawn	Land under agreement to be developed	Open space adjacent to Dominion	Passive recreation; Coll. Cove, tidal flats	Open space	Open space abuts SESD buffer zone land	Open space abuts SESD buffer zone land	Open space abuts playground	Parking lot	Landscaped open space		Community Goals
MANAGEMENT																								Analysis of Needs
OWNERSHIP	Salem Redev. Auth.	Salem Redev. Auth.	Salem Redev. Auth.	Salem City of	Salem Redev. Auth.	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of	Goals and Objectives
ACRES	1.29	0.01	0.26	1.00	0.24	0.02	0.24	0.19	0.07	0.33	0.01	0.20	0.03	0.25	60.0	0.71	2.50	0.35	0.16	0.01	0.17	0.12	2.00	 LE
ZONING	B5	B5	B5	B5	B5	R2	R2	R2	82	RC	RC	R2	R2	R2	_	RC	R1	F3	R1	R1	R1	Æ	RC	Five Year Action Plan
NAME/LOCATION	15 Federal Street	19 Church Street	21 Church Street	24-38 Charter Street	29 Federal Street	11 Woodbury Court rear	20 March Street	19 Barton Street	1 Bridge Street	Jeggle Island	Island SW of Jeggle Island	11 Fort Avenue	15 Fort Avenue	1 Fort Avenue rear	12 Block House Square	40 Webb Street rear	67 Memorial Drive rear	23 Victory Road	22 Victory Road	31 Juniper Avenue rear	30 Beach Avenue	125 Bayview Avenue	Ram Island	Public Comments
ГОТ	196	211	216	219	409	2	186	305	80	1	2	235	241	244	321	2	65	29	89	71	109	113	-	
MAP	35	35	35	35	35	36	36	36	37	38	38	41	41	41	41	42	42	42	42	44	44	44	52	References

MAP	LOT	NAME/LOCATION	ZONING	ACRES	OWNERSHIP	MANAGEMENT	USE	CONDITION	RECREATION	PUBLIC	FUNDS USED	DEGREE OF
		i i		000					POTENTIAL	ACCESS		PROTECTION
		rotal Open lands		109. 39								
Monuments, Medians, & Traffic Islands												
25	163	431 Essex St.	RC	0.04	Salem City of		traffic triangle					
25	176	427 Essex St.	RC	60.0	Salem City of		traffic triangle					
25	658	0 Dalton Parkway	22	0.27	Salem City of		Monument/ median					Article 97
35	178	37 Washington Sq. North	PC	60.0	Salem City of		Island/triangle					
35	273	28 Hawthorne Blvd.	B5	0.10	Salern City of		Island/triangle					
35	278	20 Hawthorne Blvd.	R2	0.33	Salem City of		monument/ median					Article 97
36	316	0 East Collins St.	R2	0.18	Salem City of		traffic island					
44	38	0 Columbus Sq.	RC	0.16	Salem City of		traffic island					
		Witch Memorial		0.33								Article 97
		Total Traffic Island Land		1.59								
Other Public												
35	25	242 Bridge Street	_	36.50	MBTA							
30	77	408 Loring Avenue	FI.	2.3	Marblehead Town of			RR ROW				
31	233	463 Lafayette St.	RC	4.	Marblehead Town of			RR ROW				
31	234	467 Lafayette St. rear	£	0.34	Marblehead Town of			RR ROW				
30	50:2 01-2	445 Loring Ave.(Gravel Pit Pond)	R1	26.90	Marblehead Town of							
-	3:20 1- 202	161 Swampscott Road	RC	79.00	Marblehead Town of							
11	9	0 Swampscott Road	B2	1.80	Swampscott Town of							
4	-	Marlborough Rd. (Peabody Res.)	RC	43.60	Peabody City of				none			
1	-	Highland Ave. rear (Spring Pond)	RC	102.62	Peabody City of				watershed			
46	124	US Coast Guard, Bakers Island		8.80	U.S. Government				none			
35	408	National Historic	R2	6.75	United States of	National Park	Historic Site;					

													Г											
DEGREE OF PROTECTION							limited - youth			perpetuity	perpetuity													
FUNDS USED																								
PUBLIC ACCESS							participants						participants				30%	yes					yes	<u> </u>
RECREATION POTENTIAL																								
CONDITION																			poob		poob	no entry	adequate	
USE	passive recreation	Historic Site; passive recreation	Pedestrian access/View corridor				youth recreation	recreation	recreation	cons/recreation	cons/recreation		recreation	none			yaotomoo	cernetery	cemetery	cemetery	cemetery	cemetery	cemetery	
MANAGEMENT	Service	National Park Service	National Park Service	Salem State			Camp Fire Girls						YMCA				Open (Apply Open of	Cemetery/Snade Tree	Cemetery/Shade Tree	Cemetery/Shade Tree	Cemetery/Shade Tree	Cemetery/Shade Tree	private	
OWNERSHIP	America	United States of America	United States of America	Massachusetts			Camp Lion of Lynn, MA	Camp Lion of Lynn, MA	Camp Lion of Lynn, MA	Trustees of Reservations	Trustees of Reservations	Trustees of Plummer Farm School	Marblehead/Swamp scott YMCA	Salem YMCA			O alon City of	Salem City of	Salem City of	Salem City of	Salem City of	Salem City of		
ACRES		1.26	0.19	.57	311.03		68.35	90.	.07	75.00	5.78	23.60	5.00	2.00	179.86		0 50	7:30	55.80	2.69	1.47	0.25	76.00	
ZONING		R2	R2	R1			ВР	BPD	вро			R1					D3	52	.	R2	B5	R2	R1	
NAME/LOCATION	Site/163-173 Derby Street	National Historic Site/164-178 Derby Street	National Historic Site/71 Essex Street	20 Riverview St (rear)	Total Other Public lands		488 Highland Ave.	490 Highland Ave rear	488 Highland Ave. rear	Great Misery Island	Little Misery Island	37 Winter Island Road	Children's Island	Coney Island	Total Non-Profit		Howard Office	noward Sireet	Greenlawn	Broad Street	Charter Street	Essex Street	Harmony Grove	
LOT		342	362	94			-	136	139	7	1	36	-	-			188	8	571	546	264	26	242	
MAP		35	35	21		Non-Profit	3	က	3	48	49	44	50	51		Cemeteries	35	CS CS	27	25	35	25	16	

Alo cacal	ouilliai y
2	
_	
2	_
Community	Setting
Environmental	Analysis
Inventory of	Goals Lands Analysis Setting IIII Oddoction right Summany
Community	Goals
Analysis of	Objectives Needs
Goals and	Objectives

References

Five Year Action Plan

Public Comments

MAP	ГОТ	NAME/LOCATION	ZONING	ACRES	OWNERSHIP	MANAGEMENT	USE	CONDITION	RECREATION POTENTIAL	PUBLIC ACCESS	FUNDS USED	DEGREE OF PROTECTION
17	178	St. Mary's Cemetery	P.1	86.27		private	cemetery	adequate		yes		
35	181	St. Peter's Church	R3	0.50		private	cemetery	poog				
		Total Cemetery Land		225.48								
		TOTAL PUBLIC LANDS		1508.74								
PRIVATE LANDS												
24	211	B & M Railroad ROW		23.50	Guilford Transportation	private	railroad track		pedestrian/bike trail			none; city purchase underway
31	196	IB & M Railroad ROW		1.40	Guilford Transportation	private	railroad track		pedestrian/ bike trail			none; city purchase underway
31	323	B & M Railroad ROW		0.19	Guilford Transportation	private	railroad track		pedestrian/ bike trail			none; city purchase underway
9	12	0 Robinson Road	_	29.11	Lynn Sand & Stone (Aggregate Industries)	private			recreation			none; potentially developable
9	5	4 Wyman Place	R1/1	1.96	Connick, James		wetlands					limited - wetland
9	16	140 Swampscott Road	1	51.88	Lynn Sand & Stone (Aggregate Industries)	private	mining		recreation			none
80	29:2 01- 202	296 Highland Ave	RC	12.04	Amenta Messina Deschamp	private	old farm, road/paths, dumping		nature value w/ lots 8, 102, 69			none; potentially developable
8	89	.27 Marlborough Rd.	R1	0.31	New England Power Co.	private	ridge and wetland		buffer; conservation	street		Undevelopable
80	69	3 Michael Rd.	R1	5.70	New England Power Co.	private	very steep & wetland		buffer; conservation	limited		none; potentially developable
13	5	199 Highland Ave	RC	34.50	New England Power Co.	private			conservation			electricity ROW
42	25	70 Memorial Drive	R1	5.20	New England Power Co.	private			conservation			electricity ROW
42	87	41 Fort Ave	£	91.	South Essex Sewerage District	private	Open space buffer to SESD		Conservation			none
42	88	43 Fort Ave	R1	.16	South Essex Sewerage District	private	Open space buffer to SESD		Conservation			none
42	68	45 Fort Ave	R1	.16	South Essex Sewerage District	private	Open space buffer to SESD		Conservation			none
42	06	47 Fort Ave	R1	.18	South Essex Sewerage District	private	Open space buffer to SESD		Conservation			none
42	91	49 Fort Ave	R1	.18	South Essex	private	Open space buffer		Conservation			none

MAP	ГОТ	NAME/LOCATION	ZONING	ACRES	OWNERSHIP	MANAGEMENT	USE	CONDITION	RECREATION POTENTIAL	PUBLIC ACCESS	FUNDS USED	DEGREE OF PROTECTION
					Sewerage District		to SESD					
42	35	51 Fort Ave	R1	.19	South Essex Sewerage District	private	Open space buffer to SESD		Conservation			none
42	93	53 Fort Ave	E .	.25	South Essex Sewerage District	private	Open space buffer to SESD		Conservation			none
42	92	59 Fort Ave	R1	.23	South Essex Sewerage District	private	Open space buffer to SESD		Conservation			none
23	2	0 Story Street	22	5.80	Leo Higgins	private	wooded hillside		conservation	limited		Undevelopable
23	131	3 Parallel Street	RC	0.05	Amy Workman	private	mainly wetland		conservation value	none		limited - wetland
23	144	282 Canal Street	RC	9.77	Esther Realty Trust	private	mainly aquatic		conservation value	road; path		Limited - wetland
28	16:3 01-3	Ome Street	E .	27.74	Cabot Farm Trust	private	none		scenic/ recreation	none		none; potentially developable
31	237	485 Lafayette Street	F4	1.39	Glover Estates, LLC	private			scenic ("Chadwick Lead Mills")			none; scheduled to be cleaned up and developed in 2007
36	87	24 Saunders Street	R2	2.66	W & G Realty Trust	private			scenic/ recreation			none; developable
14	259	SHARE Park/16 Derby Street	R2	0.37	Morrisey Brooke D. et. Alii	private, Friends group	Open space/passive recreation		recreation			none; developable
		Total Private Land		215.08								
Chapter 61 Land												
28	19	Kernwood Golf Course/1-9 Kernwood Street	F1	136.80	Kernwood Country Club	private	recreation	pood	golf n'hood sledding/skiing			Ch. 61 B
28	2	Kernwood Country Club/2 Kernwood Street	F8	24.00	Kernwood Country Club	private and Parks & Recreation	recreation	poob	.51 ac. is Cabot Farm Playground	Good/fair		Ch. 61 B
		Total Chapter 61 Land		160.8								
		TOTAL PRIVATE LANDS		375.88								



Community Goals



Community Goals

6.1 Description of Process





The goals and objectives for this 2007 Open Space and Recreation Plan update were derived from a series of meetings and opportunities for public input. The basis for this effort was the previous 1996 OSRP goals and objectives. During the drafting of this plan, a variety of methods, as described in Section 2: Introduction Planning Process and Public Participation, were undertaken to gather information about the City's Open Space and Recreation areas and goals the community has for maintaining and improving these areas.

Two public forums were held, one in January 2007 and the second in May 2007, to gather input from the community. Both were held at the City Hall Annex. In attendance were all the parties involved in writing the plan: the Salem Open Space and Recreation Committee, members of the City Council, key City officials and staff, representatives of VHB, and interested citizens. During the first public forum in January, the 1996 OSRP goals were presented to citizens. A dialogue ensued where the participants at the forum provided their suggestions on amendments and additions to the goals and objectives as they were worded in the previous plan.

In addition to this, a SWOT (Strengths, Weaknesses, Opportunities, and Threats) exercise was conducted. The purpose of a SWOT is not to dictate what the public sees as important in the planning process, but rather to hear them out and work from their opinions. During the SWOT exercise held in January a few major themes emerged. They were:

- Strengths Salem has a vast and varied stock of open space and recreation resources, public interest in what happens with said resources, and an extensive waterfront with adequate access
- Weaknesses The park system does not present opportunities for all age groups, maintenance of current facilities is lacking, playing fields are overused, and boating access to the water is limited
- Opportunities Creation of organized winter activities, ally with Salem Public School for nature education, mailing to new residents introducing them to open space and recreation resources in Salem, post the map of Open Space in Salem on the City's webpage to inform residents of the City's resources
- Threats Encroachment onto parkland by adjacent property owners, fees as a barrier for users, imbalance in park usage, invasive flora and fauna, vandalism

Prior to the SWOT exercise the participants had an opportunity to vote on which goals and objectives they found most important. This was accomplished through a straightforward process that used stickers and large

print outs of the goals. Each participant was given four stickers and simply affixed them next to the goals they valued most. The stickers were then tallied up and all data gathered from the dialogue prior to this exercise was recorded and analyzed.





The second public forum was held in May and was less attended than the first. However, the crowd at the second forum participated actively and provided more valuable input into the plan's creation. This meeting included a presentation by graduate students in the Tufts University Urban and Environmental Policy and Planning program. Their project for the Salem Sound Coastwatch, focused on the reuse of the 15 Peabody Street parcel in the Point neighborhood of Salem. The presentation included a proposal for a new park linking to the Harborwalk around downtown Salem. More on this project can be found in Sections 7 and 9 of this plan. This forum was more informal than the first and centered on conversation with the attendants. Through this exchange, some key issues were brought out:

- Pervious pavement and other sustainable technologies should be the norm when it comes to upgrades and future parks and recreation projects
- Preserving and increasing the tree canopy in Salem should be a goal
- Parking at Fort Lee/The Salem Willows Park needs to be addressed
- Make sure the 2007 OSRP melds with the Salem Harbor Plan from May 2000
- Creation of a 501(c)(3) to generate funding for parks and open space, mirroring the Friends of Boston Parks model
- Include the park proposed by MassHighway as mitigation for the Bridge Street Bypass the park shall be located at the end of Bridge Street, at the site of the old Beverly/Salem Bridge

6.2 Statement of Open Space and Recreation Goals

The Committee took this work and weighed in on which goals they felt were feasible and high priority issues. They met monthly and a representative of VHB attended all meetings, some of which focused on certain areas of the plan, i.e. recreation with the Parks and Recreation Director. Through this process the Committee honed in on a final set of policy and action plan imperatives. The end product of this process was used as a baseline to formulate the new goals and objectives for the 2007 - 2012 Plan. These discussions resulted in the final set of goals and objectives listed below. More details on the specific objectives under each goal can be found in Section 8.

- 1. Maintain public spaces and recreational facilities
- 2. Protect open spaces
- 3. Develop and implement a capital improvement program
- 4. Improve public access and awareness



Analysis of Needs

Collins Cove Photo Courtesy of Salem Planning and Community Development

Analysis of Needs

7.1 Summary of Resource Protection Needs

As described in previous sections, Salem is essentially a built-out community with little additional open land available to add to its inventory of protected land. The City, through several of its departments and the Salem Redevelopment Authority own or control approximately 115 acres of land classified as open land. However, many of these parcels are scattered, very small inholdings that have little potential for any open space or recreational use. Others have wetlands or are serving a flood protection purpose, so while they have a needed resource protection use, they cannot provide public access.



There are 376 acres of land held by private parties, 161 acres of which are owned by the Kernwood Country Club as a golf course. The three parcels that comprise Kernwood are the only lands held under Chapter 61 B in Salem – there are no other Chapter 61 holdings in the City. Another 72 acres are held by utility and railroad interests and have limited use for open space or recreational purposes. An additional 81 acres is owned by Lynn Sand and Stone (Aggregate Industries) and is deemed as possibly developable land that may have some recreational potential as well. However, that land is currently being mined for sand and gravel and will likely require substan-

tial restoration before any other use can be contemplated on the site. The remaining 62 acres of privately owned land have some potential for recreation or could be developable, although there are some small parcels that are predominantly wet.

Thus, in order to expand upon possible open space and recreation opportunities, the City may want to focus its attention on the Lynn Sand and Stone (Aggregate Industries) parcels, as well as some of the land owned by individuals or real estate trusts.

Salem's primary water source is Wenham Lake which is recharged by the Putnamville Reservoir, the Ipswich River, and Longham Reservoir. These all lie outside the City's border. It also is served by public sewer. Thus, open space and recreational planning in Salem has little direct impact on the City's water supply.



7.2 Summary of Community's Needs

The City of Salem is in a unique situation with regards to its location and amenities. The community is located in close vicinity to the City of Boston and almost all of its developable land has been used, yet there is a wide array of recreational opportunities in the City. Much of this is due to the historic nature of Salem and there are numerous outlets to learn about Salem's history and the impact it had on the region over time. Much of this history has been defined by the witchcraft trials of the early 1600s, but the City has a rich maritime heritage as well. This was recognized by the National Park Service when it established the Salem Maritime National Historic Site.

The Forest River Park, Winter Island Park, and Salem Willows Park stand out as breathtaking natural resources and good examples of the City's shoreline resources, but other parks including Mack Park and the Salem Common hold an equal amount of affection with local residents. The City has a wide diversity of park and recreational opportunities and facilities, but the underlying concern voiced by residents has been the need to ensure better maintenance to these facilities and to provide enhancements at a number of them.





Enhancing, maintaining and preserving the recreation amenities in Salem is a major goal of this Open Space and Recreation Plan. The community is fortunate to have a number of playgrounds and parks as well as passive recreation areas. However, as in all communities, there are needs, that are not being met. Extending and adding bicycle trails, playgrounds for young children, playing fields for soccer, softball, baseball and football, local neighborhood parks, more conservation areas, and family picnic areas are desired by residents of the community.

Salem has many resources including an extensive coastline stretching 11.2 miles and over 40 parks open to the public. However, access to the waterfront and open space are often difficult to find and are underutilized because of a lack of way-finding signs. There is a need to identify and provide way-finding signs to these locations to promote access to the water and encourage use of all parks located throughout Salem.

Another need that exists in Salem involves the elderly and disabled population of the community. Not all of the community's available recreation amenities are accessible, nor are they geared toward older residents. As residents continue to age, more attention needs to be given to adult recreational needs (middle aged and elderly). The City should determine how to incorporate these needs into its planning for parks and recreational activities and whether the Council on Aging has the capacity to broaden its scope and expand recreational opportunities for older residents in coordination with the Salem Senior Center.

As part of this planning process, the City undertook an extensive survey to determine compliance with the requirements of the Americans with Disabilities Act (ADA) with respect to accessibility to open spaces and recreational facilities in Salem. Except for the newest parks and playgrounds, the City generally is not in compliance with these requirements. As a result, one of the key recommendations of the plan is to establish a timetable and strategy for meeting the ADA requirements in its parks, ballfields, and playgrounds. A summary of the results of this ADA Self-Evaluation can be found in Appendix A of this plan, along with the City's ADA policies. For a more detailed assessment for each park, please contact the Salem Planning and Community Development Department at 978.619.5685.

Implementing this plan will help to ensure that future generations of residents living in Salem will be able to enjoy the open space and recreational facilities scattered throughout the community.

State Open Space and Recreation Efforts

In 2000, the Commonwealth of Massachusetts produced a document called the *Statewide Comprehensive Outdoor Recreation Plan* (SCORP) in 2000¹. The SCORP is a document that also looks at open space and recreation, but from a regional perspective. The purpose of the plan is to help direct the best investment of funds and effort towards protecting and enhancing recreation resources.

Salem is located in the Northeastern Region of the SCORP, which is generally a fairly urbanized area. One of the most important water resources within this region is the Ipswich River, which in part provides some of the City's drinking water and defines the region's coastal resources. It is interesting to note that this region ranks fifth out of seven across the state in terms of open space acreage and the percentage of regional land area in open space, while ranking second in population. On a regional basis, most of these open space resources serve conservation purposes rather than recreation.

Activities that are the most popular in some of these open space areas include swimming, walking, sightseeing and tours, hiking, and fishing. Salem is fortunate in that it can provide most of those opportunities, particularly the sightseeing and tours given the historic resources for which the City has become well-known. Regionally, high levels of activity are reported for baseball, sunbathing, horseback riding, off-road vehicle driving, snowmobiling, motorized boating and surfing. To try and address interest in Salem for sailing, a group of residents, developed Sail Salem a 501(c)(3), to offer sailing lessons to kids and adults. The City and the Park and Recreation Commission are working with Sail Salem to determine a location on Winter Island to begin this program.

After water-based activities, passive recreation was a significant activity in the region. Due to Salem's substantial coastal beaches and shorelines, it is not surprising that this type of recreation is a popular choice. Again, Salem affords these types of opportunities given the large percentage of publicly accessible shoreline in the City.

In the region, the highest level of dissatisfaction fell in the bikeway category. However, the City has made establishing more bikeways a high priority and is making progress in that regard.

7.3 Management Needs – Potential Change of Use

Communication amongst the various departments, boards and commissions in the City of Salem is imperative to the success of the Open Space and Recreation Plan. The City Council, Conservation Commission, Redevelopment Board, Recreation Department and Parks and Recreation Commission all need to coordinate regarding the implementation of this plan. Thus, there should be some entity charged with overseeing implementation of the recommendations found in the Five-Year Action Plan (see Section 9). Ideally, such an entity should be a committee of the City that would monitor progress and coordination of the actions and priorities of the various depart-

Massachusetts Outdoors 2000!, Statewide Comprehensive Outdoor Recreation Plan, Division of Conservation Services, 2000.

ments, boards, and commissions. This is important because these public entities have numerous other responsibilities that may prevent them from focusing entirely on implementation of this Plan. Such a committee could be comprised of representatives of relevant departments, boards and commissions, and would meet as needed to address plan implementation.

The City has already begun partnerships with non-profits and encouraging the creation of "Friends of" groups. These groups typically focus on one park or open space resource to look after. These partnerships should be continued and enhanced to support the implementation of the Plan. Money donated to these organizations shall be spent specifically for the benefit of the particular park or parcel the group is focused on. This helps leverage additional maintenance and enhancement funding. Additionally, non-profit organizations are often the only groups eligible for certain types of funding sources or grants. Encouraging the creation of "Friends of" groups allows for the provision of some property management functions further assisting the City in meeting the demands for services.

At this time, given the open space parcels that are held privately, there is little potential for change of use that may result in new open space acquisitions. The only land held under the Chapter 61 program is the Kernwood Country Club and at this time there is no concern that it may change its use as a golf course since it is the only private course in Salem. However, the City should be aware that there is a national trend towards converting golf courses to other uses.

City Recreational Facilities

Bike path



The Boston & Maine Railroad right-of-way was deeded to the City on November 1, 1996 for \$220,000 (paid for by MHD Enhancement Funding Grant). On September 11, 1997 the Salem City Council voted to accept the right-of-way deed to the City of Salem for the conversion into a multi-use trail/bike path, and was approved by the Mayor on September 22, 1997. Design and engineering of Phase One of the Marblehead Branch Bike Path (now called the Salem Bike Path) began in 1998. Construction of the paved Salem Bike Path was completed and opened to the public in the summer of 2002.

The Salem Bike Path is a city-owned and managed multi-use trail. Envisioned as a public all-season trail, the Salem Bike Path is a branch off of the Town of Marblehead's Recreational Trail. This facility is part of the City's vision for a network of off road multi-use trails that will extend throughout Salem and regionally to its neighboring municipalities. The Salem Bike Path begins at Lafayette Street, by the City of Salem and Town of Marblehead line and continues approximately 2,500 linear feet alongside Salem State College Central Campus

toward Loring Avenue. Opposite Loring Avenue the bike path continues approximately 450 linear feet and ends at Canal Street. In its entirety, the Salem Bike Path is roughly 3,000 feet in length or roughly a half-mile. The entire Salem Bike Path is paved.

In June 2006, the City of Salem established the Salem Bike Path Committee to assist in expanding the bike path throughout the City and connecting it to the surrounding communities. The Committee also advocates for bike safety, alternative transportation, and bicycling as a whole. The Salem Bike Path Committee holds its regularly scheduled monthly meetings.

The City of Salem Bike Path was designated as part of the East Coast Greenway Alliance Trail System in January 2007. The East Coast Greenway Alliance is an initiative aiming to connect all the major cities of the East Coast along a continuous, off-road path, the East Coast Greenway spans 3,000 miles from Calais, Maine to Key West, Florida. With the trail now 21 percent open for public use, individuals and communities all along the East Coast are already beginning to enjoy the Greenway's many health and economic benefits.

Winter Island

Winter Island, a 38 acre, approximately ½ mile long, ¼ mile wide island located n the western side of Salem Harbor. The island is connected to the mainland by Winter Island Road which contains a small residential neighborhood on Winter Island Road; the Plummer Home for Boys which is a residential facility for youth located on a large 18 acre site, and Winter Island Park which is a city-owned 27 acre public park.

From the 1930s to the early 1970s, Winter Island was used by the federal government as the US Coast Guard Air Station at Winter Island in Salem, MA. The facility was originally staffed with 35 men and two airplanes and at one point had over 100 men at the facility. During this time there existed a campus containing various Coast Guard buildings including, a Hangar, City of Salem Harbormaster building, a function hall, the Winter Island Manger's office, store, and Barracks Building.

The City of Salem would like to rehabilitate the Barracks Building for adaptive re-use. A feasibility study was completed in July 2007 to determine the best uses for the Barracks Building on Winter Island. Potential uses were identified based on public input and interviews with various interested parties. Uses considered in the Study include a function hall, a community boating program, common office and meeting room space for public organizations and other uses. The Study recommends that the City move forward with securing grant monies to restore the building to a level that would allow leasing to one or more suitable users under a long term agreement with the City retaining title to the property and in a manner that rehabilitates the more important architectural exterior features of the building.

Winter Island has stunning view of the Salem Harbor and has been developed as a public park providing various recreational opportunities for Salem residents as well as non-residents. The island contains 14 tent camping site along the northerly side of the island near the bath house and gate house and 28 Recreational Vehicle (R/V) spaces in the main parking lot adjacent to the small function hall along the slope to the west of the gate house. There are also seven group area sites, 12 Tent/RV sites, five pop-up sites and three picnic areas.

The island contains three beach areas: Waikiki Beach, which is a long sandy beach located on the northeast side of the island is heavily used during the summer months for swimming and sunbathing activities, a cobble beach located on the easterly side of the island between the Pickering Lighthouse and the Public Pier, and a sandy/cobble beach located just south of the Hanger and west of the State Boat Ramp. The Coast Guard igloo area is used as a place to gather and play cards. There is large concrete state owned double width public boat ramp as well as a City-owned pile supported Public Pier and transit floating dock system used for short term passenger loading and drop off located along the south side of the Island.

The Harbormaster Office is at the southwesterly tip of the island south of the Barracks Building. The Harbormaster keeps its boat(s) docked at the docking system in the summer. There is also a small 1,670 sq ft single story function hall that is rented for events, as well as an outdoor covered shelter area that is also rented for functions and concerts. Fort Pickering, which is located on the northeasterly side of the island is in a state of disrepair, was placed on the National Register of Historic Places in 1973.

15 Peabody Street



In the Spring of 2007, a group of masters degree students from the Tufts University Urban and Environmental Policy and Planning program conducted a project on behalf of Salem Sound Coastwatch and the City of Salem to examine the feasibility of planning a new park on a 12,400 square foot parcel at 15 Peabody Street in the Point neighborhood of Salem. This neighborhood is currently underserved with respect to open space and park facilities and this particularly parcel was vacant although it has some contamina-

tion issues that require remediation. Given the parcel's location along the South River, it provided a unique opportunity to help in revitalizing the neighborhood while making a significant improvement to the Salem Harborwalk effort.

The Tufts group presented a preliminary design for a small pocket park on the parcel. The concept includes a small playground along with sitting areas, a mural, and game tables (chess, checkers, etc.). The City recently received a brownfields grant from the US Environmental Protection Agency to help in the site's cleanup.

Harbor Plan

The Salem Harbor Plan was completed in 2000 and is currently being updated. Implementation of the plan is phased in on a sub-regional basis, with the focus being on waterfront development and public access. The plan's vision is based upon the City's historical and maritime character and focuses on economic development, cultural and historical features, and environmental resources. The main goal is to revitalize the City's waterfront.

One of the main tenets of the plan to provide public access to the waterfront is to establish a Harborwalk connecting the downtown to the waterfront. It creates an approx. ten foot wide path with ten feet of appurtenances that links the waterfront with historic and cultural features in Salem, as well as important environmental resources.

Boating

Salem is the second deepest of the five ports in the Commonwealth of Massachusetts. International shipments of coal and oil are received by the electric power plant inside the harbor. Especially in limited visibility, recreational boats must be aware that an 800 ft. tanker and escorting tugs may transit the main ship channel without warning. These ships draw 35 feet and have the final right of way over all recreational boats, including sailboats, due

to their inability to maneuver or deviate from the channel. Mid-size cruise ships also drop anchor in the harbor several times a year. Construction will begin soon on a new wharf to accommodate larger cruise ships and ferry service to Boston. Scuba diving is permitted anywhere in Salem except the channels.

Transient vessels are welcome to drop anchor on the Marblehead side of the inner harbor. Pickering Wharf Marina and Hawthorne Cove Marina both have transient dockage available. Hawthorne Cove also offers transient moorings. The Salem Harbor Plan will be addressing the amount of public transient dockage available in Salem.

There are no public fuel docks in Salem and the closest is Port Marina in Beverly, which offers gas and diesel. The Salem Willows Yacht Club does sell gas to the public when in season. Palmers Cove Yacht Club, located deep inside the inner harbor, has no fuel facilities. Dions Yacht Yard, Hawthorne Cove Marina and Winter Island Yacht Yard are all equipped with travel lifts and are available for repairs.²

Park Maintenance Issues



One of the most commonly voiced concerns relating to Salem's open space and recreational facilities is the need to make certain repairs and upgrades to specific parks, and the need to develop a comprehensive plan for long-term maintenance and enhancements throughout the system. Moreover, many playgrounds need updated equipment to enhance safety. Based upon information provided by the Recreation Director and the Parks and Recreation Commission in the drafting of this plan, the following items are high priorities for the City (in no particular order):

- Repairs to the Salem Willows Pier
- Renovate the bathrooms at the Willows, Mack Park and Forest River Park
- Replace the roof at the Witch House
- Replace the garage roof at Mack Park and the municipal golf course
- Resurface the Forest River Park Pool
- Reinstall benches at the Willows
- Restore the fence at the Common
- Playgrounds need updates and improvements
- Repair/replace seawalls at Collins Cove, Willows and Forest River (grant money available for repairs in 2007 for some of these repairs)
- Repair tennis courts
- Upgrade picnic areas at McCabe Park

Team Sports and Fitness Programs

Input received at Committee meetings and public forums included interest in the following:

- More ballfields, particularly soccer fields
- Promote and support the sailing program perhaps at Winter Island
- Consider developing a kayaking program perhaps at the Willows, Forest River or McCabe Parks
- Establish winter sports programs such as cross-country skiing or snowshoeing at the golf course
- Furlong Park needs some serous maintenance because the park is eroding into the North River
- Create an ice skating rink at the Common or Mack Park

Funding Opportunities

Numerous funding programs exist in the Commonwealth through the Department of Conservation and Recreation (DCR) that the City of Salem may want to consider using in the future to help fund projects that will foster resource protection. Below is a list of a few of the many programs that exist.³ The programs are relevant to some of Salem's needs pertaining to flooding, waterway protection, historic preservation, seawall repair, greenway and trail creation and maintenance and even information on urban forestry. It is also possible that if an enterprise fund were established that its funds could be used as a match if a local "Friends of" group were to apply for a grant.

Municipal Seawall Repair Grant



Five million dollars for this program have been appropriated for the fiscal year ending June 30, 2007 to be expended for the Municipal Seawall Repair Grant Program, authorized by Chapter 122 Section 2e, through the open and competitive application process with the Planning & Engineering Division, Office of Waterways. The grants are specifically for the repair of seawalls that will reduce current threats to public safety. Existing or continuing programs for other types of coastal structures or other project aspects (planning, design, etc) are not eligible for these grants. The City has received this grant in the past and it is anticipated that this program will be ongoing.

Historic Curatorship Program

A competitive grant program where living or working in an historic building may be free in exchange for building renovation or repairs.



Flood Management Grants

DCR's Department of Flood Hazard Management, in coordination with the Massachusetts Emergency Management Agency, offers two grant programs to local government in order to reduce the risks and costs of natural disasters, especially floods, on homeowners and community infrastructure. These programs include pre-disaster grants through the annual Flood Hazard Mitigation Grant Program (FMA) and post-disaster grants through the Hazard Mitigation Grant Program (HMGP).

Heritage Tree Care Grant Program

This federally funded program offers competitive grants to communities with advanced tree care programs wishing to protect and enhance large or unique "heritage trees" located on public property or easements. In order to be designated a "heritage tree," the tree must have a diameter greater than 32 inches, be designated a champion in size for its species in Massachusetts, or have documented historic significance to the community or state.

Lake and Pond Grant Program

DCR's Lake and Pond grant program awards grants for the protection, preservation and enhancement of public lakes and ponds in the Commonwealth. A maximum grant of \$25,000 is available to eligible applicants on a 50/50 cost sharing basis. The grant program helps municipalities and local organizations that are struggling to meet the challenges of providing long term solutions for lake and ponds management.

MASS ReLeaf Grant Program

Mass ReLeaf is a trust fund for public tree planting projects in Massachusetts. By seeking public or private funding Mass ReLeaf is able to provide matching grants to support local projects that involve a partnership in the planting and care of trees on public land. The goals of the program are to help communities purchase trees to be planted for energy conservation, screening, community gateway or parking lot enhancement, or to offset urban pollution; and to assure long-term tree survival by emphasizing proper tree selection, planting, aftercare and maintenance.

Recreational Trails Grants

The Recreational Trails Program provides funding support for a variety of trail protection, construction and stewardship projects throughout Massachusetts. This national program makes funds available to states to develop and maintain recreational trails and trail-related facilities for non-motorized and motorized recreational trail uses. The Program is authorized and funded through the federal "Transportation Equity Act for the 21st Century" known as TEA-21. It is administered on a reimbursement basis by DCR, in partnership with the Massachusetts Recreational Trails Advisory Board and the Massachusetts Highway Department. Eligible applicants include non-profit organizations, government agencies, and municipalities.

Urban Forest Planning and Education Grants

The goal of the Urban Forestry program is to assist communities and nonprofit groups in building support for the long-term protection and management of community trees and forests. The USDA Forest Service provides the grant funds that the DCR administers with guidance from the Massachusetts Community Forestry Council. A maximum of \$10,000 is available per project.

Rivers and Harbors Grant Program

A statewide program of matching grants from DCR's Office of Waterways to towns and municipalities for design and construction to address problems on coastal and inland waterways, lakes and great ponds.

Urban Self Help and Self Help Grant Program

Both programs are offered through the Department of Conservation Services under the Executive Office of Energy and Environmental Affairs (EOEEA). The Urban Self Help Grant assists cities and towns acquire and develop land for park and outdoor recreation purposes. In order to receive funding projects need to be for the development of suitable outdoor recreation purposes, whether active or passive in nature. Grants are available for the acquisition of land, and the construction, restoration, or rehabilitation of land for park and outdoor recreation purposes such as swimming pools, zoos, athletic play fields, playgrounds and game courts. Access by the general public is required.

The Self Help Grant assists municipal conservation commissions acquire land for natural resource and passive outdoor recreation purposes. Lands acquired may include wildlife, habitat, trails, unique natural, historic or cultural resources, water resources, forest, and farm land. Compatible passive outdoor recreational uses such as hiking, fishing, hunting, cross-country skiing, bird observation and the like are encouraged and access by the general public is required.



Goals and Objectives



Goals and Objectives

8.1 Vision Statement and Open Space and Recreation Goals and Objectives

The natural landscape of Salem ranges from high, ledge-crowned ridges to quiet ocean coves and the wetlands of Forest River estuary. The varied nature of Salem's landscape has resulted in a City which is highly urbanized but not entirely built out. Consequently, Salem already has a rather extensive network of parks, playgrounds, and protected natural areas. In finalizing the list of goals for the 2007 OSRP the City of Salem set out to continue the traditions of protecting and augmenting these open space and recreational resources. With that in mind the goals are focused on maintenance, protection, acquisition, and improvement (Refer to Section 6, Community Goals to understand the process of developing the goals and objectives for this 2007 Plan). Explicitly, they are:

Goal 1: Maintain Public Spaces and Recreational Facilities

Objectives:

- Prioritize park maintenance and focus on neglected areas that experience the highest use.
- Expand facilities and recreational opportunities at City parks.
- Organize maintenance activities for maximum efficiency and effectiveness.
- Establish citizen stewardship programs to identify and rectify problems.
- Update equipment and surfacing to comply with current safety and ADA standards.
- Explore alternative means for funding park maintenance.
 - » Create endowment fund specifically for park maintenance.
 - » Pursue grant opportunities to enhance City parks.
 - » Seek to establish public/private partnership for park maintenance.
 - » Create an Enterprise Fund for maintaining waterfront parks such as Winter Island, Camp Naumkeag, and McCabe Park.

Goal 2: Protect Open Spaces

Objectives:

- Acquire key parcels and sites for multi-purpose trails, scenic views, and visual access to the water.
- Assess historic resources to prioritize protection of those that are most endangered.
- Provide consistently high standards for "symbolic landscapes".
- Protect examples of Salem's ecological diversity.
- Maintain expertise of Conservation Commission membership.
- Revise local land use regulations to address open space preservation and protection.
- Eliminate/reduce point and nonpoint pollution.
- Eliminate/reduce contaminated sediment in rivers and harbor.
- Identify and plan for acquisition of key wetland and buffer properties.
- Identify ways to replace filled wetlands and provide natural floodplain protection.
- Preserve key open parcels that provide visual access to the water.

Goal 3: Develop and Implement a Capital Improvement Program

Objectives:

- Identify key maintenance and improvement needs in City recreational facilities.
- Identify capital needs at each City owned recreational facility.
- Schedule short and long-term improvements based on maintenance plan.
- Identify potential funding sources.

Goal 4: Improve Public Access and Awareness

Objectives:

- Provide increased active and passive recreational opportunities.
- Expand bike paths.
- Increase opportunities for waterfront access.
- Make residents aware of underutilized resources.
- Develop environmental education programs.
- Utilize City website and the media to publicize programs and network of parks and recreational facilities.
- Identify needs for different types of recreational facilities.
- Improve signage to direct people to the parks and to help orient them within the parks.
- Improve resident and visitor perception of and experience of Salem's waterfront and harbor location.

At the core of all these goals is a desire to preserve and enhance Salem's open space and recreation resources for not just the current, but also future generations. A discussion of the public process involved in adopting these goals and objectives, see Section 6, Community Goals. For a more specific timeframe see Section 9, Five Year Action Plan which contains more detail on how and when these goals will be implemented.





Five Year Action Plan



Five Year Action Plan

9.1 Introduction

The five-year action plan is based on the goals and objectives of the previous section. To ensure the implementation on a year-to-year basis of these actions, the City of Salem should clearly identify a committee comprised of representatives from City staff and existing boards and commissions that will be in charge of ensuring this plan is used and followed. The committee will be responsible not only for overall implementation of the plan, but would also work to ensure that public outreach and education is achieved.

The Five Year Action Plan is often the most difficult component of an Open Space and Recreation Plan. Unlike the lofty goals and objectives of the previous sections, here is where the rubber meets the road, where the planning ideals are translated into concrete actions. An Action Plan can sometimes be difficult to commit to and be problematic to review over time. Items that have been accomplished fade from view, while the more intractable problems linger for years. Financial and political trends may change, advancing some items while leaving others untouched. For these reasons alone, many communities are hesitant to put in writing the full scope of their intentions.

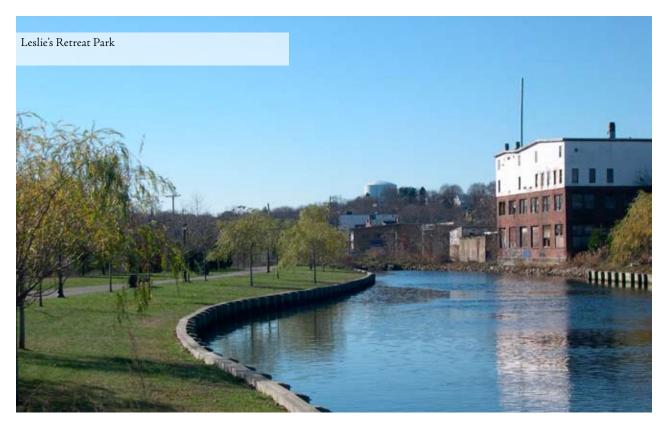
The following action plan intends to deliver on the promise of the goals and objectives expressed throughout this process, with a program of tangible steps for the City to take over the next five years. There is a high level of activity on these issues, based upon the input received during the planning process.

These actions are targeted to address the physical as well as the organizational issues confronting the City, as described and analyzed in Section 7. The five-year action plan described below works to correct these "process" problems, while still maintaining a focus on the substantive issues of open space and recreation preservation, acquisition, enhancement, management, and maintenance.

Some of these actions may already be well underway; others are ongoing but need additional support. And while all actions listed are recognized as important, three areas in particular rise to the top as being absolutely essential for any future progress towards meeting the goals of this Plan:

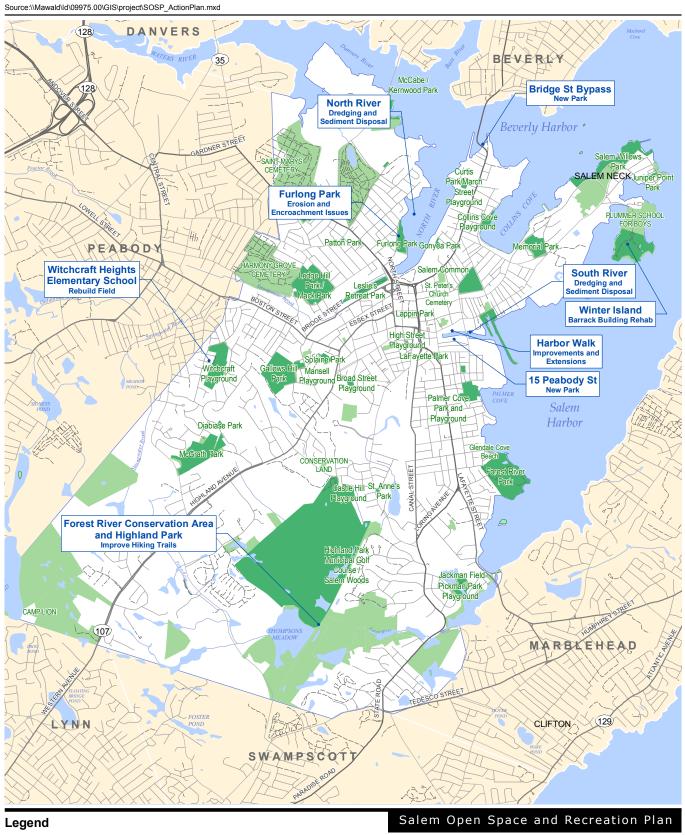
- Obtaining support from City staff, commissions, and boards that open space and recreation is a central and lasting priority for Salem. While it is to be understood that there may be competing needs in the City, all groups must abide by the central tenet that these issues are extremely important to the residents of Salem. Where open space and recreational resources are concerned, the goals and policies of this Plan and the committee members and staff of the City must be consulted. Furthermore, groups must agree in advance on the proper decision making procedures to be followed in such matters.
- Creating some form of an oversight committee. If the ambitious goals and objectives of this Plan are to be achieved, there needs to be a single committee charged with overseeing progress and coordinating the actions and priorities of the various groups. Such a committee would be comprised of representatives of relevant departments, boards, committees and commissions and would meet as needed to address plan implementation. The committee would receive staff assistance from the Recreation Department, Conservation Commission, and Planning and Community Development. It also could coordinate with committees of neighboring municipalities to the extent possible on issues of regional concern (such as the bike path).
- Securing additional sources of funding, staffing, and other support for park facility maintenance and enhancement. One of the City's main concerns is the need to maintain and enhance its existing parklands. Additionally, there is strong interest in creating additional parks. Resources to achieve these goals can be scarce and the City must be creative in how funds are raised. Several recommendations are made specifically

to identify the means for raising money for parks maintenance.



9.2 Five Year Action Plan

The following map (Map 6: Action Plan and Priorities) and table outline Salem's five year action plan.



City Parks

Protected and Recreational Open Space



900 1,800 3,600 Feet

Map 6

Action Plan and Priorities

Data Sources: City Parks - City of Salem Protected and Recreational Open Space - MassGIS

	Salem 2007 – 2012 Ope		1					
Goals &	Actions	Responsible Party	2008	2009	2010	2011	2012	Funding
Objectives								
	Public Spaces and Recreati					I	ı	I
Prioritize park	Use inventory data	Recreation Dep't.,	X	X				City
maintenance and	to address parks in	Parks and Rec.						
focus on neglected	poor condition that	Comm.						
areas.	pose a safety concern							
	• Support	Department of	X					City
	rehabilitation for	Planning and						
	barracks building on	Community						
	Winter Island	Development						
	Study potential uses	Department of			X			
	for hangar building	Planning and						
	at Winter Island	Community						
	(need to address fire	Development						
	suppression prior to							
	any use)							
	Restore historic	Recreation Dep't.,			X	X		City
	resources on Winter	Parks and Rec.						
	Island (as well as	Comm.						
	trails and signs)							
	Repair/improve	Recreation Dep't.,	X					City, Urban
	picnic areas at	Parks and Rec.						Self-Help,
	McCabe Park	Comm.						Fed. Land &
								Water
	Improve tennis	Recreation Dep't.,		X				City, Urban
	courts at parks	Parks and Rec.						Self-Help,
	throughout the City	Comm.						Fed. Land &
	of Salem							Water
	Replace park	Recreation Dep't.,	X	X	Х	Х	X	Private benc
	benches on a regular	Parks and Rec.						program
	basis, starting with	Comm.						
	the Willows							

Goals &	Actions	n Space and Recreation Responsible Party	2008	2009	2010	2011	2012	Funding
Objectives	Tietions	responsible ruley	12000	2003	2010	2011	2012	Tunung
Objectives	Request City Beautification Committee create a short list of the most important and emblematic public landscapes, such as the Common, the Willows, and Winter Island for a special priority maintenance program	City Beautification Committee	X					
	Address Furlong Park erosion & encroachment	Park and Rec. & Planning and Comm. Dev	X	X				Urban Self Help
Expand facilities and recreational opportunities at City parks.	Study feasibility of indoor recreation center	Recreation Dep't., Parks and Rec. Comm.		X				
	• Find a location for outdoor ice skating and review control of and opportunities for skating on local ponds, such as Mack Park or the Common	Recreation Dep't., Parks and Rec. Comm.		X				
	• Improve hiking trails in Forest River Conservation Area and Highland Park	Friends groups, Recreation Dep't., Parks and Rec. Comm.	X	X	X			
	• Expand programming for water related activities: swimming, water safety, sailing, kayaking, and environmental awareness	Recreation Dep't., Parks and Rec. Comm.		X	X	X		City

	Salem 2007 – 2012 Ope	n Space and Recreation	n Plan l	Five Ye	ar Acti	on Pla	n	
Goals & Objectives	Actions	Responsible Party	2008	2009	2010	2011	2012	Funding
	 Find a location, pursue funding and construct additional playing fields and playgrounds 	Recreation Dep't., Parks and Rec. Comm.		X	X			City, Urban Self-Help, Fed. Land & Water
	• Identify and create 1 or 2 more dog parks to address overuse of the current dog park at Leslie's Retreat Park, possibly at McCabe, Forest River, or Mack Park	Recreation Dep't, Parks and Rec. Comm.	X	X	X			
	Create and promote winter sports activities, such as cross country skiing or snowshoeing at the Municipal golf course	Recreation Dep't., Parks and Rec. Comm.			x			
	 Install lap lanes and designate lanes for residents to swim laps at the Forest River Park Pool 	Recreation Dep't., Parks and Rec. Comm.		X				
	Work with Salem Community Gardens to site gardens within walking distance of each neighborhood	Salem Community Gardens	X	x	x	X	X	
	• Implement recommendations regarding creation of a new park at 15 Peabody St.	Dep't of Planning and Community Development, Rec. Dep't., Parks and Rec. Comm.	X	x				City, Urban Self-Help, Fed. Land & Water

C 1 0	Salem 2007 – 2012 Ope		T					г 1.
Goals & Objectives	Actions	Responsible Party	2008	2009	2010	2011	2012	Funding
,	Replace field at Witchcraft Heights Elementary School	Recreation Dep't., Parks and Rec. Comm., School Dep't.	Х	Х	Х			City, Urban Self-Help, Fed. Land & Water
	Work with MassHighway to ensure a park is developed at the end of Bridge St. as agreed to as mitigation for the Bridge St. Bypass	Dep't of Planning and Community Development, Recreation Dep't.		X				
Organize maintenance activities for maximum efficiency and effectiveness.	Request Park and Recreation Comm. to create a list of ten most important maintenance items and work with DPW to address	Park & Rec. Comm.	X					
	Develop plan for routine maintenance on a revolving basis to ensure all park and playground facility needs are addressed	Park & Rec. Comm.	X	X				
Establish citizen stewardship programs to identify and rectify problems.	Assist in the establishment of "friends of" organizations for key parks	Friends groups	X	Х	Х	Х	Х	
	Work with Salem Partnership and Conservation Commission to establish a program for enhancing protection of resources at Forest River Trail and	Salem Partnership, Cons. Comm.	X	X				

Goals &	Actions	n Space and Recreation Responsible Party	2008	2009	2010	2011	2012	Funding
Objectives	Actions	Responsible Fally	2000	2009	2010	2011	2012	Tununig
Objectives	Conservation Area							
171-1		C	V					
Update equipment	• Use ADA Self	Comm. on	X					
and surfacing to	assessment	Disabilities						
comply with	information to							
current safety and	develop a list of the							
ADA standards.	top ten safety and							
	ADA compliance							
	issues							
	Address issues and	Comm. on		X	X	Х	X	
	concerns in	Disabilities			, ,			
	appropriate order	Bisacinicies						
	appropriate order							
Explore alternative	Create endowment	Park & Rec. Comm.		Х	Х			
means for funding	fund specifically for							
park maintenance	park maintenance							
and improvements.		D ((B)	,,,					
	Pursue grant	Dep't of Planning	X	X	X	X	X	
	opportunities to	and Community						
	enhance City parks	Development,						
		Recreation Dep't.						
	Seek to establish	Park & Rec. Comm.		X	Х			
	public/private							
	partnership for park							
	maintenance							
	• Consider	Park & Rec. Comm.		X	X			
	establishment of							
	enterprise fund to							
	provide funding for							
	park maintenance							
	• Cumport adoption of	Park & Rec. Comm	X					
	Support adoption of the Community	r ark & kec. Comm	^					
	the Community Preservation Act							
	1 Teservation Act							

	Salem 2007 – 2012 Ope					1		
Goals &	Actions	Responsible Party	2008	2009	2010	2011	2012	Funding
Objectives								
Goal 2: Protect Op		T .	T				ı	I
Acquire key parcels	Acquire old railroad	Bike Path Comm.	X	X	X	X	X	
and sites for multi- purpose trails, scenic views, and visual access to the water.	rights of way for multi-purpose trails							
Assess historic resources to prioritize protection of those that are most endangered.	Work with Salem Historical Commission and Historic Salem Inc. to identify top historic sites they believe to be endangered	Historic Comm., Historic Salem	X	X				
Provide	Review parking	Recreation Dep't.,	X	X				
consistently high standards for "symbolic landscapes".	situation at the Willows to ensure that parking is confined to specific areas away from the sensitive land within the park	Parks and Rec. Comm.						
	Develop a program for regular tree replacement with a goal of increasing tree canopy at Salem's parks and open spaces	DPW, Beautification Comm.	X	X				Mass ReLeaf, Heritage Tree Care Grant, Urban Forest Planning Grant
Protect examples of	Strengthen Salem's	Cons. Comm.	Х	Х				
Salem's ecological	wetlands ordinance							
diversity.	to protect rare,							
	endangered, and							
	unique flora and							
	fauna							

References

	Salem 2007 – 2012 Ope							
Goals & Objectives	Actions	Responsible Party	2008	2009	2010	2011	2012	Funding
Maintain expertise of Conservation Commission membership.	Encourage Commissioners to attend workshops or other trainings and pursue certificates such as Fundamentals of Conservation Commissions	Cons. Comm.	X	X	X	X	X	
Revise local land use regulations to address open space preservation and protection.	Revise local Wetlands Ordinance to include the implementation of conservation restrictions on parcels developed adjacent to resource areas	Cons. Comm.	X	X				
	Consider improvements to the cluster development provisions of the Salem zoning ordinance	Planning Bd.	X	x				
Eliminate/reduce point and nonpoint pollution.	Continue to control combined sewer outflows	DPW	Х	X	Х	X	X	
	Publish and distribute to the public a pamphlet on resident actions to reduce nonpoint pollution	DPW, Planning & Comm. Dev.		x				Coastal Nonpoint Source Grant; Sec. 319 Nonpoint Source Grant
	Adopt the Low Impact Development By-Law	Planning Bd.	X	X				

Goals &	Salem 2007 – 2012 Ope Actions	Responsible Party	2008	2009	2010	2011	2012	Funding
Objectives								
,	Pursue funding to expand household hazardous waste collection program.	DPW	Х	Х				Municipal Waste Reduction Grant
Eliminate/reduce contaminated sediment in rivers and harbor.	Pursue Army Corps of Engineers dredging and sediment disposal of the South River.	Harbormaster, Harbor Plan Imp. Comm.	Х	Х	Х			Rivers and Harbor Grant
	 Pursue funding for sediment testing in the North River basin in preparation for possible dredging and sediment disposal. 		Х	X	X			Rivers and Harbor Grant
Identify and plan for acquisition of key wetland and buffer properties.	• Identify parcels not owned by the City located in wetlands or other resource areas and identify the current owner. If purchase and sale is not possible speak to the current owner about developing a conservation restriction on the property.	Dep't of Planning and Community Development, Cons. Comm.		X	X			
Identify ways to restore filled wetlands and provide natural	Identify filled wetlands and flood zones.	Cons. Comm.	Х					
floodplain protection.	Work with landowners to restore the filled wetlands.	Cons. Comm.	X	X	х	X	х	
	For undeveloped land located in flood	Cons. Comm.			Х	Х	X	

	Salem 2007 – 2012 Ope							
Goals & Objectives	Actions	Responsible Party	2008	2009	2010	2011	2012	Funding
,	plains, establish							
	conservation							
	restrictions to							
	prevent							
	development in							
	active flood zones							
Coal 3: Davelon a	 nd Implement a Capital Ir	nnrovement Program						
Identify key	On a quarterly basis	Recreation Dep't.,	X	Х	Х	Х	X	
maintenance and	complete an	Parks and Rec.						
improvement needs	inventory of the	Comm.						
in City recreational	condition of the	Commi.						
facilities.	equipment at each							
јисишев.	* *							
	facility							
	Repair and improve	Recreation Dep't.,	X	X	Х	Х	X	Urban Self-
	items as necessary	Parks and Rec.						Help
		Comm.						1
Identify capital	Develop a list of top	Recreation Dep't.,	X	Х	Х	Х	Х	
needs at each	items needed on a	Parks and Rec.						
recreational facility.	quarterly basis	Comm.						
, ,	1 ,							
	Identify measures	Comm. on	X	X				
	needed to meet the	Disabilities,						
	ADA requirements	Recreation Dep't.,						
	for each facility	Parks and Rec.						
		Comm.						
Schedule short and	• (see above)							
long-term								
improvements								
based on								
maintenance plan.								
,								
Identify potential	Consider adoption of	Parks and Rec.	X					
funding sources.	the Community	Comm.						
,	Preservation Act							
	116561 (401011 / 161							

Salem 2007 – 2012 Open Space and Recreation Plan Five Year Action Plan								
Goals & Objectives	Actions	Responsible Party	2008	2009	2010	2011	2012	Funding
Goal 4: Improve P	ublic Access and Awaren	ess						
Provide increased active and passive recreational opportunities.	Review programs offered each season to residents and adjust based on participation and requests for different activities	Recreation Dep't., Parks and Rec. Comm.	Х	Х	Х	X	X	
and designated routes to connect to downtown and surrounding communities.	Research abandoned railroad right-of- ways, ownership, easements, conveyance, and purchase	Bike Path Comm.	X	Х				
	Contact right of way owners and negotiate consent to access or purchase and sale of right-of- way	Bike Path Comm.		x	x			
	Research future transportation enhancement funding from federal sources such as ISTEA and state sources MassHighway, MBTA, or MAPC	Bike Path Comm.	X	X				
	• Create interconnecting trail system linking schools and parks via on (secondary and tertiary roads) and off road routes (bike path, preferred)	Bike Path Comm.		X	X	X		

Goals &	Salem 2007 – 2012 Ope Actions	Responsible Party	2008	2009	2010	2011	2012	Funding
Objectives	rections	Responsible Farty	2000	2007	2010	2011	2012	Tunung
	Purchase and install bike racks throughout downtown, schools, and parks	Bike Path Comm.	X	Х				City
Increase opportunities for waterfront access and improve signage to waterfront access.	Develop and distribute map showing waterfront access points	Planning & Comm. Dev., Harbormaster, Harbor Plan Imp. Comm.	X					
	Identify access points such as public boat launches and create and install appropriate signage	Harbormaster, Harbor Plan Imp. Comm.	X	X				
	 Continue to work toward implementation of the Harbor Walk project 	Harbor Plan Imp. Comm., Planning & Comm. Dev.	X	X	Х	X	X	
Make residents aware of underutilized resources.	Display maps identifying parks, playgrounds, conservation areas on the City's webpage and make paper copies available to the public	Dep't of Planning and Community Development, Recreation Dep't.	X					City
	Develop matrix of parks, playgrounds, open space and the facilities that each has available to the public	Dep't of Planning and Community Development, Recreation Dep't.	X					

Salem 2007 – 2012 Open Space and Recreation Plan Five Year Action Plan								
Goals & Objectives	Actions	Responsible Party	2008	2009	2010	2011	2012	Funding
Develop environmental education programs.	Sponsor programs at parks with non- profits to teach children about environmental topics.	Recreation Dep't., Parks and Rec. Comm.	X	Х				
Utilize City website and the media to publicize programs.	• Enhance presentation of information on Salem's website regarding recreational programs	Recreation Dep't., Parks and Rec. Comm.	Х	Х	Х	Х	Х	
	Provide press releases for each new recreation program season	Recreation Dep't., Parks and Rec. Comm.	X	Х	Х	X	X	
Identify needs for different types of recreation facilities	Survey residents and field users on a regular basis to determine need for new or improved services	Recreation Dep't., Parks and Rec. Comm.		Х			X	
Improve signage to direct people to the parks and to help orient them within	Expand use of uniform signage for Salem park facilities	Recreation Dep't., Parks and Rec. Comm.	X	Х	Х			
the parks.	Install signage for public open space created at DiBiase's subdivision located off Marlborough Road	Recreation Dep't., Parks and Rec. Comm.	X					
Improve resident and visitor perception of and experience of Salem's waterfront and harbor location.	Provide specific information on the City website regarding Salem history and recreational/historic opportunities for visitors	Historic Comm., Salem Partnership, Chamber, & Harbor Comm.	X					



Public Comments



Public Comments



July 26, 2007

Ms. Melissa Cryan Division of Conservation Services Executive Office of Environmental Affairs 100 Cambridge Street Boston, MA 02002

Re: 2007 Open Space and Recreation Plan Update

Dear Ms. Cryan:

The Conservation Commission was pleased to review the draft City of Salem Open Space and Recreation Plan for 2007. Keith Glidden, one of our members, was actively involved in developing the plan as the Conservation Commission's representative on the Open Space and Recreation Committee.

The Plan provides a thorough discussion of conservation issues and the Conservation Commission supports the goals, objectives, and actions developed in the Plan. The Commission will refer to the Plan, when appropriate, to guide its deliberations on open space and conservation activities.

The Commission looks forward to working with the Department of Planning and Community Development to assist in any way possible to ensure that the goals identified in the plan are met.

Very truly yours.

Kevin Cornacchio

Chairman

City of Salem Conservation Commission



July 16, 2007

Ms. Melissa Cryan
Division of Conservation Services
Executive Office of Environmental Affairs
100 Cambridge Street
Boston, MA 02002

Re: 2007 Salem Open Space and Recreation Plan Update

Dear Ms. Cryan:

The Open Space and Recreation Plan for 2007 provides a positive outlook for the City of Salem's open spaces and recreational areas.

The Planning Board is generally supportive of efforts to develop strategic planning tools. This particular plan is especially appropriate given the demand for open space and recreational facilities. As soon as this plan is put into action, the City of Salem will be in a better position to compete with other towns when applying for grants for our community.

The Board looks forward to working with the Department of Planning and Community Development to assist in any way possible to ensure that the goals identified in the plan are met.

Very truly yours,

Charles M. Puleo

(Inviga. Poleo

Chairman

City of Salem Planning Board





July 25, 2007

Ms. Melissa Cryan Division of Conservation Services Executive Office of Environmental Affairs 100 Cambridge Street Boston, MA 02002

Re: 2007 Open Space and Recreation Plan Update

Dear Ms. Cryan:

This letter is to notify you that Salem Sound Coastwatch has reviewed the City of Salem Open Space and Recreation Plan draft for 2007. As the Executive Director of Salem Sound Coastwatch and resident of Salem, I am also a member of the City's Open Space and Recreation Committee, charged with working with the consultant to update the Open Space and Recreation Plan.

Salem Sound Coastwatch is in full support of the draft plan and its mission to preserve open space and Salem's natural resources. As a non-profit coastal watershed association Salem Sound Coastwatch fully supports the goals, objectives, ad five-year action program outlined in the Plan.

Salem Sound Coastwatch looks forward to working with the City of Salem to assist in any way possible to ensure that the goals identified in the plan are met.

Very truly yours,

Barbara Warren

Barbara Warrer

Executive Director

PH 978.741.7900 FX 978.741.0458 salemsound.org 201 Washington Street, Suite 9 | Salem, MA 01970



Metropolitan Area Planning Council

60 Temple Place, Boston, Massachusetts 02111 617-451-2770 fax 617-482-7185 www.mapc.org

Serving 101 cities and towns in metropolitan Boston

RECEIVED

JUL 3 0 2007

DEPT. OF PLANNING & COMMUNITY DEVELOPMENT

July 27, 2007

Carey R. Duques Conservation Agent/Staff Planner Department of Planning and Community Development 120 Washington Street Salem, MA 01970

Dear Ms. Duques:

The Metropolitan Area Planning Council has reviewed the City of Salem Open Space and Recreation Plan Update 2007-2012. The plan is thorough and appears to meet the Division of Conservation and Recreation guidelines. It should serve the City well as you continue your open space preservation efforts.

Thank you for the opportunity to review this plan.

Sincerely,

Marc D. Draisen Executive Director

Cc: Lynn Duncan, MAPC Representative, City of Salem





CITY OF SALEM, MASSACHUSETTS

Kimberley Driscoll Mayor

August 23, 2007

Ms. Melissa Cryan Division of Conservation Services Executive Office of Environmental Affairs 100 Cambridge Street Boston, MA 02002

Re: City of Salem 2007 Open Space and Recreation Plan Update

Dear Ms. Cryan:

On behalf of the City I am pleased that we now have an updated Open Space and Recreation Plan that will serve as an important resource to consult when dealing with recreation and open space issues before the City. The Plan was developed with extensive input from the Open Space and Recreation Plan Committee, City staff, and residents representing a variety of neighborhoods and interests.

The Plan provides a thorough discussion of the City's open space and recreational areas, identifies goals and objectives, and lays out a realistic action plan. I look forward to working with elected officials, boards, and commissions, and the citizens of Salem to implement the Plan and to protect and enhance Salem's invaluable open spaces and recreational areas.

Sincerely,

Kimberley Driscoll

Mayor



References

Forest River Conservation Area Photo Courtesy of Salem Planning and Community Development

References

Boston Metropolitan Area Planning Council, Projections 2006, [Online] mapc.org/2006_projections.html

Brown, Larissa, 1996 Salem Open Space and Recreation Plan, 1996

Gifford, Peter. City of Salem Harbormaster. [Online] salem.com/Pages/SalemMA_Harbormaster/index

City of Salem, Salem's Top Employers, [Online] salem.com/www.salem.com/Pages/SalemMA_EcDev/topemp, June 2007

Department of Conservation and Recreation [Online] mass.gov/dcr/grants.htm, June 2007

Executive Office of Environmental Affairs, 1999 Open Space Planner's Workbook, Boston, MA

Massachusetts Department of Environmental Protection (MassDEP) [Online] mass.gov/dep, February 2007

Massachusetts Division of Fisheries and Wildlife, Natural Heritage and Endangered Species Program [Online] www.state.ma.us/dfwele, June 2007

Massachusetts Executive Office of Environmental Affairs (EOEA) [Online] mass.gov/envir, March 2007

Massachusetts Office of Geographic Information Systems (MassGIS) [Online] state.ma.us/mgis, March 2007

Massachusetts Outdoors 2000!, Statewide Comprehensive Outdoor Recreation Plan, Division of Conservation Services, 2000

MetroBoston DataCommon [Online] metrobostondatacommon.org, March 2007

United States Census 2000 [Online] census.gov, January 2007



ADA Policies

Photo Courtesy of Salem Planning and Community Development



City of Salem ADA Policies, Procedures, and Practices

City of Salem ADA Policies, Procedures and Practices

City of Salem ADA Grievance Procedure

This Grievance Procedure is established to meet the requirements of the Americans with Disabilities Act (ADA). It may be used by anyone who wishes to file a complaint alleging discrimination on the basis of disability in employment practices and policies or the provision of services, activities, programs or benefits by the City.

The complaint should be in writing and contain information about the alleged discrimination such as name, address, phone number of complainant and location, date and description of the problem. Alternative means of filing complaints, such as personal interviews or a tape recording of the complaints, will be made available for persons with disabilities upon request.

The complaint should be submitted by the aggrieved and/or his/her designee as soon as possible but no later than 60 calendar days after the alleged violation to:

Jean Levesque, ADA Coordinator

City of Salem City Hall 93 Washington Street Salem, MA 01970 978-744-6139

http://www.salem.com/Pages/SalemMA_BComm/disabilities

Within 15 calendar days after receipt of the complaint, the ADA Coordinator will meet with the complainant to discuss the complaint and possible resolutions. Within 15 calendar days after the meeting, the ADA Coordinator, will respond in writing, and when appropriate, in a format accessible to the complainant, such as large print, Braille, or audiotape. The response will explain the position of the City of Salem and offer options for substantive resolution of the complaint.

If the response by the ADA Coordinator, does not satisfactorily resolve the issue, the complainant and/or his/her designee may appeal the decision of the ADA Coordinator within 15 calendar days after receipt of the response to the Mayor or his or her designee will meet with the complainant to discuss the complaint and possible resolutions. Within 15 calendar days after the meeting the Mayor or his or her designee will respond in writing, and where appropriate, in a format accessible to the complainant, with a final resolution of the complaint.

All written complaints received by the ADA Coordinator, appeals to the Mayor or his/her designee, and responses from the ADA Coordinator and Mayor or his/her designee will be kept by City of Salem for at least four years.

Non-Discriminatory Operations - Equal Opportunity Policy

The City does not discriminate in employment practices against qualified job applicants or employees on the basis of disability in the areas of: hiring; promotion; demotion; transfer; recruitment; job advertisements; termination; post job offer; and training, etc. No qualified

individual with a disability shall, solely by reason of his/her disability, be excluded from the participation in; be denied the benefits of; or otherwise be subjected to discrimination under any of our programs, services and activities.

In addition, The City shall:

- provide a program of information and awareness training about persons with disabilities to all supervisors and interviewers;
- review all job descriptions to ensure that they do not tend to screen out qualified individuals:
- eliminate unnecessary, non job-related mental and/or physical requirements for entry into each job;
- in the area of promotion, when a vacancy occurs, institute an internal search to determine if there is a qualified employee with a disability who could be promoted;
- provide alternate methods of informing employees with disabilities of relevant information (such as informing blind individuals of announcements posted on bulletin boards).
- review employee performance appraisals to ensure that no discriminatory patterns or
 practices exist or are developed affecting employees with disabilities or applicants; and
 provide reasonable accommodation in all areas of accessibility.

As stated earlier, it is the policy of the City to ensure that persons with disabilities are provided maximum opportunity to participate in and benefit from programs, services and activities.

Moreover, it is our goal that such participation be in the same manner as those of non-disabled persons and in fully integrated settings.

It is understood that the obligation to comply with this policy is not obviated or alleviated by any state or local law or other requirement that, based on disability, imposes inconsistent or contradictory prohibition. Any prohibitions or limits upon the eligibility of qualified individuals with disabilities to receive services or practice any occupation or profession, are not allowed under this policy.

Employment Policies and Procedures

The City will make reasonable modifications to our policies, practices, and procedures in order to accommodate persons with disabilities whenever an otherwise qualified person with a disability requests such modifications, unless the agency can demonstrate that such modification would impose an undue burden or fundamentally alter the nature of our program or the services that we offer.

We are committed to making reasonable modifications when they are needed to afford persons with disabilities access to services and programs. Persons requesting a particular modification may be asked to furnish documentation to support the need for the modification. The final decision concerning whether a request for a modification is reasonable (or is a fundamental alteration of the program) is made by the Mayor in discussion with the ADA Coordinator. Aggrieved employees or applicants have the right to appeal as per our grievance procedure.



Aggrieved individuals have the right to appeal as per our written appeals process. This policy will be modified when necessary to make our program accessible to people with disabilities.

Eligibility Requirements Assurance

Any prohibitions or limits on the eligibility of qualified individuals with disabilities to receive services or practice any occupation are not allowed under this policy. Eligibility requirements for our program are reviewed on a regular basis, and it has been determined they do not screen out or tend to screen out people with disabilities.

All safety requirements are similarly reviewed and it has been determined that there are no discriminatory requirements. The determination of the existence of a direct threat must be based on objective factual evidence and not stereotypes or misconceptions about a person's disability. If any new criteria are developed, their impact on persons with disabilities will be reviewed by the Mayor, ADA Coordinator, and all staff will be informed on any changes in eligibility requirements that may arise.

Assurance Regarding Surcharges

It is the policy of the City that surcharges are never charged to staff/participants (nor any other interested person) for reasonable accommodations under any circumstances. Such accommodations include, but are not limited to: American Sign Language (ASL) interpreters, Computer Aided Realtime Translation (CART), architectural accessibility, computer accessibility hardware or software, Braille material, or any other costs related to the participation of a person with a disability.

Integrated Services

It is our policy that all of our services, programs and activities are provided in the most integrated setting possible. People with disabilities are never required to participate in separate programs. Services will not be provided to any person with a disability in a manner or at a location different from that available to another. In all cases, the person with a disability (family members and other representatives only when appropriate) will be fully involved in the consideration and decisions.

Significant Assistance

It is the policy of the City that programs to whom we provide significant support (or contract with) may not discriminate against people with disabilities. All contracts and program sites are regularly assessed to ensure non-discrimination against people with disabilities. The City will not contract with any entity that discriminates.

Accessible Transportation

It is the policy of the City that all transportation services provided are accessible to everyone regardless of their disability. In addition, any vehicles acquired for public non employee-only

use, will be equipped with a wheelchair lift, tie downs, etc. all future van purchases will also be accessible. Our alternate transportation providers are: _____

Community Referral

Whenever the City participates in other programs and services as a condition of participation (e.g. Commonwealth, Employee Assistance Programs – EAP, other counseling agencies, MRC, fuel assistance, DSS. Etc) or makes reference to other programs, it is our policy that such programs and services must be accessible. We have information regarding which of the programs (to which it may refer people) are accessible, and which are not. Please note that there is at least one accessible provider in each of the categories of services in which we make referrals.

Training Assurance Policy Regarding Non-Discriminatory Operations

It is the policy of the City that staff training and other staff development activities provided by agency personnel and volunteers include information about ADA requirements. Our programs operate in such a manner that does not discriminate against people with disabilities. As stated in our staff training and orientation manual, such training includes a full explanation of our ADA policies, procedures and practices. Training is done on a regular basis, and the ADA Coordinator has the overall responsibility for ensuring that all staff are trained, including new employees.

Effective Communication Policy

It is the policy of the City that auxiliary aids and services will be provided when necessary to ensure effective communication with persons whose disabilities effect communication. Persons with communication barriers will be given the opportunity to request the aid or service that they prefer and the requested aid or service will be given primary consideration by the City unless doing so would impose an undue burden or a fully effective alternative is available.

It is the policy of the City that all documents and publications are available, to anyone who requests them, in accessible formats. These include large print, audiotape, Braille and computer disc.

The procedure for anyone who requests accessible formats (or any type of effective communication) is:

- 1. To specify his/her accessible format either in person, over the phone, or in writing to the ADA Coordinator at least 30 days in advance of the event.
- 2. Within four (4) business days of the request, the City will provide the format to the requester at no charge.

The Mayor is the staff person who makes undue burden determinations as per our procedures. When we decide what type of aid or service to provide, primary consideration is given to the type of aid or service preferred by the person with a disability.

TTY Assistance

The City has a TTY at our offices, and plans to acquire more. The City is a leader, and a role model to other organizations on providing effective communications, as well as all other areas of ADA compliance. Our TTY number will be listed consistently on all our communications where The Town's phone number is given. TTY training will be provided for all employees with updates on an annual basis.

Alternative Format Policy and Procedures

Alternative formats are made available to persons with disabilities who need them in alternative formats. Procedures have been established for the provision of alternative formats including large print, audiotape, Braille and computer diskettes.

- 1. The procedure for requesting alternative formats is: The person making the request should identify the materials desired and specify his/her preferred alternate format to the ADA coordinator either in person, by phone, or in writing at least 30 days in advance of the event or activity for which the material is needed.
- 2. The materials will be provided in the requested format at no charge. (Every attempt will be made to meet the request made less than 30 days before an event or activity.)
- 3. If, after primary consideration has been given to the preferred format, the request cannot be met, an alternative effective format will be made available. If a request cannot be met the person making the request will be informed as soon as possible but at least 5 days in advance of the event or activity.

We use: MSMT, The Braille Center, 651 Yolanda Avenue, Santa Rosa, California 95404, tel: (707) 579-1115, Fax: (707) 579-1246; Carolyn Colclough; as well as Metrolina Association for the Blind, 704 Louise Avenue, Charlotte, NC, tel (704) 372-3870 for our Braille Transcription services.

The Mayor is the staff person who makes undue burden determinations as per our procedures. When we decide what type of aid or service to provide, primary consideration is given to the type of aid or service preferred by the person with a disability.

PARK NAME

Mixed, some good

Fair

Fair

areas and some fair Winter Island

Olde Salem Greens Golf Course Good Mansell Park Fair Patten Park good Splaine Park Fair Mack Park (Ledge Hill) Good Mary Jane Lee Park Poor MaGrath Park Fair Salem Common Good **Broad Street Park** Fair Castle Hill Park Fair Collins Cove Poor **Curtis Park** Good Dibiase Park Poor Furlong Park Fair Gallows Hill Park Fair High Street Park Poor Juniper Point Good Kernwood Marina/McCabe Park Fair McGlew Park Poor Pickman/Jackman Parks Fair Leslie's Retreat Park Good Highland Park-Salem Woods Poor Cabot Farm Poor Gonyea Fair Swiniuch Fair Memorial Park-Irzyk Park

Palmer Cove Park

Appendix B



Photo Courtesy of Salem Planning and Community Development

Community Development



Appendix B

Recent development projects in Salem

Old Police Station Redevelopment - In March 2004, the SRA transferred ownership of the Old Police Station to Heritage Plaza Enterprises and the project began construction. The project finalized construction in the fall of 2006. All of the units were under agreement months before the project was due to be completed. The project includes 14 residential condominium units with parking on-site. The estimated project cost was \$3 million and the project has recently been completed.



Derby Lofts (former Laundry Building) - The Derby Lofts project includes the renovation of the 100 year old, four-story industrial building, known as the Laundry Building, into a mixed-use residential and retail development. The project consists of 14,000 square feet of first floor retail and 54 luxury residential units on the upper floors. The current retail mix includes an independent bookstore, teashop and bakery. The estimated project cost was \$14 million and the project was completed in 2006.

The Distillery (former Beef & Oyster House) - The Distillery project redeveloped the building at the corner of Washington and Front Streets (former Beef & Oyster House and most recently home to "Bleachers") to include 10 residential condominium units with 5,000 square feet of first floor retail. The estimated project cost is \$1.8 million and construction is completed.

Courthouse Expansion - The City is working with the DCAM on the design of the new \$106 million Court Complex to be constructed on Federal Street. The Courthouse Expansion will allow the courts to remain in downtown Salem, which will have a large economic impact on the city.

Old Salem Jail Complex Redevelopment - In November 2005, the SRA designated New Boston Ventures to redevelop the Old Salem Jail Complex. The developer plans to redevelop the parcel to include 29 residential condominiums, with one being a designated affordable artist live/work space, a high-end restaurant, and a jail exhibit. Construction is expected to begin in 2007. The estimated project cost is over \$11 million.



18 Crombie Street - In 2003, after two years of negotiation, the City developed a plan to negotiate ownership of this historic property from Holyoke to the Salem Redevelopment Authority. In July 2004, the Salem Redevelopment Authority transferred the deed of the home to Habitat for Humanity of the North Shore. Habitat for Humanity recently completed restoration and the home has be sold to a lower income family at an affordable price.

289 Derby Street - The development at 289 Derby Street, the former Coastal Gas Station, will include 38 high end residential condominiums on the upper floors and 5,000 square feet of commercial space on the first floor. In addition, the project will include the construction of a public walkway along the side and rear of the property abutting the South River (as recommended in the Salem Harbor Plan and required by Chapter 91 License). This public walkway will be constructed according to the specifications of the future South River Harborwalk that the City will be constructing on the opposite banks of the South River along property owned by the City of

Salem and National Grid (Mass Electric). The developer has obtained all the permits.

10 Federal Street - The owners of 10 Federal Street constructed three-stories of additional office space on top of their existing two-story downtown office building. The additional space allowed the District Attorney's Office to relocate to the space and remain in downtown Salem. The construction began in 2005 and is nearing completion. The project cost is estimated at \$10 million.

Bluestone Alley - The Blue Stone Alley project at 7 Crombie Street redeveloped the former Salem Mission into 17 artist live/work condominium spaces. The redevelopment was a "gentle renovation" of the building that integrated many of the historic characteristics of the building. Construction was completed in 2006 and most, if not all, the units have been sold. The estimated project cost is \$3.3 million.

96 Swampscott Road (Salem Commerce Park) - Early this year, a local property owner purchased a large, vacant industrial building on Swampscott Road and renovated the space into industrial condominiums. The 170,000 square foot building is located on 13 acres. The property owner was able to attract several new businesses to the space representing a number of new jobs for Salem and boost to the City's tax revenue.

St. Joseph's Church Redevelopment - In 2004, the Archdiocese announced plans to close the St. Joseph's Church. The Archdiocese eventually sold the property to the Planning Office of Urban Affairs, which announced plans to redevelop the site into a mixed-income project with 67 residential units. These units will be available as both rental and condominiums. 45 units will be affordable to households at or below 80% of the median income. Within these, several are affordable to even lower income households.

Chapel Hill Subdivision - The proposed Chapel Hill Subdivision includes the construction of 37 single-family homes on a 16-acre site. The development is a cluster development and will set aside 8 of the 16 acres of land for open space. The project is currently undergoing permitting and a request for a zoning change.

Osborne Hills Subdivision - The Osborne Hills Subdivision is a cluster development project that includes the construction of 131 single-family homes on approximately 162 acres of land. Approximately 93 acres of the project will be permanently protected open space. The Planning Board will be finalizing its review of the project by the end of the year. The project represents one of the largest subdivisions built in Salem in recent history.

Flynn Tan Site (70-92 ½ Boston Street) - The Flynn Tan property is a 1.98-acre site containing vacant industrial buildings and land along Boston Street, a major entrance corridor into Salem and within the new North River Canal Corridor (NRCC) Neighborhood Mixed Use District. The property was sold at an auction in 2006 and is expected to be cleaned up and converted to commercial condominiums.

Fort Avenue/Szetela Lane Parcels (5 parcels) - The vacant parcels at the intersection of Fort Avenue and Szetela Lane consists of five (5) parcels containing approximately 2.13 acres. The parcel was put out for RFP and the city is currently going through a design process with the developer and the neighborhood.

Endicott School (110 Boston Street) - The former Endicott School sits on a .53-acre lot along Boston Street, a major entrance-corridor into Salem with direct access to Route 128. After a competitive RFP process, the property was sold for \$350,000 to a nonprofit organization, Children's Friend who will relocate their office from another location in Salem. The city also negotiated a PILOT Agreement with the agency.

50 Palmer Street - This project by the Salem Harbor Community Development Corporation (CDC) includes the demolition of the existing structure and the construction of a new three-story residential structure with a footprint of 7,300 square feet. The new structure will consist 15 units of affordable housing condominiums for low and moderate income homebuyers. This project is funded using a partnership of private and public sources,



including funds from the City.

Leggs Hill Road YMCA - Following approval of the Preliminary Subdivision Plan in January of 2006, the Planning Board had made significant progress on mitigation items for the proposed 88,000 square foot YMCA facility, which will include five (5) single-family housing lots proposed at the site. An approval for the Definitive Subdivision is anticipated in June and construction has already begun.

28 Goodhue Street - The project, located within the North River Canal Corridor area, includes the new construction of a mixed-use residential/commercial building at the site of a former factory. The development will include 44 residential condominiums, 6,000 square feet of commercial retail space and on-site parking. The project is currently in permitting.

Pickering Wharf Hotel - The construction of a new hotel has been completed. The hotel consists of 88 rooms and the top two floors contain 16 residential condominiums.

Witch Hill - The construction of 23 single family homes along the extension of an existing roadway is underway.

Salem Affordable Housing Trust Fund - The City adopted an ordinance to create a municipal housing trust fund in October, 2006. Through negotiations with a developer, the Trust Fund received \$50,000 and additional funds are expected from negotiated contributions from other large development projects. The Trust held its first meeting in March, 2007 and is in the process of developing goals and strategies to increase affordable housing opportunities in Salem.

Mass. Cultural Grant - The City was awarded a John and Abigail Adams Grant to acquire consultant services to guide the City and its tourism community in the development of a new management model to lead a community –wide market and tourism effort and to help identify a new mechanism for financing a sustained marketing program. A well-respected consultant firm Open the Door, is under contract and is expected to present their recommendations by the end of July 2007.

Conservation District Study - The City has received a grant from the Massachusetts Historical Commission to complete a Neighborhood Architectural Conservation District Study as an update to the Salem Preservation Master Plan. The study will expand the City's ability to preserve historically significant neighborhoods not designated as Local Historic Districts. The project includes delineation of potential Neighborhood Architectural Conservation Districts (NACD's) and the creation of a draft Neighborhood Architectural Conservation District bylaw.

319 Highland Avenue - Highland Avenue is a major commercial corridor in Salem with a mix of shopping and dining options but this area has long lacked a service station. 319 Highland Avenue is the site of the former Moose Lodge. Construction of an Irving Gas Station with a Blue Canoe Convenience Store, North Shore Bank, and a Subway Restaurant has recently completed and their grand opening was held in May, 2007. In coordination with this project, Mass Highway undertook improvements to the Highland Avenue and Swampscott Road Intersection, which included a right turn lane and cueing of the lights.

275-281 Essex Street - The proposed project includes the conversion of the four-story 30,000 square foot former C.F Tompkins Furniture Building into a mixed-use retail/residential development with 3 retail units on the ground floor and 20 housing units on the upper floors.





Source Documents

Photo Courtesy of Salem Planning and Community Development



Source Documents

MassDEP Hazardous Waste Sites

Appendix C

Release Tracking Number (RTN):

The number assigned to every site /reportable release. This number is preceded by 1, 2, 3, or 4 depending on the region where the release/site is located (e.g., 3-0001234). Corresponding regions are:

- Western Region
- Central Region
- Northeast Region
- Southeast Region

Additional information about RTNs may be found at toknow.htm.

City/Town:

The city or town where the release of oil or hazardous material occurred. Boston and Barnstable are also broken down by neighborhood or village (e.g., Boston-Brighton, Barnstable-Hyannis)

Release Address:

The number and street that most accurately describe the site/release location.

Site Name/Location Aid:

Describes the site in terms of its location, use, or type ("Bob's Gas Station" or "Across from Building 1").

Reporting Category:

How quickly a release must be reported to DEP. The potential severity of a release dictates how soon it must be reported. Reporting categories are 2 hours, 72 hours, and 120 days.

Notification Date:

The date DEP uses to establish 21E deadlines. This date is usually the date when the site/release was reported to DEP. However, for some sites, especially those dating before 1993, the notification date may be later than the date DEP first learned about the site.

Compliance Status:

21E sites compliance status definitions:

- ADEQUATE REG (Adequately Regulated): A site/release where response actions are deemed adequately regulated under another DEP program or by another government agency.
- **DEPMOU (Memorandum of Understanding):** A site/release where DEP has a Memorandum of Understanding or other written agreement with a responsible party.
- **DPS (Downgradient Property Status):** A site where a DPS Submittal to DEP has stated that contamination on the property is coming from an upgradient property.
- **DPSTRM (Downgradient Property Status Terminated):** A site where Downgradient Property Status has been terminated.



- INVSUB (Invalid Submittal): An RAO Statement that was submitted for the site
 has been determined to be invalid by DEP.
- RAO (Response Action Outcome): A site/release where an RAO Statement was submitted. An RAO Statement asserts that response actions were sufficient to achieve a level of no significant risk or at least ensure that all substantial hazards were eliminated.
- **REMOPS (Remedy Operation Status)**: A site where a remedial system which relies upon Active Operation and Maintenance is being operated for the purpose of achieving a Permanent Solution.
- **RTN Closed:** Future response actions addressing the release associated with this Release Tracking Number (RTN) will be conducted as part of the response actions planned for the site under another "primary" RTN.
- **SPECPR (Special Project):** The site has Special Project status.
- STMRET (Statement Retracted): An RAO Statement that had been submitted for the site has been retracted.
- TCLASS (Tier Classification): A site/release where a Tier Classification Submittal was received, but the classification type has not been confirmed by DEP.

Note: Sites are usually Tier Classified using the Numerical Ranking System (NRS). The NRS scores sites on a point system based on a variety of factors. These include the site's complexity, the type of contamination, and the potential for human or environmental exposure to the contamination. In addition, some sites are automatically classified as Tier 1 sites if they pose an imminent hazard, affect public water supplies, or miss regulatory deadlines.

- TIER 1A: A site/release receiving a total NRS score equal to or greater than 550.
 These sites/releases require a permit and the person undertaking response actions must do so under direct DEP supervision.
- TIER 1B: A site/release receiving an NRS score of less than 550 and equal to or greater than 450. These sites/releases also require a permit, but response actions may be performed under the supervision of a Licensed Site Professional (LSP) without prior DEP approval.
- **TIER 1C:** A site/release receiving a total NRS score of less than 450 and equal to or greater than 350. A site/release receiving a total NRS score of less than 350, but which meets any of the Tier 1 Inclusionary Criteria specified in 310 CMR 40.0520(2)(a), is also classified a Tier 1C. These sites/releases also require a permit, but response actions may be performed under the supervision of an LSP without prior DEP approval.
- **TIER 2:** A site/release receiving a total NRS score of less than 350, unless the site meets any of the Tier 1 Inclusionary Criteria (see above). Permits are not required at Tier 2 sites/releases and response actions may be performed under the supervision of an LSP without prior DEP approval. All pre-1993 transition sites that have accepted waivers are categorically Tier 2 sites.
- **TIER 1D:** A site/release where the responsible party fails to provide a required submittal to DEP by a specified deadline. Note: formerly **Default Tier 1B**.

Appendix C

 UNCLASSIFIED: A release that has not reached its Tier Classification deadline (usually one year after it was reported), and where an RAO Statement, DPS Submittal, or Tier Classification Submittal has not been received by DEP.

The following definitions apply to sites that were reported to DEP prior to October 1993 and which were regulated under an older version of the MCP:

- **DEPNDS**: DEP Not a Disposal Site means that DEP has determined that these locations did not need to be reported and are not disposal sites.
- **DEPNFA:** DEP No Further Action means that response actions were conducted and DEP determined that no further action was needed for the site.
- **LSPNFA:** LSP No Further Action means that response actions were conducted and an LSP has determined that no further action was needed for the site.
- PENNDS: Pending Not a Disposal Site means a document was submitted to DEP asserting that these locations did not need to be reported and are not disposal sites. These submittals are considered pending until DEP audits them.
- **PENNFA:** Pending No Further Action means a document was submitted to DEP asserting that a site assessment had determined that no further action was required. These submittals are considered pending until DEP audits them.
- **WCSPRM:** A Waiver Completion Statement has been submitted to DEP.

Compliance Status Date:

The date a release/site was listed as its current compliance status.

Phase:

Indicates the release/site cleanup phase.

- **No Phase:** Phase report not required or not submitted.
- Phase I: Initial Site Investigation, including Tier Classification. In this phase, samples are collected and analyzed to determine the types, amounts, and location of contaminants.
- **Phase II**: Comprehensive Site Assessment. During Phase II, the risks posed to public health, welfare, and the environment are determined.
- **Phase III**: Identification, Evaluation, and Selection of Comprehensive Remedial Action Alternatives and the Remedial Action Plan. In Phase III, cleanup options are assessed and a cleanup plan is selected.
- Phase IV: Implementation of the Selected Remedial Action Alternative and Remedy Implementation Plan. The cleanup plan is implemented in Phase IV.
- **Phase V**: Operation, Maintenance, and/or Monitoring. During Phase V, long-term treatment processes are implemented and monitored to track cleanup progress.

RAO Class:

The class of Remedial Action Outcome submitted to the Department:

- Class A RAO- Remedial work was completed and a level of "no significant risk" has been achieved.
 - **A1:** A permanent solution has been achieved. Contamination has been reduced to background or a threat of release has been eliminated.
 - **A2:** A permanent solution has been achieved. Contamination has not been reduced to background.
 - **A3:** A permanent solution has been achieved. Contamination has not been reduced to background and an Activity and use Limitation (AUL) has been implemented.
 - **A4:** A permanent solution has been achieved. Contamination has not been reduced to background and an Activity and use Limitation (AUL) has been implemented. Contamination is located at a depth of >15 feet but evaluation has determined that it is not feasible to reduce it.
- Class B RAO- Site assessment indicates that "no significant risk" exists. No remedial work
 was necessary.
 - **B1:** Remedial actions have not been conducted because a level of No Significant Risk exists.
 - **B2:** Remedial actions have not been conducted because a level of No Significant Risk exists, but that level is contingent upon one or more Activity and use Limitations (AULs) that have been implemented.
 - **B3:** Remedial actions have not been conducted because a level of No Significant Risk exists, but that level is contingent upon one or more Activity and use Limitations (AULs) that have been implemented, and contamination is located at a depth of >15 feet but evaluation has determined that it is not feasible to reduce it.
- Class C RAO- A temporary cleanup. Although the site does not present a "substantial hazard", it has not reached a level of no significant risk. The site must be evaluated every five years to determine whether a Class A or Class B RAO is possible. All sites are expected eventually to receive a Class A or B RAO.

Note: **Activity and Use Limitations** (AULs) are legal restrictions used in the context of the Massachusetts Contingency Plan to limit future exposure to contaminants remaining at a site. See Guidance on Implementing Activity and Use Limitations for additional information.

Massachusetts Department of Environmental Protection

Reportable Releases as of 4/17/2007

ical B B	Hazardous Material	ō	Oil and Hazardous Material	ō	Hazardous Material	Ö	Oil	Oil and Hazardous Material	Hazardous Material	Hazardous Material	Oil and Hazardous Material	ö	Oil and Hazardous Material
Chemical Type	Hazaı Ma		O Hazaı Ma		Hazaı Ma			O Hazaı Ma	Hazaı	Hazaı	O Hazaı Ma		O Haza Ma
RAO Class		A1	C			B1		A2	A1	A1		A1	A2
Phase			PHASE III				PHASE II	PHASE II					PHASE II
Date	12/6/2006	12/27/1996	3/3/2006	9/12/2006	2/5/2007	3/1/2007	8/25/2006	3/7/2007	1/23/1995	9/29/2006	11/20/1998	6/11/1998	5/27/2003
Status	UNCLASSIFIED	RAO	RAO	UNCLASSIFIED	UNCLASSIFIED	RAO	TIER 2	RAO	RAO	RAO	RTN CLOSED	RAO	RAO
Notification Date	12/6/2006	11/20/1996	1/3/2001	9/12/2006	2/5/2007	3/1/2007	8/22/2005	2/26/2004	9/23/1994	7/31/2006	11/10/1998	12/9/1997	5/27/2003
Category	TWO HR	TWO HR	TWO HR	120 DY	72 HR	120 DY	TWO HR	120 DY	TWO HR	TWO HR	120 DY	TWO HR	120 DY
Site Name	& 102 FEDERAL STREET	2 MILES NORTH OF VINNAN SQUARE	4 SZETELA LANE	70-8 CABLE TERMINATION CANAL ST SUBSTA	A & H AUTO EXCHANGE INC	ABANDONED UST - LOYAL ORDER OF MOOSE	ACROSS FROM BLDG NO 50	90 NORTH ST AMERDA HESS STATION # 21519	AMTRAK YD	APPLETON STREET	ASH ST	AT GROVE ST	AT INTERSECTION OF NAUMKEAG ST
Address	30-32 BECKFORD ST	152 LORING ST	1R 3R 3 FORT AVE	CANAL ST	15 ROBINSON RD	SALEM 313-323 HIGHLAND AVE	FREEDOM HOLW	90 NORTH ST	BRIDGE ST	ORNST	190 BRIDGE ST	100 BOSTON ST	50 PALMER ST
Town	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM
RTN	3-0026449	3-0014522	3-0020276	3-0026224	3-0026542	3-0026662	3-0025162	3-0023641	3-0011634	3-0026109	3-0017564	3-0015805	3-0022894

	ō	ē	Ī		ē	io	ĪŌ	p sr le	ë	्र ह	ā	ē	ē	iō	ु हा	ΙΘ	iō	a s
Chemical Type						0	0	Oil and Hazardous Material	O	Hazardous Material			O	0	Hazardous Material		0	Hazardous Material
RAO Class		A2			A3		A2	A1	A2	A2		A2	A2	A2	B1	B1	A1	B1
Phase	PHASE II				PHASE III				PHASE III	PHASE II								
Date	3/2/2006	7/24/2006	12/24/1998	10/31/1994	4/25/2006	2/13/1992	9/21/2001	5/24/2001	9/13/1999	10/30/1997	4/6/1999	6/1/1994	8/15/1994	6/15/2006	8/15/2003	8/22/2005	5/5/1997	2/1/2002
Status	TIER 2	RAO	TIER 1D	WCSPRM	RAO	WCSPRM	RAO	RAO	RAO	RAO	DPS	RAO	RAO	RAO	RAO	RAO	RAO	RAO
Notification Date	3/2/2005	8/6/2003	4/15/1991	7/15/1989	4/29/2003	4/15/1992	9/28/2000	2/20/2001	7/16/1997	11/4/1996	4/6/1999	4/6/1994	3/12/1993	8/28/1997	8/15/2003	3/2/2005	10/13/1996	12/6/2001
Category	120 DY	72 HR	NONE	NONE	120 DY	NONE	TWO HR	TWO HR	120 DY	120 DY	120 DY	72 HR	NONE	72 HR	120 DY	120 DY	TWO HR	120 DY
Site Name	CABLE OIL RESERVOIRS - SALEM HARBOR PO	CENTRAL CAMPUS	COMMERCIAL PROPERTY	COMMERCIAL PROPERTY	COMMERCIAL PROPERTY	COMMERCIAL PROPERTY	COR CANAL	COR OF LATHROP AND EAST COLLINS ST	CORNER OF BROADWAY	CORNER OF CALABRESE	CORNER OF MEADOW ST	CROSBYS MARKET	DARBIE LANDING MARINA	DAVE & JACKS TEXACO	DERBY LOFTS	DOW STREET LLC	DPW	E MCGRATH INC
Address	FORT AVE	71 LORING AVE	234 BRIDGE ST	105-111 CANAL ST	19 CONGRESS ST	2 LYNDE ST	11 CYPRESS ST	18 EAST COLLINS ST	125 OCEAN AVE	34 JACKSON ST	141 CANAL ST	125 CANAL ST	10 WHITE ST	289 DERBY ST	71 LAFAYETTE ST	52-60 DOW ST	5 JEFFERSON AVE	35 OSBORNE ST
Town	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM
RTN	3-0024678	3-0023065	3-0003551	3-0002280	3-0022824	3-0003741	3-0019987	3-0020429	3-0015312	3-0014477	3-0018172	3-0010809	3-0001212	3-0015479	3-0023176	3-0024676	3-0014334	3-0021311

Address		Site Name	Category	Notification Date	Status	Date	Phase	RAO Class	Chemical Type
60 BOSTON ST GTE	GTE	GTE PRODUCTS CORP	NONE	1/15/1987	RAO	4/27/1999		A3	liO
71 LORING AVE		GTE SYLVANIA	NONE	1/15/1987	WCSPRM	8/2/1996			
20 COLONIAL RD HAMBLE	HAMBLE	HAMBLET AND HAYES	NONE	9/26/1989	TIER 1B	3/1/2000	PHASEIV		Oil
120 ESSEX ST HAWTH	HAWTH	HAWTHORNE HOTEL	TWO HR	9/21/2000	RAO	11/20/2000		A1	
295 DERBY ST HESS ST	HESS ST	HESS STATION 21334	72 HR	8/27/2003	TIER 2	9/1/2004	PHASE II		Ö
SALEM 274-276 HIGHLAND AVE	HIGHL	HIGHLAND SALES	NONE	10/1/1993	RAO	1/31/1995		A1	Ö
207 HIGHLAND AVE HILLCREST CHEVROLET	ILLCREST C	HEVROLET	72 HR	5/26/1995	RAO	11/16/1998	PHASE II	A3	ĬŌ
207 HIGHLAND AVE HILLCREST CHEVROLET	ILLCREST CI	HEVROLET	TWO HR	10/8/1994	RAO	12/1/1994		A1	Ö
DANVERS RIVER @ IN FRONT OF GEORGE MCCABE KERNWOOD BR	T OF GEORGI	E MCCABE MARINA	TWO HR	8/24/2006	RAO	10/20/2006		A1	
285 CANAL ST INDUSTRIAL P		RIAL PROPERTY	NONE	1/15/1992	WCSPRM	1/13/1993			
1 PEABODY ST INDUSTRIAL F		RIAL PROPERTY	NONE	1/15/1990	WCSPRM	9/28/1993			
DERBY ST HAWTHORNE AVE	Z Z	INTERSECTION	TWO HR	3/24/1994	RAO	6/12/1996	PHASE II	A2	Ö
9 WEB ST INTE	IN	INTERSECTION	TWO HR	2/7/2006	RAO	4/10/2006		A2	liO
INTERSECTION OF BOSTON 60 BOSTON ST AND BRIDGE STS	RSECTION (TION OF BOSTON AND BRIDGE STS	120 DY	4/28/1998	RAO	4/27/1999		A3	Oil and Hazardous Material
ADAMS ST JEFFERSON PARALLEL STS	ERSON PAI	RALLEL STS	TWO HR	2/3/2000	RAO	3/31/2000		A1	ΙΘ
65 BRIDGE ST JEFFS AUT	JEFFS AUT	JEFFS AUTO SERVICE	NONE	12/4/1986	RAO	6/9/2006		A1	
SALEM KERNWOOD RIDGE RD KERNWOOD COL	MOOD COL	COUNTRY CLUB	NONE	1/14/1987	PENNFA	10/1/1993			

Address Site Name	Site Name		Category	Notification Date	Status	Date	Phase	RAO Class	Chemical Type
KERNWOOD AVE MAINTENANCE FACILI	KERNWOOD COUNTE MAINTENANC	RY CLUB	72 HR	4/16/2004	RAO	4/25/2005		A2	Ö
406 ESSEX ST LITWIN MOTORS	LITWIN M	OTORS	NONE	10/15/1988	TIER 1D	8/9/1995			
SALEM 313-323 HIGHLAND AVE LOYAL ORDER OF THE MOOSE	OYAL ORDER OF THE	MOOSE	120 DY	8/8/2005	RAO	6/27/2006		B2	Hazardous Material
MUSSOLINI RD WEST SALEM	MA ELEC POWER WEST	STA #29	TWO HR	7/27/1997	RAO	9/18/1997		A2	Ö
26 HERSEY ST MARQUIS CLEANERS	MARQUIS CL	EANERS	TWO HR	10/1/1993	TIER 1D	3/3/1995			Oil
105 NORTH ST MA	MA	MASON ST	72 HR	6/16/2000	REMOPS	4/4/2006	PHASE V		Oil and Hazardous Material
DERBY ST MASSACHUSETTS ELECTRIC CO	MASSACHUSETTS EL	ECTRIC CO	NONE	12/14/1989	RAO	8/7/1996			lio
90 NORTH ST MERIT GASOLINE STATION	MERIT GASOLINE S	STATION	NON	7/15/1991	RAO	10/21/1998	PHASE III	A2	liO
61 JEFFERSON AVE MICHAUD BUS CO	MICHAUD E	sus co	NONE	10/1/1993	RAO	11/29/1995			Oil
10 JEFFERSON AVE MOFFAT REALTY	MOFFAT	REALTY	NONE	1/15/1987	RAO	3/5/1998	PHASE II	B1	
MEMORIAL DR MUNICIPAL LANDFILL FMR FOWI FR ST N PINF ST	MUNICIPAL LANDF	DFILL FMR N PINE ST	NONE TWO HR	10/15/1990	WCSPRM	5/1/1997		A1	ōŌ
	NE PO	NE POWER CO	TWO HR	1/2/1997	RAO	1/14/1997		A1	
24 FORT AVE NE POWER PLANT	NE POWEF	R PLANT	TWO HR	3/27/1994	RAO	6/6/1994		A1	Hazardous Material
NEAR BROADWAY AND CANAL 10R BROADWAY	JEAR BROADWAY AND) CANAL STREET	TWO HR	6/3/1998	RAO	1/4/2005	PHASE II	A1	liO
PIERCE AVE AND NEPCO PROPERTY FMR GAS WAITE ST	NEPCO PROPERTY F	MR GAS PLANT	NONE	1/15/1987	URAM	12/12/2005	PHASE V		io

Address Site Name
24 FORT AVE NEW ENGLAND POWER
25 DERBY ST NEW ENGLAND POWER DOCK
35 NORMAN ST NEW ENGLAND TELEPHONE
CRESCENT DR NO 2 FUEL OIL RELEASE
6 AND 8 HERSHEY ST NO LOCATION AID
5 BARTON SQ NO LOCATION AID
5 BELLEVIEW AVE
21 BELLEVIEW AVE NO LOCATION AID
25 BELLEVIEW AVE NO LOCATION AID
10 BLANEY ST NO LOCATION AID
70-92 BOSTON ST NO LOCATION AID
70-92 BOSTON ST NO LOCATION AID
146 BOSTON ST NO LOCATION AID
1 BRENTWOOD AVE NO LOCATION AID
BRIDGE ST NO LOCATION AID
3 BRIDGE ST NO LOCATION AID
35 BRIDGE ST NO LOCATION AID
65 BRIDGE ST NO LOCATION AID
190 BRIDGE ST NO LOCATION AID

S Chemical Type	Ö	Oil and Hazardous B1 Material		Hazardous B1 Material	A2 Oil	A1 Oil	A2 Oil	Oil and Hazardous B2 Material	Hazardous B1 Material	A2 Oil	A2 Oil	A1 Oil	liO	A2 Oil	Hazardous A1 Material	Hazardous B1 Material	liO	A1	H Ha	DZ Material	=
RAO Class					<i>'</i>	,	,			,					,						
Phase		PHASE II																	L C	FIASE	
Date	11/4/2003	5/30/1996	5/18/1994	11/22/2004	7/12/2001	1/7/1999	4/20/1999	3/21/1995	2/24/2000	8/31/1999	3/21/1997	5/24/2001	9/18/2003	5/16/2005	3/27/2000	4/10/2003	8/4/2006	12/5/1994		9/29/1994	
Status	RTN CLOSED	RAO	URAM	RAO	RAO	RAO	RAO	RAO	RAO	RAO	RAO	RAO	DPS	RAO	RAO	RAO	UNCLASSIFIED	RAO		TAN TOWN	
Notification Date	4/27/2001	5/30/1995	5/11/1994	11/5/2004	1/19/2001	11/16/1998	12/22/1998	3/21/1995	10/29/1999	4/30/1999	9/20/1995	4/19/2001	9/18/2003	11/19/2004	1/26/2000	4/10/2003	8/4/2006	10/8/1994		0/10/1994	
Category	TWO HR	120 DY	120 DY	120 DY	TWO HR	TWO HR	72 HR	120 DY	120 DY	TWO HR	72 HR	TWO HR	120 DY	72 HR	TWO HR	120 DY	TWO HR	TWO HR		120 DY	
Site Name	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID		NO LOCATION AID	
Address	190 BRIDGE ST	65A BRIDGE ST	BRIDGE ST AND GOODHUE ST	50 BROADWAY	41 BUTLER ST	75 CANAL ST	97 CANAL ST	120 CANAL ST	200 CANAL ST	200 CANAL ST	290 CANAL ST	CANAL ST @ MEADOW ST	17 CENTRAL ST	23 CHESTNUT ST	COLONIAL RD	13 COUSINS ST	DERBY AND LAFAYETTE STS	25 DERBY ST		2/4 DERBT SI	
Town	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM		SALEM	
RTN	3-0020637	3-0012927	3-0010990	3-0024404	3-0020328	3-0017579	3-0017770	3-0012326	3-0018917	3-0018248	3-0012947	3-0020608	3-0023196	3-0024422	3-0019213	3-0022762	3-0026124	3-0011712		3-0011479	11/11/11/1

Add	Address	Site Name	Category	Notification Date	Status	Date	Phase	RAO Class	Chemical Type
16 ENGLISH ST		NO LOCATION AID	TWO HR	10/13/2000	RAO	10/22/2002	PHASE II	A3	liO
133 ESSEX ST		NO LOCATION AID	72 HR	8/10/1998	RAO	10/30/2000	PHASE II	A2	Oil and Hazardous Material
E INT ST CHANNE		NO LOCATION A		1/24/1996	CAR		PHASE	0.40	🖺
18 FORRESTER ST	1	NO LOCATION AID		3/20/2001	RAO			A2	
24 FORT AVE	1	NO LOCATION AID	_	9/22/1999	RAO			A1	
24 FORT AVE		NO LOCATION AID	╚	9/25/1995	RAO			A1	ĪŌ
5 FOSTER CT		NO LOCATION AID	120 DY	2/26/2001	RAO	7/25/2001		A2	Oil
5 FOSTER CT		NO LOCATION AID	120 DY	11/9/1999	TIER 2	11/10/2000	PHASE II		Hazardous Material
4 FRANCIS RD		NO LOCATION AID	TWO HR	10/13/1998	RAO	10/20/1999		A2	ΙΘ
7 FRANKLIN ST		NO LOCATION AID		4/2/2002	DPS	7/31/2002			liO
3 GALLOWS CIR		NO LOCATION AID	TWO HR	5/3/2004	RAO	5/24/2004		B1	Hazardous Material
4 GALLOWS CIB		NO LOCATION AID	AH OWL	5/3/2004	RAO	5/24/2004		1 ₈	Hazardous
2 GOODHIEST		NO LOCATION AID		11/1/2001	RAO			R2	iiC
12 GOODHUE ST		NO LOCATION AID		11/1/2001	RAO			A3	ō
28 GOODHUE ST	l .	NO LOCATION AID	120 DY	6/30/2003	RAO	4/7/2004		B2	Oil and Hazardous Material
5 GREENLEDGE ST		NO LOCATION AID	120 DY	8/4/1997	RAO	8/4/1997		A2	Oil and Hazardous Material
50 GROVE ST		NO LOCATION AID		8/6/1996	RAO			A2	ΙΘ
60 GROVE ST	- 1	NO LOCATION AID		10/2/2002	RTN CLOSED				Ö
11 HATHORNE ST		NO LOCATION AID	TWO HR	2/2/1994	RAO	3/28/1994		A2	ö
94 UICHI AND AVE		NO LOCATION AID		4/4 E/2004				C V	5 2
205 HIGHLAND AVE		NO LOCATION AID		4/11/2000	RAO			AZ	5 6
313-323 HIGHLAND AVE		NO LOCATION AID		1/26/2007	UNCLASSIFIED				Oil and Hazardous Material
347 HIGHLAND AVE		NO LOCATION AID		10/16/1996	RAO	10/16/1996		A2	Ö
459 HIGHLAND AVE RTE 107		NO LOCATION AID	F	1/9/1999	RAO			A2	liō
									Hazardous
86 JACKSON ST		NO LOCATION AID		1/5/1999	RAO		PHASE II	A3	Material
86 JACKSON ST	- 1	NO LOCATION AID		10/6/1999	RTN CLOSED				Ö
JEFFERSON AVE	- 1	NO LOCATION AID		9/6/1996	RAO		PHASE II	A2	Ö
352 LAFAYETTE ST	- 1	NO LOCATION AID	TWO HR	12/11/2002	RAO	7		A1	Ö
7 LAFAYETTE ST	- 1	NO LOCATION AID		9/12/1999	RAO	9/3/2002	PHASE III	A2	Ö
LEAVITT AND		NO LOCATION AID	120 DY	8/24/1998	URAM	9/1/1998			Oil and Hazardous Material

Chemical Type			ō	liO	Oil	3 Oil	ΙŌ	ō	Ö	Oil	Hazardous 1 Material	Hazardous Material	H	H			Ö	Z Oil	Oil and Hazardous		Hazardo	На		Hazardous Material	Hazardous	H		Hazardous Material	Hazardous Material	Hazardous 1 Material	Hazardous Material	Hazardous
RAO Class	A1	A2				EY Y3				A2	18	A2	A2	B1				A2		Α1		מ	A2	A2	18	. T		A2	A2	18	A2	10
Phase				PHASE II																-												
Date	5/19/1998	2/2/2006	3/9/2007	9/29/2006	9/29/2006	6/5/1995	7/20/2006	5/25/1995	6/22/2001	8/16/1995	5/24/2004	12/9/2004	12/9/2004	5/24/2004	5/27/2003	5/27/2003	2/1/1994	6/25/2004	1/25/2007	2/10/2004	5/24/2004	501	12/9/2004	12/9/2004	5/24/2004	5/24/2004	3/11/2004	12/9/2004	12/9/2004	5/24/2004	12/9/2004	200
Status	RAO	RAO	UNCLASSIFIED	TIER 2	RTN CLOSED	RAO	UNCLASSIFIED	RTN CLOSED	RTN CLOSED	RAO	RAO	RAO	RAO	RAO	RAO	RAO	RAO	RAO	G III	RAO	O O		RAO	RAO	OAG	RAD	RTN CLOSED	RAO	RAO	RAO	RAO	(
Notification Date	3/10/1998	9/30/2005	3/9/2007	3/4/1996	12/7/2004	6/2/1994	7/20/2006	3/8/1995	1/19/2001	10/1/1993	5/3/2004	5/3/2004	5/3/2004	5/3/2004	8/4/2005	9/30/2005	10/22/1993	2/19/2004	1/25/2006	6/12/2003	5/3/2004	5	5/3/2004	5/3/2004	5/3/2004	5/3/2004	1/16/2004	5/3/2004	5/3/2004	5/3/2004	5/3/2004	
Category	TWO HR	120 DY	TWO HR	120 DY	120 DY	72 HR	72 HR	72 HR	TWO HR	TWO HR	TWO HR	TWO HR	TWO HR	TWO HR	72 HR	72 HR	TWO HR	TWO HR	VI 004	TWO HR	ah OWT		TWO HR	TWO HR	ah OWL	70 UST	120 DY	TWO HR	TWO HR	TWO HR	TWO HR	
Site Name	NO LOCATION AID	NO LOCATION AID		NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	CIANOTE		OLA NOITA OO LON		NO LOCATION AID	NO LOCATION AID	OL MOITAGO LON	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID											
Address	92 LORING AVE	15 LYNDE ST	13 MARCH ST	17 MEADOW ST	17 MEADOW ST	35 NORMAN ST	38 NORMAN ST	90 NORTH ST	105 NORTH ST	13 NURSERY ST	63 ORD ST	65 ORD ST	67 ORD ST	91 ORD STREET EXT		50 PALMER ST	68-70 PALMER ST	2 PARK ST	TO VOCA PER	PEARI ST	AID REPROPE		3 PIONEER CIR	4 PIONEER CIR	AD ABENCIA	7 PIONEER CIR	PLANTERS ST	5 PURITAN RD	10 PURITAN RD	12 PURITAN RD	13 PURITAN RD	
Town	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	NA IV	SAIFM	MH IV) i	SALEM	SALEM	MHIAM		SALEM		SALEM	SALEM	SALEM											
RTN	3-0016584	3-0025176	3-0026664	3-0013526	3-0024472	3-0011069	3-0026074	3-0012248	3-0020329	3-0010618	3-0022703	3-0022715	3-0022718	3-0022704	3-0025097	3-0025291	3-0010093	3-0023618	3 0005641	3-0023311	3-0000705	0000	3-0024234	3-0023945	3-0022706	3-0022714	3-0023528	3-0023946	3-0023947	3-0022707	3-0023948	

RTN	Town	Address	Site Name	Category	Notification Date	Status	Date	Phase	RAO Class	Chemical Type
3-0023949	SALEM	16 PURITAN RD	NO LOCATION AID	TWO HR	5/3/2004	RAO	12/9/2004		A2	Hazardous Material
3-0022710	SALEM	18 PURITAN RD	NO LOCATION AID	120 DY	5/3/2004	RAO	5/24/2004		B1	Hazardous Material
3-0022711	SALEM	20 PURITAN RD	NO LOCATION AID	TWO HR		RAO			B1	Hazardous Material
3-0023950	SALEM	21 PURITAN RD	NO LOCATION AID	TWO HR	5/3/2004	RAO	12/9/2004		A2	Hazardous Material
3-0022712	SALEM	22 PURITAN RD	NO LOCATION AID	120 DY		RAO			B1	Hazardous Material
3-0022713	SALEM		NO LOCATION AID	TWO HR		RAO			B1	Hazardous Material
3-0023951	SALEM		NO LOCATION AID	TWO HR	5/3/2004	RAO	12/9/2004		A2	Hazardous Material
3-0023952	SALEM		NO LOCATION AID	TWO HR	5/3/2004				A2	Hazardous Material
3-0023953	SALEM		NO LOCATION AID	TWO HR	5/3/2004	RAO			A2	Hazardous Material
3-0022716	SALEM		NO LOCATION AID	TWO HR	5/3/2004	RAO	5/24/2004		B1	Hazardous Material
3-0011096	SALEM	35 SAINT PETER ST	NO LOCATION AID	72 HR	6/7/1994	RAO			A2	ΙΘ
3-0021960	SALEM	16 SCOTIA ST	NO LOCATION AID	TWO HR	7/23/2002	TIER 1D	7/30/2003			Hazardous Material
3-0016891	SALEM	SHILLABER ST NR #14	NO LOCATION AID	TWO HR	6/5/1998	RAO	7/27/1998		A1	Oil
3-0022125		10 SKERRY RD	NO LOCATION AID	TWO HR	9/18/2002	RAO	9/1/2004	II BHASE II	A3	Hazardous Material
3-0017081	SALEM	SOUTH RIV	NO LOCATION AID	TWO HR	7/23/1998	RAO	10/19/1998		A1	ΪŌ
3-0022113		28 ST PETER ST	NO LOCATION AID	TWO HR	9/16/2002	RAO	11/15/2002		A2	Oil
3-0022942	SALEM	120 SWAMPSCOTT RD	NO LOCATION AID	TWO HR	6/20/2003	RAO	10/24/2003		A1	Hazardous Material
										Oil and
3-0025741			NO LOCATION AID	120 DY	3/20/2006	RAO	3/22/2007		A2	Hazardous Material
3-0026035	SALEM		NO LOCATION AID	F	7/10/2006				!	
3-0019914	Н	45	NO LOCATION AID			RTN CLOSED	12/5/2002	PHASE II		
										Oil and
3-0024652	SALEM	61 WARD ST	NO LOCATION AID	120 DY	2/17/2005	TIER 2	2/24/2006	PHASE II		Material
3-0018311	SALEM		NO LOCATION AID	TWO HR	5/16/1999	RAO	8/19/1999		A1	Hazardous Material
3-0018002	SALEM	WINTER ISLAND RD	NO LOCATION AID	72 HR		IL		PHASE II		Oil
3-0022717	SALEM	7 WITCH WAY	NO LOCATION AID	TWO HR	5/3/2004	RAO	5/24/2004		B1	Hazardous Material
3-0024235	SALEM	9 WITCH WAY	NO LOCATION AID	TWO HR	5/3/2004	RAO	12/9/2004		A2	Hazardous Material
3-0023954	SALEM	11 WITCH WAY	NO LOCATION AID	TWO HR	5/3/2004	RAO	12/9/2004		A2	Hazardous Material

Chemical Type	Hazardous Material	Hazardous Material	Hazardous Material	Hazardous Material	Hazardous	Hazardous	Material	Ö				ō	Oil and Hazardous	Material	ΙΘ		ō		liO	Oil	Oil and Hazardous Material	Ö	ΙΘ	iÖ		Hazardous Material	Hazardous Material	ō		ΙΘ	Ö	Oii
RAO Class C	H A2	A2 F	A2	A A 2			A2		A2	A1		A1			A1		A3		A2	A1				A3	A2	B1		B1			B1	
Phase																					PHASE IV				PHASE III							
Date	12/9/2004	12/9/2004	12/9/2004	12/9/2004	70/0/2007	12/3/2021	12/9/2004	2/21/2003	9/6/2005	11/24/1998	8/9/1995	8/28/1996		4/19/2006	2/12/1996	7/23/1993	12/6/1996	9/28/1993	12/5/1996	9/10/1998	11/26/2004	7/21/2004	7/31/1997	6/22/1995	12/8/2003	11/3/2006	11/10/2006	9/28/2004	8/11/1997	8/11/1997	11/3/2006	8/3/2001
Status	RAO	RAO	RAO	RAO	C V	2	RAO	TIER 1D	RAO	RAO	TIER 1D	RAO		UNCLASSIFIED	RAO	DEPNFA	RAO	WCSPRM	RAO	RAO	TIER 2	RTN CLOSED	PENNFA	RAO	RAO	RAO	RAO	RAO	TIER 1D	TIER 1D	RAO	RTN CLOSED
Notification Date	5/3/2004	5/3/2004	5/3/2004	5/3/2004	700078/4	10000	5/3/2004	2/14/2002	5/2/2005	8/3/1998	1/15/1987	6/22/1996		4/19/2006	12/1/1995	1/15/1987	12/4/1995	1/15/1987	10/8/1996	7/10/1998	11/26/2003	8/30/2003	10/15/1991	10/15/1988	4/15/1989	7/20/2006	9002/02/2	9/1/2004	11/1/1989	11/1/1989	7/20/2006	2/19/1991
Category	TWO HR	TWO HR	TWO HR	TWO HR			TWO HR	120 DY	120 DY	120 DY	NONE	TWO HR		120 DY	TWO HR	NONE	120 DY	NONE	TWO HR	72 HR	72 HR	TWO HR	NONE	NONE	NONE	120 DY	YO 021	120 DY	NONE	NONE	120 DY	NONE
Site Name	NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NO I OCATION AID	LIST NOTES OF THE PROPERTY OF		NO LOCATION AID	NO LOCATION AID	NO LOCATION AID	NORMAN ST	NORTH RIVER	NORTHEAST PETROLEUM TERMINAL	NORTHERLY ALONG MBTA	ROW TO BRIDGE	NR 281 DERBY ST	O BRIEN TANNERY FMR		OLD COLONY GASOLINE STA FMR		PEABODY ESSEX MUSEUM	PEABODY ESSEX MUSEUM- CHARTER STREET	PICKERING WHARF MARINA	PROPERTY	PROPERTY	PROPERTY	PROPERTY	PROPERTY	PROPERTY	PROPERTY	PROPERTY	PROPERTY	PROPERTY NEE
Address	13 WITCH WAY	16 WITCH WAY	18 WITCH WAY	1 WITCHCRAFT RD	CA THY CHOCK &		5 WITCHCRAFT RD	12 WOODBURY CT	23 WOODSIDE ST	28 NORMAN ST	NORTH ST SALEM HBR	25 DERBY ST	BRIDGE SAINT AT	SAINT PETER ST	SOUTH RIV	38 IRVING ST	1 IGA WAY		1	132 ESSEX ST	161 ESSEX ST	23 CONGRESS ST	278 DERBY ST	285 DERBY ST	281 DERBY ST 24-26 CONGRESS	11-13 DODGE ST	76 I AFAYETTE ST	90 LAFAYETTE ST	5 OLIVER ST	18 UPHAM ST	191-211 WASHINGTON ST	WAITE ST PLANTERS ROW
Town	SALEM	SALEM	SALEM	NH IAS	1 1	SALLIN	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM		SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	NH IAS	SALEM	SALEM	SALEM	SALEM	SALEM
RTN	3-0023955	3-0023956	3-0023957	3-0023958	3 0003050	90000	3-0023960	3-0021495	3-0024824	3-0017116	3-0000428	3-0013925		3-0025834	3-0013201	3-0000430	3-0013218	3-0000539	3-0014313	3-0017020	3-0023396	3-0023136	3-0003174	3-0001359	3-0002084	3-0026084	3-0026083	3-0024213	3-0003165	3-0004453	3-0026085	3-0003525

		<i>(</i> 0 =	I /0 =	I /0 =			-	-		_	· -	T "		_	_	_		I 40 =	_		<i>'</i> 0 =	_	_	-	I 40 — I		<i>(</i> 0 =	
Chemical Type	liO	Hazardous Material	Hazardous Material	Hazardous Material	Oil and Hazardous Material	Ö	liÖ	IIO		ō	ΙŌ	Oil and Hazardous	Material	IiO	IIO	IO		Hazardous Material		Ö	Hazardous Material	Ö	ΙΘ	Ö	Hazardous Material		Hazardous Material	ĬŌ
RAO Class	B1				A2		A1	A2	A3							A3	A2	B2	A3		A1	A1	A1	A3		A1	B2	B1
Phase							PHASE II	PHASE II		PHASE II						PHASE II			PHASE III								PHASE II	
Date	5/24/2005	11/21/1995	12/18/2006	3/27/2007	4/15/2005	5/5/2006	3/30/2004	5/9/2000	10/31/1997	8/8/2005	9/12/2006		10/4/2006	10/22/2004	8/20/1998	3/22/2002	1/31/1995	3/15/1995	8/12/2005	7/21/2004	6/8/1994	4/16/1999	6/24/1999	10/22/1996	1/17/2003	5/23/1997	9/12/1997	6/27/1994
Status	RAO	URAM	UNCLASSIFIED	TIER 1D	RAO	UNCLASSIFIED	RAO	RAO	RAO	TIER 2	UNCLASSIFIED		UNCLASSIFIED	ADEQUATE REG	RTN CLOSED	RAO	RAO	RAO	RAO	RTN CLOSED	RAO	RAO	RAO	RAO	ADEQUATE REG	RAO	RAO	RAO
Notification Date	5/24/2005	11/20/1995	12/18/2006	3/20/2006	7/13/2004	5/5/2006	7/20/1995	6/12/1998	7/15/1991	8/6/2004	9/12/2006		10/4/2006	1/15/1987	11/20/1997	2/7/1991	10/15/1988	2/22/1995	11/25/1992	6/24/2004	1/31/1994	12/28/1998	2/26/1999	3/15/1993	11/20/2002	3/17/1997	9/5/1995	4/28/1994
Category	120 DY	120 DY	120 DY	TWO HR	120 DY	TWO HR	TWO HR	120 DY	NONE	TWO HR	120 DY		120 DY	NONE	72 HR	NONE	NONE	120 DY	NONE	TWO HR	TWO HR	TWO HR	TWO HR	NONE	72 HR	TWO HR	120 DY	NONE
Site Name	PROPOSED NORTHERN EXPANSION AREA	RAILROAD RIGHT OF WAY	RAILYARD SUBSTATION #49	RESIDENCE	RICHARD LEATHER CO	ROADWAY STA 242+30, LEFT 25 FT	RODS TOWING		RYDER TRUCK RENTAL LOC 0225	S145 CABLE	S145-B CABLE TERMINATION CANAL ST SUBSTA		SALEM #1 SUBSTATION	SALEM ACRES		SALEM DPW YARD		SALEM EVENING NEWS	SALEM FIRE DEPT	SALEM HARBOR AT MOUTH OF SOUTH RIVER	SALEM HARBOR STATION	SALEM HARBOR STATION	SALEM HARBOR STATION	SALEM HONDA	SALEM LANDFILL/TRANSFER STATION	297 BRIDGE ST SALEM MAINTENANCE FACILITY	SALEM MARITIME NHS	SALEM MIDDLE SCHOOL WEST
Address	24 FORT AVE	JEFFERSON ST (OFF)	97 MARGIN ST	3 PURITAN RD	9 WEBB ST	190 BRIDGE ST	171 BOSTON ST	87 NORTH ST	59 JEFFERSON AVE	NEW DERBY ST	CANAL ST		25 PEABODY ST	57 MARLBORO RD	5 JEFFERSON AVE	5 JEFFERSON AVE	155 WASHINGTON ST	155 WASHINGTON ST	48 LAFAYETTE ST	CONGRESS ST	24 FORT AVE	24 FORT AVE	24 FORT AVE	347 HIGHLAND AVE	12 SWAMPSCOTT RD	297 BRIDGE ST	173 DERBY ST	29 HIGHLAND AVE RTE 107
Town	SALEM	SALEM	SALEM	SALEM	SALEM		SALEM			SALEM	SALEM		SALEM	SALEM	SALEM	SALEM	SALEM		SALEM	SALEM	SALEM	SALEM		SALEM	SALEM	SALEM	SALEM	SALEM
RTN	3-0024896	3-0013160	3-0026478	3-0025076	3-0024051	3-0025863	3-0012710	3-0016910	3-0003651	3-0024126	3-0026225		3-0026270	3-0000431	3-0015729	3-0003761	3-0000903	3-0010849	3-0004491	3-0024000	3-0010498	3-0017795	3-0018040	3-0004601	3-0022340	3-0014921	3-0012889	3-0003546

Chemical Type	Oil and Hazardous Material	Ö		ō	ō		Hazardous Material	Ö	Ö	ō	Ö	ō			Hazardous Material	ΙΘ	Hazardous	i	5	Hazardous Material		Hazardous Material	Hazardous	Ö	Ö	ĪŌ			ΙΟ	Oil and Hazardous Material
RAO Class ^C				A1	A1		A2	A1	A2	2	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	A1		B2	A2		<u>a</u>	<u>.</u>	A3	A2		A3		A2		A2				
Phase										DHACEIV								PHASF II				PHASE III		PHASE V						PHASE II
Date	2/20/2007	5/17/1996	9/4/1996	7/8/1994	2/3/1997	3/20/1994	8/13/1998	6/1/1998	8/13/1998	3/9/2000	3/25/2004	2/2/1994	7/23/1993	10/28/1997	8/20/1999	8/8/1997	5/2/2005	8/17/2006	9/20/1996	4/17/1998	8/9/1996	9/24/1999	2/7/1995	12/27/2006	11/18/1994	5/24/2002	6/11/1996	7/28/1995	4/4/1997	10/17/1995
Status	RTN CLOSED	DEPNDS	DPS	RAO	RAO	LSPNFA	RAO	RAO	RAO	TIER 2	RAO	RAO	DEPNFA	RAO	RAO	LSPNFA	RAO	TIFR 2	RAO	RAO	TIER 1D	RAO	OAA	RAO	RTN CLOSED	RAO	RAO	PENNFA	TIER 1D	TIER 2
Notification Date	6/17/2005	2/13/1986	1/15/1990	5/13/1994	1/2/1997	10/15/1991	5/10/1994	2/4/1998	11/19/1993	7/21/1998	1/10/2004	11/30/1993	1/15/1987	1/15/1989	8/9/1999	6/23/1993	5/2/2005	8/10/2005	1/15/1990	1/15/1987	1/15/1990	4/22/1994	11/0/1003	4/15/1992	3/28/1994	5/22/2001	4/15/1989	1/15/1987	3/28/1996	10/7/1994
Category	TWO HR	NONE	NONE	TWO HR	TWO HR	NONE	120 DY	TWO HR	72 HR	72 HR	TWO HR	TWO HR	NONE	NONE	120 DY	NONE	120 DY	120 DY	NON	NON	NON	120 DY	AH OWL	NONE	TWO HR	TWO HR	NONE	NONE	TWO HR	120 DY
Site Name	SALEM OIL & GREASE COMPANY	SALEM ORTHOPEDIC SURGEONS	SALEM PLATING	SALEM POWER	SALEM POWER PLANT	SALEM RENTAL CAR	SALEM ST COLL OKEEFE BLDG	SALEM STATE CAMPUS	SALEM STATE COLLEGE	SALEM STATE COLLEGE	SALEM STATE COLLEGE -	SALEM STATE COLLEGE BOILER ROOM	SALEM WAREHOUSE FMR	SERVICE STATION	SHAUGNESSY REHAB GENERATOR	SHELL STATION	SHELL-BRANDED SERVICE STA	SHETI AND PROPERTIES INC.		SOUTH ESSEX SEWERAGE	SOUTHLAND CORP	ST PETERS ST	STORAGE LOT NEXT TO NEP	SUNOCO SERVICE STATION	SUNOCO STATION		TANK FARM FMR	TECHNICAL DATA	UNIVERSAL STEEL	UNIVERSAL STEEL & TRADING CORP
Address	60 GROVE ST	6 COLBY ST	20			1	CANAL ST	LAFA		352 LAFAYETTE ST		352 LAFAYETTE ST	12 FRANKLIN ST	SALEM 433-443 HIGHLAND AVE	81 HIGHLAND AVE	111 NORTH ST	111 NORTH ST	45	3-27	50 FORT AVE	CONGRE	190 BRIDGE ST	3 FORT AVE	10	105 NORTH MAIN ST			100	299 BRIDGE ST	297-305 BRIDGE ST
Town	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	MH	SAIFM	SALEM	SALEM	SALEM	SALEM	MHIAN	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM	SALEM
RTN	3-0024908	3-0000097	3-0002310	3-0010996	3-0014679	3-0003166	3-0010992	3-0015982	3-0010209	3-0017062	3-0023496	3-0010236	3-0001710	3-0001835	3-0018619	3-0004743	3-0024819	3-0025120	3-0002308	3-0000426	3-0001480	3-0010900	3-0010177	3-0003892	3-0010758	3-0020725	3-0002135	3-0000184	3-0013618	3-0011726

Town	Address	Site Name	Category	Notification Date	Status	Date	Phase	RAO Class	Chemical Type
		UNLINED TREATMENT BASIN							Hazardous
SALEM	24 FORT AVE	AREA	120 DY	11/13/2001	TIER 2	11/12/2002	PHASE IV		Material
		US COAST GUARD LIGHT STA -							
SALEM	BAKERS IS	BAKERS ISLAND	120 DY	11/3/2006	UNCLASSIFIED	11/3/2006			ō
SALEM	35 NORMAN ST	VERIZON SWITCH STATION	72 HR	11/29/2001	RAO	9/9/2003	PHASE II	A3	ĪŌ
SALEM	205 HIGHLAND AVE	VINCENT POTATO CHIP CO	72 HR	11/21/1997	RAO	3/20/1998		A2	ïÖ
SALEM	205 HIGHLAND AVE	VINCENTS POTATO	120 DY	3/8/1999	RAO	7/13/1999		A2	ĪŌ
									Oil and
									Hazardous
SALEM	10 PARADISE RD	TS NINNIN	120 DY	6/6/2000	RTN CLOSED	5/18/2001			Material
SALEM	442 HIGHLAND AVE	WALMART PARKING LOT	TWO HR	5/4/2001	RAO	6/18/2001		A1	liÖ
		WITCHCRAFT SCHOOL OFF							Hazardous
SALEM	1 FREDERICK ST	PURITAN RD	TWO HR	12/12/2001	RAO	9/30/2005	PHASE II	A3	Material



MassDEP Source Water Assessment and Protection (SWAP) Report



Massachusetts Department of Environmental Protection Source Water Assessment and Protection (SWAP) Report for

Salem/Beverly Water Supply Board

What is SWAP?

The Source Water Assessment Program (SWAP), established under the federal Safe Drinking Water Act, requires every state to:

- inventory land uses within the recharge areas of all public water supply sources;
- assess the susceptibility of drinking water sources to contamination from these land uses: and
- publicize the results to provide support for improved protection.

Table 1: Public Water System Information

PWS Name	Salem/Beverly Water Supply Board
PWS Address	Arlington Street
City/Town	Beverly, Massachusetts 01915
PWS ID Number	3030001
Local Contact	Thomas Knowlton
Phone Number	(978) 922-2521

Introduction

We are all concerned about the quality of the water we drink. Drinking water sources may be threatened by many potential contaminant sources, including storm runoff, road salting, and improper disposal of hazardous materials. Citizens and local officials can work together to better protect these drinking water sources.

Purpose of this report:

This report is a planning tool to support local and state efforts to improve water supply protection. By identifying land uses within water supply protection areas that may be potential sources of contamination, the assessment helps focus protection efforts on appropriate best management practices (BMPs) and drinking water source protection measures.

Refer to Table 3 for Recommendations to address potential sources of contamination. Department of Environmental Protection (DEP) staff are available to provide information about funding and other resources that may be available to your community.

Susceptibility and Water Quality

Susceptibility is a measure of a water supply's potential to become contaminated due to land uses and activities within its recharge area.

A source's susceptibility to contamination does *not* imply poor water quality.

Water suppliers protect drinking water by monitoring for more than 100 chemicals, disinfecting, filtering, or treating water supplies, and using source protection measures to ensure that safe water is delivered to the tap.

Actual water quality is best reflected by the results of regular water tests. To learn more about your water quality, refer to your water supplier's annual Consumer Confidence Reports.

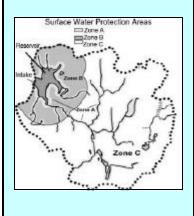
This report includes the following sections:

- 1. Description of the Water System
- 2. Land Uses within Protection Areas
- 3. Emergency Planning Recommendations for Class B River Intakes
- 4. Source Water Protection
- 5. Appendices



What is a Watershed?

A watershed is the land area that catches and drains rainwater down-slope into a river, lake or reservoir. As water travels down from the watershed area it may carry contaminants from the watershed to the drinking water supply source. For protection purposes, watersheds are divided into protection Zones A, B and C.



Section 1: Description of the Water System

Surface Water Sources					
Source Name	Source ID #	Susceptibility			
Wenham Lake	3030001-01S	High			
Longham Reservoir	3030001-02S	High			
Putnamville Reservoir	3030001-03S	High			
Ipswich River	3030001-04S	High			

The Salem/Beverly Water Supply Board (Salem/Beverly) maintains and operates four public water supply sources. All of Salem/Beverly's water supplies are located within the Ipswich River basin. The reservoirs for Salem/Beverly are located within three separate water supply protection areas, with Wenham Lake (3030001-01S) being in Beverly and Wenham; Longham Reservoir (3030001-02S) is entirely in Wenham; and Putnamville Reservoir (3030001-03S) being entirely in Danvers. The intake for the Ipswich River (3030001-04S) is in Topsfield, with the canal being in Wenham.

For current information on monitoring results and treatment, please contact the Public Water System contact person listed above in Table 1 for a copy of the most recent Consumer Confidence Report. Drinking water monitoring reporting data is also available on the web at http://www.epa.gov/safewater/ccr1.html

Class B Drinking Water Sources

There are twelve Class B drinking water sources on rivers in Massachusetts, eleven in the urbanized northeast and one in the western part of the State. Three of these sources are located on the Ipswich River. The large watersheds and historically urbanized land uses associated with major rivers makes source protection a challenge at the Class B sources.

A Class B water body source such as the Ipswich River does not have Zone A, B and C protection areas, as do Class A water body sources. For the purposes of the SWAP assessments, a 400 foot setback area along the river and all feeder streams has been delineated for Class B water body sources that is referred to as an "Emergency Planning Zone". Land uses and activities within this zone are of particular concern for source protection and emergency planning because of their proximity to the water supply.

River drinking water sources are particularly susceptible to spills and accidental releases from public and private discharges; accidents related to vehicles, railroads, airports, boats; utility easements; fixed site releases at industrial and public facilities; inappropriate use of pesticides and fertilizers; improper disposal of hazardous household waste; and illegal dumping of a variety of substances.

This assessment has been conducted on the watershed area upstream of the Salem/Beverly intake. In addition, DEP has delineated a 400-foot emergency planning zone (shown on the GIS map that accompanies this report) adjacent to the river and its tributaries for the purpose of this assessment.

Glossary Protection Zones

Zone A: is the most critical for protection efforts. It is the area 400 feet from the edge of the reservoir and 200 feet from the edge of the tributaries (rivers and/or streams) draining into it.

Zone B: is the area one-half mile from the edge of the reservoir but does not go beyond the outer edge of the watershed.

Zone C: is the remaining area in the watershed not designated as Zones A or B.

The attached map shows Zone A and your watershed boundary.

Section 2: Land Uses in the Protection Areas

The watersheds for the Salem/Beverly reservoirs and Ipswich River intake are primarily a mixture of forest and residential use, with a small portion consisting of agricultural, commercial, and industrial and uses (refer to attached map for details). Land uses and activities that are potential sources of contamination are listed in Table 2, with further detail provided in the Table of Regulated Facilities and Table of Underground Storage Tanks in Appendix B.

Key Land Uses and Protection Issues include:

- 1. Activities in Zone A and Emergency Planning Zone
- Chemical and Hazardous Materials Manufacture, Storage and Use
- 3. Agricultural Activities
- 4. Residential Land Uses
- 5. Transportation Corridors
- 6. Road and Maintenance Depots
- 7. Oil or Hazardous Material Contamination Sites
- 8. Comprehensive Surface Water Protection Planning

The ranking of susceptibility to contamination for Wenham Lake, Longham Reservoir, Putnamville Reservoir, and the Ipswich River watersheds are high, based on the presence of at least one high threat land use within the water supply protection areas, as seen in Table 2.

1. Activities in Zone A and Emergency Planning Zone - A Zone A for a reservoir includes all areas within 400 feet of the reservoir shore line and within 200 feet of either side of all streams and feeder ponds that flow into the reservoir. The Emergency Planning Zone is a 400 foot setback on either side of the river and all tributaries to a Class B river intake. Land use activities within a Zone A

What are "BMPs?"

Best Management Practices (BMPs) are measures that are used to protect and improve surface water and groundwater quality. BMPs can be <u>structural</u>, such as oil & grease trap catch basins, <u>nonstructural</u>, such as hazardous waste collection days or <u>managerial</u>, such as employee training on proper disposal procedures.

Class B River Intakes

Class B water sources do not have Zone A, B and C protection areas as the Class A sources do. For the purposes of this report, an "Emergency Planning Zone" has been delineated. The **Emergency Planning Zone** is the land area within 400 feet of both sides of the river including all tributary streams and surface water bodies.

or Emergency Planning Zone may have an impact on surface water sources. Existing and future land use activities which may have an impact on surface water sources include: on-site septic systems; public and private recreational activities; untreated stormwater runoff; domestic animals; new construction; spills along roads; above ground and underground storage tanks; erosion; and, un-permitted and unauthorized activities. Also, wild animals and domestic pets can be carriers of waterborne diseases such as Giardia, Cryptosporidium, Salmonella, etc.

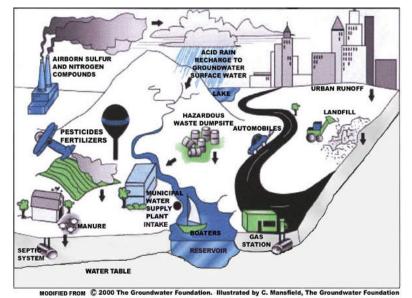


Figure 1: Sample watershed with examples of potential sources of contamination

Zone A Recommendations:

Work with communities within the combined watersheds to:

- To the extent possible, remove all activities from the Zone As to comply with DEP's Zone A requirements.
- ✓ Use BMPs for the storage, use, and disposal of hazardous materials.
- ✓ Storage of pesticides, fertilizers or road salt within the Zone A and Emergency Planning Zone should be covered and contained.
- ✓ Keep any new prohibited activities out of the Zone A.
- Identify stormwater drains and the drainage system along transportation corridors. Work to better manage stormwater by pre-treating contaminated stormwater and/or redirecting stormwater outside of the Zone A and Emergency Planning Zone.



- ✓ Continue your efforts to protect these areas and to monitor and review activities within the Zone A and Emergency Planning Zone.
- 2. Chemical and Hazardous Materials Manufacture, Storage and Use Many large and small businesses use hazardous materials, produce hazardous waste products, and/or store large quantities of hazardous materials in Underground Storage Tanks (USTs) and Aboveground Storage Tanks (ASTs). Although many facilities within the watershed use best management practices (BMPs), hazardous materials and waste can be unexpectedly released through spills, leaks or improper handling or storage, and become potential sources of contamination. Hazardous materials should never be disposed of to a septic system or floor drain leading directly to the ground.

Hazardous Materials Storage and Use Recommendations:

Work with communities within the combined watersheds to:

- ✓ Educate local businesses on BMPs for protecting water supplies, and encourage them to use BMPs for handling, storing and disposing of hazardous waste. Distribute the fact sheet "Businesses Protect Drinking Water" available in Appendix A and on www.mass.gov/dep/brp/dws/protect. htm, which provides BMPs for common business issues.
- Work with local businesses to register those facilities that are unregistered generators of hazardous waste or waste oil. Partnerships between businesses, water suppliers, and communities enhance successful public drinking water protection practices.
- ✓ Educate local businesses on Massachusetts floor drain requirements. See brochure "Industrial Floor Drains" for more information.
- ✓ Continue monitoring water quality in the Ipswich River.
- ✓ Continue to plan and prepare for spills by communicating with municipalities and facilities in the Ipswich River watershed, and by conducting drills.

Benefits of Source Protection

Source Protection helps protect public health and is also good for fiscal fitness:

- Protects drinking water quality at the source
- Reduces monitoring costs through the DEP Waiver Program
- Treatment can be reduced or avoided entirely, saving treatment costs
- Prevents costly contamination clean-up
- Preventing contamination saves costs on water purchases, and expensive new source development

Contact your regional DEP office for more information on Source Protection and the Waiver Program.

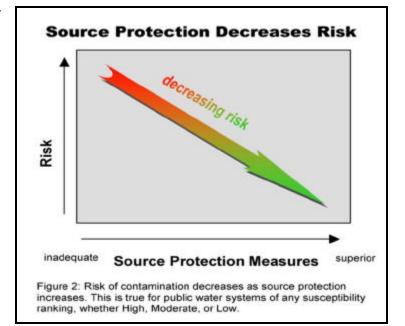
3. Agricultural Activities – Agricultural land uses (cropland, landscape operations, and nurseries) comprise about 7% of the combined watersheds. Pesticides and fertilizers have the potential to contaminate a drinking water source if improperly stored, applied, or disposed. If managed improperly, underground and aboveground storage tanks (USTs and ASTs) can be potential sources of contamination due to leaks or spills. Agricultural activities can also be a potential source of microbial contamination from improper manure management.

Agricultural Recommendations:

Work with communities within the combined watersheds to:

- ✓ Work with farmers to make them aware of the water supply and to encourage the use of a U.S. Natural Resources Conservation Service (NRCS) farm plan to protect water supplies.
- ✓ The Massachusetts Department of Food & Agriculture's booklet titled "On-Farm Strategies to Protect Water Quality An Assessment & Planning Tool for Best Management Practices" (December 1996) describes technical and financial assistance programs related to the control of erosion and to the management of nutrients, pests, manure, grazing and irrigation.
- ✓ Work with farmers, nurseries and landscapers to ensure that pesticides, fertilizers and manure are being stored within a structure designed to prevent runoff.

(Continued on page 8)



Potential Source of Contamination vs. Actual Contamination

The activities listed in Table 2 are those that typically use, produce, or store contaminants of concern, which, <u>if managed improperly</u>, are potential sources of contamination (PSC).

It is important to understand that a release may never occur from the potential source of contamination provided facilities are using best management practices (BMPs). If BMPs are in place, the actual risk may be lower than the threat ranking identified in Table 2. Many potential sources of contamination are regulated at the federal, state and/or local levels, to further reduce the risk.

Table 2: Land Use in the Watershed

For more information, refer to Appendix B: Regulated Facilities within the Water Supply Protection Area

Land Uses	Quantity Zone C	Threat	Zone C Source ID#	Quantity Ipswich River Watershed	Potential Contaminant Sources*
Agricultural					
Dairy Farms		M		1	Improper handling of manure (microbial contaminants)
Fertilizer Storage or Use	2	M	01S, 03S	Few	Leaks, spills, improper handling, or over-application of fertilizers
Landscaping		M		1	Leaks, spills, improper handling, or over-application of fertilizers and pesticides
Manure Storage or Spreading	1	Н	01S	Few	Improper handling of manure (microbial contaminants)
Nurseries	2	M	02S	Few	Leaks, spills, improper handling, or over-application of fertilizers, pesticides, and other chemicals
Pesticide Storage or Use	2	Н	01S, 02S	Few	Leaks, spills, improper handling, or over-application of pesticides
Commercial					
Airports	1	Н	01S		Spills, leaks, or improper handling of fuels, de-icers, salt, and other hazardous chemicals
Body Shops		Н		9	Improper management of vehicle paints, solvents, and primer products
Gas Stations	2	Н	01S	31	Spills, leaks, or improper handling or storage of automotive fluids and fuels
Service Stations/ Auto Repair Shops	1	Н	01S	39	Spills, leaks, or improper handling of automotive fluids and solvents
Bus and Truck Terminals		Н		6	Spills, leaks, or improper handling of fuels and maintenance chemicals
Cemeteries	1	M	01S	Several	Leaks, spills, improper handling, or over- application of pesticides; historic embalming fluids
Dry Cleaners		Н		7	Spills, leaks, or improper handling of solvents and wastes
Golf Courses	1	M	02S	3	Over-application or improper handling of fertilizers or pesticides
Medical Facilities		M		2	Spills, leaks, or improper handling or storage of biological, chemical, and radioactive wastes



Land Uses	Quantity Zone C	Threat	Zone C Source ID#	Quantity Ipswich River Watershed	Potential Contaminant Sources*
Commercial					
Nursing Homes		L		2	Microbial contaminants
Photo Processors		Н		3	Spills, leaks, or improper handling or storage of photographic chemicals
Printer and Blueprint Shops	1	M	01S	8	Spills, leaks, or improper handling or storage of printing inks and chemicals
Repair Shops (Engine, Appliances, Etc.)		Н		5	Spills, leaks, or improper handling or storage of engine fluids, lubricants, and solvents
Sand and Gravel Mining/ Washing		M		3	Spills or leaks from heavy equipment, fuel storage, clandestine dumping
Industrial					
Asphalt, Coal Tar, and Concrete Plants		M		2	Spills, leaks, or improper handling or storage of hazardous chemicals and wastes
Hazardous Materials Storage		Н		8	Spills, leaks, or improper handling or storage of hazardous materials
Machine/Metalworking Shops		Н		8	Spills, leaks, or improper handling of solvents; metal tailings
RCRA TSDF Facilities		Н		1	Spills, leaks, or improper handling or storage of hazardous wastes
Residential					
Fuel Oil Storage (at residences)	100+	M	01S, 02S, 03S	100+	Spills, leaks, or improper handling of fuel oil
Lawn Care/Gardening	100+	M	01S, 02S, 03S	100+	Over-application or improper storage and disposal of pesticides
Septic Systems/ Cesspools	100+	M	01S, 02S, 03S	100+	Microbial contaminants, and improper disposal of hazardous chemicals
Miscellaneous					
Aboveground Storage Tanks	3	M	01S	11	Spills, leaks, or improper handling of materials stored in tanks
Aquatic Wildlife	100+	L	01S, 02S, 03S	100+	Microbial contaminants
Composting Facilities	1	L	01S		Storage and improper handling of organic material, animal waste, and runoff
Fire Training Facilities	1	M	01S		Improper use or storage of fuels and other chemicals
Large Quantity Hazardous Waste Generators		Н		14	Spills, leaks, or improper handling or storage of hazardous materials and waste
Landfills and Dumps	1	Н	01S	2	Seepage of leachate

Land Uses	Quantity Zone C's	Threat	Zone C Source ID#	Quantity Ipswich River Watershed	Potential Contaminant Sources*
Miscellaneous					
Military Facilities (Past And Present) Type: former NIKE Sites	2	Н	01S, 03S		Spills, leaks, or improper handling or storage of pesticides and herbicides, fuel, chemicals and other materials; may include ordnance or waste landfill/dump sites
NPDES Locations	1	L	01S	2	Improper disposal of hazardous material and wastes
Oil or Hazardous Material Sites	4		018	57	Tier Classified Oil or Hazardous Materials Sites are not ranked due to their site-specific character. Individual sites are identified in Appendix B.
Road and Maintenance Depots	1	M	02S	6	Spills, leaks, or improper handling or storage of deicing materials, automotive fluids, fuel storage, and other chemicals
Schools, Colleges, and Universities	1	M	02S	4	Spills, leaks, or improper handling or storage of fuel oil, laboratory, art, photographic, machine shop, and other chemicals
Small Quantity Hazardous Waste Generators	2	M	01S, 02S	56	Spills, leaks, or improper handling or storage of hazardous materials and waste
Stormwater Drains	1/100+	L	01S/02S	100+	Debris, pet waste, and chemicals in stormwater from roads, parking lots, and lawns
Transportation Corridors	3	M	01S, 02S, 03S	Several	Accidental leaks or spills of fuels and other hazardous materials, over-application or improper handling of pesticides
Underground Storage Tanks	20	Н	01S, 02S	191	Spills, leaks, or improper handling of stored materials
Very Small Quantity Hazardous Waste Generators	4	L	01S, 02S	125	Spills, leaks, or improper handling or storage of hazardous materials and waste
Waste Transfer/ Recycling Stations		M		3	Improper management, seepage, and runoff of water contacting waste materials
Wastewater Treatment Plant/Collection Facility/ Lagoons		М		1	Improper handling or storage of treatment chemicals or equipment maintenance materials; improper management of wastewater
Water Treatment Sludge Lagoons	1	M	01S	1	Improper management of sludge and wastewater

Notes:

- 1. When specific potential contaminants are not known, typical potential contaminants or activities for that type of land use are listed. Facilities within the watershed may not contain all of these potential contaminant sources, may contain other potential contaminant sources, or may use Best Management Practices to prevent contaminants from reaching drinking water supplies.
- 2. For more information on regulated facilities, refer to Appendix B: Regulated Facilities within the Water Supply Protection Area information about these potential sources of contamination.
- 3. For information about Oil or Hazardous Materials Sites in your protection areas, refer to Appendix C: Tier Classified Oil and/or Hazardous Material Sites.
- * THREAT RANKING The rankings (high, moderate or low) represent the relative threat of each land use compared to other PSCs. The ranking of a particular PSC is based on a number of factors, including: the type and quantity of chemicals typically used or generated by the PSC; the characteristics of the contaminants (such as toxicity, environmental fate and transport); and the behavior and mo bility of the pollutants in soils and groundwater.



- **4. Residential Land Uses** Approximately 80% of the combined watersheds consist of residential areas, of which a large portion **s** served by private septic systems, with the remainder being served by municipal sewering. If managed improperly, activities associated with residential areas can contribute to drinking water contamination. Common potential sources of contamination include:
- Septic Systems Improper disposal of household hazardous chemicals to septic systems is a potential source of contamination to the groundwater because septic systems lead to the ground. If septic systems fail or are not properly maintained, they can be a potential source of microbial contamination.
- Household Hazardous Materials

 Hazardous materials may include automotive wastes, paints, solvents, pesticides, fertilizers, and other substances.
 Improper use, storage, and disposal of chemical products used in homes are potential sources of contamination.
- Heating Oil Storage If managed improperly, Underground and Aboveground Storage Tanks (USTs and ASTs) can be potential sources of contamination due to leaks or spills of the fuel oil they store.

When you fertilize the lawn, <u>Remember</u> you're not just fertilizing the lawn.



It's hard to imagine that a green, flourishing lawn could pose a threat to the environment, but the fertilizers you apply to your lawn are potential pollutants! If applied improperly or in excess, fertilizer can be washed off your property and end up in lakes and streams. This causes algae to grow, which uses up oxygen that fish need to survive. So if you fertilize, please follow directions and use sparingly.



• Stormwater – Catch basins transport stormwater from roadways and adjacent properties to the ground. As flowing stormwater travels, it picks up debris and contaminants from streets and lawns. Common potential contaminants include lawn chemicals, pet waste, and contaminants from automotive leaks, maintenance, washing, or accidents.

Residential Land Use Recommendations:

Work with communities within the combined watersheds to:

- ✓ Educate residents on best management practices (BMPs) for protecting water supplies. Distribute the fact sheet "Residents Protect Drinking Water" available in Appendix A and on www.mass.gov/dep/brp/dws/protect.htm, which provides BMPs for common residential issues.
- ✓ Work with planners to control new residential developments in the water supply protection areas.
- ✓ Promote BMPs for stormwater management and pollution controls.
- **5. Transportation Corridors** Several major transportation corridors and other paved and unpaved local roads cross through the watersheds. Spills from vehicular accidents are a major concern. In addition, roadway construction, maintenance, and typical highway use can all be potential sources of contamination.

Accidents can lead to spills of gasoline and other potentially dangerous transported chemicals. Roadways are frequent sites for illegal dumping of hazardous or other potentially harmful wastes. De-icing salt, automotive chemicals and other debris on roads are picked up by stormwater and wash into catch basins. The steep topography of the watershed results in application of de-icing materials to protect public health and safety by keeping the roads passable.

Transportation Corridor Recommendations:

Work with communities within the combined watersheds to:

- ✓ Identify stormwater drains and the drainage system along transportation corridors.
- ✓ Work with the Towns and State to have catch basins inspected, maintained, and cleaned on a regular schedule.
- ✓ Work with local emergency response teams to ensure that any spills can be effectively contained.
- ✓ If storm drainage maps are available, review the maps with emergency response teams. If maps aren't yet available, work with town officials to investigate mapping options such as the upcoming Phase II Stormwater Rule requiring some communities to complete stormwater mapping.

- ✓ Establish vegetated buffers along roads and parking areas to provide some filtration of contaminants.
- ✓ Encourage regular street sweeping. Appendix A contains a fact sheet titled *DPWs Protect Drinking Water*.
- ✓ Conduct emergency drills to be ready for spills.
- ✓ Regularly inspect the watersheds for illegal dumping and spills.
- ✓ Work with local emergency response teams to ensure that any spills can be effectively contained.
- ✓ Work with the Massachusetts Highway Department to erect a suitable barrier on the portion of Route 1A that is adjacent to Wenham Lake.
- **6. Road and Maintenance Depots -** Potential sources of contamination in state and municipal facilities can result from accidental dumping, spills, leaks, vehicle washing operations, or from wastewater treatment. Waste management and product storage pose the greatest threats with a wide variety of potentially harmful contaminants.

Road and Maintenance Depots Recommendations:

Work with communities within the combined watersheds to:

- ✓ Institute **Best Management Practices** The New England Environmental Assistance Team provides municipalities in New England with information on how to comply with environmental requirements, and how to prevent pollution. For more information about this EPA sponsored program visit their website at http://www.epa.gov/region1/steward/neeat/muni/index.html. Encourage road and maintenance depots to develop best management practices to insure proper salt storage, proper maintenance of facilities and good housekeeping practices.
- ✓ Adequately size salt pile structure to allow for the loading and unloading of salt within the structure. Review the Department of Environmental Protection's Drinking Water Program Guidelines On Deicing Chemical (Road Salt) Storage at http://www.state.ma.us/dep/brp/dws/files/saltgui.doc.
- ✓ Encourage proper storage of materials at these facilities. Appendix A contains a fact sheet titled *DPWs Protect Drinking Water*.
- **7. Presence of Oil or Hazardous Material Contamination Sites** The watersheds for Salem/Beverly and the Ipswich River contain DEP Tier Classified Oil and/or Hazardous Material Release Sites indicated on the map as Release Tracking Numbers 3-0000230, 3-0000231, 3-0000235, 3-0003597, 3-0000008, 3-0001813, 3-0014088, 3-0011228, 3-0003711, 3-0014696, 3-0017065, 3-0019416, 3-0000168, 3-0001494, 3-0001505, 3-0001941, 3-0004485, 3-0006026, 3-0010212, 3-0014402, 3-0015046, 3-0016824, 3-0018425, 3-0000692, 3-0002363, 3-0002584, 3-0002804, 3-0004007, 3-0004481, 3-0004583, 3-0017390, 3-0001565, 3-0006062, 3-0012406, 3-0014805, 3-0018398, 3-0019352,

 $3\text{-}0013565,\ 3\text{-}0004670,\ 3\text{-}0018082,\ 3\text{-}0000471,\ 3\text{-}0000518,\ 3\text{-}0000625,\ 3\text{-}0000776,\ 3\text{-}0001268,\ 3\text{-}0001728,\ 3\text{-}0001916,\ 3\text{-}0001973,\ 3\text{-}0002889,\ 3\text{-}0003548,\ 3\text{-}0003766,\ 3\text{-}0004022,\ 3\text{-}0004170,\ 3\text{-}0012586,\ 3\text{-}0013922,\ 3\text{-}0014811,\ 3\text{-}0014814,\ 3\text{-}0015247,\ 3\text{-}0017097,\ 3\text{-}0019380 \ and\ 3\text{-}0019651.\ Refer to the attached map and Appendix 3 for more information.}$

Oil or Hazardous Material Contamination Sites Recommendation:

- ✓ Monitor progress on any ongoing remedial action conducted for the known oil or contamination sites.
- **8. Protection Planning** Protection planning protects drinking water by managing the land area that supplies water to a reservoir. Currently, the City of Beverly has a Watershed Protection Overlay District Zoning Ordinance that was adopted in 1990; however, the watershed towns do not have water supply protection controls that meet DEP's Surface Water Protection regulations 310 CMR 22.20 (b) and (c). A Surface Water Supply Protection Plan coordinates community efforts, identifies protection strategies, establishes a timeframe for implementation, and provides a forum for public participation. There are resources available to help communities develop a plan for protecting drinking water supply reservoirs.

Protection Planning Recommendations:

Work with communities within the combined watersheds to:

- ✓ Develop a Wellhead Protection Plan. Establish a protection team, and refer them to http://mass.gov/dep/brp/dws/protect.htm for a copy of DEP's guidance, "Developing a Local Wellhead Protection Plan".
- ✓ Encourage watershed towns to adopt controls that meet 310 CMR 22.20 (b) and (c). For more information on DEP land use controls see http://mass.gov/dep/brp/dws/protect.htm.

Top 5 Reasons to Develop a Local Surface Water Protection Plan

- Reduces Risk to Human Health
- ② Cost Effective! Reduces or Eliminates Costs Associated With:
- Increased monitoring and treatment
- Water supply clean up and remediation
- · Replacing a water supply
- Purchasing water
- Supports municipal bylaws, making them less likely to be challenged
- Ensures clean drinking water supplies for future generations
- Enhances real estate values clean drinking water is a local amenity. A community known for its great drinking water in a place people want to live and businesses want to locate.



Table 3: Current Protection and Recommendations

Protection Measures	Status	Recommendations
Zone A		
Does the Public Water Supplier (PWS)	YES (Putnamville Reservoir)	Follow Best Management Practices (BMPs) that focus on good housekeeping, spill prevention, and operational practices to reduce
own or control the entire Zone A?	NO (Wenham Lake, Longham Reservoir)	the use and release of hazardous materials. To the extent possible, remove prohibited activities in Zone A to comply with DEP's Zone A requirements.
Is the Zone A/ Emergency Planning Zone posted with "Public Drinking Water Supply" Signs?	YES	The Emergency Planning Zone for the Ipswich River Watershed is not posted Additional economical signs are available from the Northeast Rural Water Association (802) 660-4988.
Is the Zone A regularly inspected?	YES	Continue daily inspections of drinking water protection areas.
Are water supply-related activities the only activities within the Zone A?	YES (Wenham Lake, Longham Reservoir)	Continue monitoring for non-water supply activities in Zone As.
only activities within the Zone A?	NO (Putnamville Reservoir)	Monitor prohibited activities in Zone A, and investigate options for removing these activities.
Municipal Controls (Zoning Bylaws, Hea	lth Regulations, and	General Bylaws)
Does the municipality have Surface Water Protection Controls that meet 310 CMR 22.20B and 22.20C?	NO	Work with the Planning Board and the Beverly City Council to compare land use controls to see that they meet current requirements of 310 CMR 22.20 (B) and 310 CMR 22.20 (C). Refer to mass.gov/dep/brp/dws/ for model bylaws and health regulations, and current regulations.
Do neighboring communities protect the water supply protection areas extending into their communities?	NO	Work with the Towns of Danvers, Topsfield and Wenham to include Salem/Beverly watersheds in their protection controls.
Planning		
Does the PWS have a local surface water protection plan?	NO	Develop a surface water supply protection plan. Follow "Developing a Local Surface Water Supply Protection Plan" available at: www.state.ma.us/dep/brp/dws/.
Does the PWS have a formal "Emergency Response Plan" to deal with spills or other emergencies?	YES	Supplement plan by developing a joint emergency response plan with fire department, Board of Health, DPW, and local and state emergency officials. Coordinate emergency response drills with local teams.
Does the municipality have a watershed protection committee?	NO	Establish a committee with representatives from citizens' groups, neighboring communities, and the business community.
Does the Board of Health conduct inspections of commercial and industrial activities?	YES	For more guidance see "Hazardous Materials Management: A Community's Guide" at www.state.ma.us/dep/brp/dws/files/hazmat.doc
Does the PWS provide watershed protection education?	SOME	Currently, outreach is through the annual Consumer Confidence Report. Increase residential outreach through bill stuffers, school programs, Drinking Water Week activities, and coordination with local groups. Aim additional efforts at commercial and municipal uses within the Zone C.

✓ Continue to work with town boards to review and provide recommendations on proposed development within your water supply protection areas. To obtain information on build-out analyses for the towns, see the Executive Office of Environmental Affairs' community preservation web site, http://commpres.env.state.ma.us/.

Other land uses and activities within the Protection areas that are potential sources of contamination are included in Table 2. Refer to Appendix B for more information about these land uses. Identifying potential sources of contamination is an important initial step in protecting your drinking water sources. Further local investigation will provide more in-depth information and may identify new land uses and activities that are potential sources of contamination. Once potential sources of contamination are identified, specific recommendations like those below should be used to better protect your water supply.

Section 3: Emergency Planning Recommendations for Class B River Intakes

Prevention

Additional Documents:

To help with source protection efforts, more information is available by request or online at www.state.ma.us/dep/brp/dws including:

- 1. Water Supply Protection
 Guidance Materials such as model
 regulations, Best Management
 Practice information, and general
 water supply protection
 information.
- 2. MA DEP SWAP Strategy
- 3. Land Use Pollution Potential Matrix
- 4. Draft Land/Associated Contaminants Matrix

Public water suppliers with a river source may take preventive measures to protect the source from unexpected releases. Here are some suggestions.

1. Title III (Emergency Planning and Community Right-to-Know) of the Superfund Amendments & Reauthorization Act (SARA) of 1986 required that each community **develop a comprehensive emergency response plan** Suppliers should review the existing plan to ensure that water supply issues are satisfactorily addressed in the plan, that current response personnel and their correct telephone numbers are listed, and that the entire plan is regularly reviewed and updated by community officials.

The community plan, or a separate water supplier plan, should include copies of policies in the event of spills or releases; regulatory notification requirements such as what size spills are required to be reported, who to call, telephone numbers, and what information is required to be reported; map of intakes, tributaries, watershed boundaries, adjacent public wells, and locations of sites where spills or accidental releases could occur.

2. **Identify, map and distribute information** to local emergency responders regarding the locations of intakes on the river, tributaries, watershed boundaries, public wells adjacent to river; chemical use at municipal, state, and industrial facilities in the watersheds (contact Fire Dept., DEP); locations of stormwater drains and the locations of known dams in the event that they can be manipulated by authorized individuals for contaminant control.

The Fire Dept., Board of Health, Planning Board, Local Emergency Planning Committee (LEPC), DEP and others may have existing information to help with your work. SARA requires companies to work with the community's LEPC if they handle extremely hazardous chemicals in quantities above established thresholds.

- 3. **Develop a communication list** of contacts at upstream and downstream facilities, dams, as well as other public water suppliers on, or adjacent to, rivers. Notify owners and operators of these facilities about the location of your intake and request, in writing, that you be notified immediately in the event of a chemical spill or unexpected discharge. Take this opportunity to educate others about water supply protection.
- 4. **Provide comments** to municipal boards in other cities/towns in the watershed about proposed development, land use controls, Best Management Practices (BMPs) for stormwater flow into tributaries, and other issues to avoid future problems.
- 5. **Post signs** along major roads in watershed which direct the public to call "911" or other appropriate local number in case of spills. Be aware of accident-prone areas and transport routes of chemicals if possible.
- 6. **Educate** the public, local officials, Civil Defense, local emergency response team, and others about water supply protection issues. Educate businesses about toxic use reduction.



- 7. **Conduct household hazardous waste collection days** and establish permanent collection sites, away from sensitive watershed areas, for used batteries, paints, motor oil, etc.
- 8. **Conduct drills**, in coordination with local/regional response teams, to test policies and procedures and to practice responding to various situations. Including businesses, local officials and staff, Fire Departments, Boards of Health, Civil Defense, school administration, and others in planning and implementing the drills will allow for several town or region-wide concerns to be addressed and tested at the same time, including: issuing health advisories, conducting neighborhood and/or school evacuations, and evaluating the town's communication system (both making responders aware of the emergency and issuing advisories to the public when necessary via television, radio, and other news media), equipment and emergency plan in general.
- 9. Critique the drills and **modify components** of the emergency response system as needed.

Responding to Emergencies

Drinking water supply professionals responding to local emergencies need to be adequately prepared and trained, and know their roles and responsibilities. Here are some suggestions.

- 1. **Know regulatory reporting requirements** of state and federal agencies. Know who to call, telephone numbers and what information to report.
- 2. **Know your role & responsibilities**. Have access to, and be familiar with, the emergency communication list, policies and procedures for emergency response; know when, and how, to safely handle spills or other events until first responders arrive on scene; know what steps to take to avoid drawing contaminants into the water supply system; be familiar enough with local watershed characteristics to provide incident commander with information and advice.

When you wash your car in the driveway, <u>Remember</u> you're not just washing your car in the driveway.



All the soap, seum, and oily grit runs along the curb. Then into a storm drain and directly into our lakes, rivers, and streams. And that causes pollution which is unhealthy for everyone. So how do you avoid this whole mess? Easy! Wash your car on the grass or gravel instead of the street. Or better yet, take it to a car wash where the water gots treated or recycled.

The Maura characte Department of Environmental Protection One Water Street Boston, MA 02108

3. Provide training and materials to responding staff. Water supply staff, including new employees, should be adequately trained, have access to appropriate materials (storm drain covers, absorbent pads, booms, etc.), up-to-date policies, procedures, and communication lists to perform tasks for which they are responsible.

Follow-up

Steps can be taken to ensure better preparedness in the event of future emergency situations. Here are some suggestions.

- 1. **Provide follow-up reports** to the public on the resolution of the situation.
- Share the information learned from drills and real situations with others in order to better protect all public drinking water sources.

Section 4: Source Water Protection Conclusions and Recommendations

As with many water supply protection areas, the system watersheds contain potential sources of contamination. However, source protection measures reduce the risk of actual contamination, as illustrated in Figure 2.

Current Land Uses and Source Protection:

As with many water supply protection areas, the system watersheds contain potential sources of contamination. However, source protection measures reduce the risk of actual contamination, as illustrated in Figure 2. The water supplier is commended for taking an active role in promoting source protection measures in the Water Supply Protection Areas through:

- The review of development plans in the City of Beverly and the Town of Wenham
- Conducting monthly stream monitoring throughout the watersheds that includes routine chemistry and microbiology
- Managing geese on Wenham Lake by keeping reservoir levels high during summer months

Source Protection Recommendations:

To better protect the sources for the future:

- ✓ Develop and implement a Surface Water Supply Protection Plan.
 ✓ Educate residents on ways they can help you to protect drinking water sources.
- ✓ Work with emergency response teams to ensure that they are aware of the stormwater drainage in watersheds and to cooperate on responding to spills or accidents.
- ✓ Monitor progress on any ongoing remedial action conducted for the known oil or hazardous materials contamination site.
- ✓ Work cooperatively with Boards of Health to develop an inventory of septic systems in Hamilton, Topsfield, and Wenham.
- ✓ Work with businesses and others who have landscaped areas in the watersheds to encourage BMPs for the use of fertilizer and pesticide.
- ✓ Partner with local businesses to ensure the proper storage, handling, and disposal of hazardous materials.
- ✓ Continue to inspect the Zone A areas regularly, and when feasible, remove prohibited non-water supply activities.

Conclusions:

These recommendations are only part of your ongoing local drinking water source protection. Additional source protection recommendations are listed in Table 3, the Key Issues above and Appendix A.

DEP staff, informational documents, and resources are available to help you build on this SWAP report as you continue to improve drinking water protection in your community. The Department's Wellhead Protection Grant Program and Source Protection Grant Program provide funds to assist public water suppliers in addressing water supply source protection through local projects.

Protection recommendations discussed in this document may be eligible for funding under the Grant Program. Please note: each spring DEP posts a new Request for Response for the grant program (RFR).

Other grants and loans are available through the Drinking Water State Revolving Loan Fund, the Clean Water State Revolving Fund, and other sources. For more information on grants and loans, visit the Bureau of Resource Protection's Municipal Services web site at: http://mass.gov/dep/brp/mf/mfpubs.htm.

The assessment and protection recommendations in this SWAP report are provided as a tool to encourage community discussion, support ongoing source protection efforts, and help set local drinking water protection priorities. Citizens and community officials should use this SWAP report to spur discussion of local drinking water protection measures. The water supplier should supplement this SWAP report with local information on potential sources of contamination

and land uses. Local information should be maintained and updated periodically to reflect land use changes in the watersheds. Use this information to set priorities, target inspections, focus education efforts, and to develop a long-term drinking water source protection plan.

Section 5: Appendices

- A. Protection Recommendations
- B. Regulated Facilities within the Water Supply Protection Area
- C. Table of Tier Classified Oil and/or Hazardous Material Sites within the Water Supply Protection Areas
- D. Additional Documents on Source Protection

For More Information

Contact Anita Wolovick in DEP's Wilmington Office at (978) 661-7768 for more information and assistance on improving current protection measures.

Copies of this report have been provided to the public water supplier, town boards, and the local media.



MAPC Projected Population

Page 125 of 164

	Age	1990	2000	2010	2020	2030
Salem						
	00-04	2,491	2,264	2,366	2,353	2,363
	05-09	1,971	2,453	2,603	2,530	2,660
	10-14	1,714	2,247	2,316	2,212	2,278
	15-19	2,374	2,328	2,780	2,545	2,431
	20-24	3,667	3,073	3,430	3,288	3,047
	25-29	4,263	3,314	3,156	3,507	3,114
	30-34	3,879	3,563	3,207	3,526	3,380
	35-39	3,049	3,479	3,388	3,149	3,558
	40-44	2,441	3,127	3,487	2,914	3,221
	45-49	1,856	2,859	3,385	2,822	2,622
	50-54	1,475	2,658	3,054	2,941	2,469
	55-59	1,482	1,869	2,541	2,970	2,527
	60-64	1,667	1,457	2,123	2,518	2,382
	65-69	1,645	1,365	1,640	2,224	2,568
	70-74	1,514	1,432	1,306	1,987	2,349
	75-79	1,248	1,275	1,150	1,384	1,851
	80-85	800	899	1,087	980	1,502
	85+	555	745	1,064	1,052	1,178
	Total	38,091	40,407	44,082	44,902	45,500

Tuesday, January 31, 2006



MetroBoston DataCommon



Community Snapshot **SALEM**



ebruary 2007

General Population Statistics

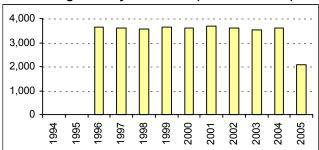
ACE AND CENDED	1990	2000	% Change
AGE AND GENDER Total population	38,091	40,407	6.1
Males (All)	17,626	18,745	6.3
Females (All)	20,465	21,662	5.8
Under 5 years	2,427	2,264	-6.7
5 to 9 years	1,977	2,453	24.1
10 to 14 years	1,741	2,433	29.1
15 to 19 years	2,252	2,328	3.4
20 to 24 years	3,667	3,073	-16.2
25 to 34 years	8,192	6,877	-16.1
35 to 44 years	5,554	6,606	18.9
45 to 54 years	3,339	5,517	65.2
55 to 59 years	1,505	1,869	24.2
60 to 64 years	1,657	1,457	-12.1
65 to 74 years	3,152	2,797	-11.3
75 to 84 years	2,061	2,174	5.5
85 years and over	567	745	31.4
Median age (years)	33.3	36.4	9.3
RACE / ETHNICITY			
One race	*	39,408	*
White	35,410	34,497	-2.6
Black or African American	1,017	1,274	25.3
American Indian and			
Alaska Native	106	87	-17.9
Asian	501	807	61.1
Native Hawaiian and Other Pacific Islander	21	19	-9.5
Some other races	1,036	2,724	162.9
Two or more races	*	999	*
HISPANIC OR LATINO			
Hispanic or Latino	2,548	4,541	78.2
Not Hispanic or Latino	35,543	35,866	0.9
White alone, Not Hispanic	34,348	33,277	-3.1
HOUSEHOLD TYPE			
Total households	15,806	17,492	10.7
Family Households (families)	9,417	9,707	3.1
With own children < 18	3,846	4,229	10.0
Married-couple	6,874	6,790	-1.2
With own children < 18	2,645	2,621	-0.9
Female householder, no husb	2,009	2,319	15.4
With own children < 18	1,046	1,352	29.3
Nonfamily households	6,389	7,785	21.9
Householder living alone	4,995	6,105	22.2
Householder 65+	2,032	2,015	-0.8
Households with under 18	4,096	4,584	11.9
Households with 65+	4,370	4,281	-2.0
Average household size	2.34	2.24	-4.2
Average family size	2.97	2.95	-0.7
Source U.S. Consus 1000, 200		2.73	0.7

Source: U.S. Census 1990, 2000

Environment and Recreation

Open Space Protected Acres: 750

Water Usage: Yearly Water Use (Million Gallons)



Source: Massachusetts Department of Environmental Protection

Water Supply System: Beverly/Salem-Local Joint

* MWRA: Massachusetts Water Resources Authority

Civic Engagement and Governance

Form of Government:

Mayor - Council

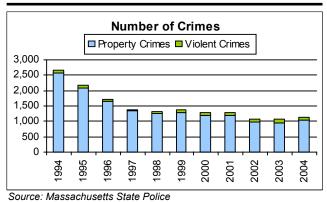
Voting

State Election Party Enrollment

	2002	2004	2006
Registered Voters	28757	26645	26096
Democrat	11011	10800	10572
Republican	3246	2449	2250
Unenrolled	14500	13344	13003
Population Over 18 Years 2000 US Census	32250	32250	32250

Source: Massachusetts Secretary of the Commonwealth

Public Safety



Blank years indicate missing/incomplete data

Appendix B

Appendix C



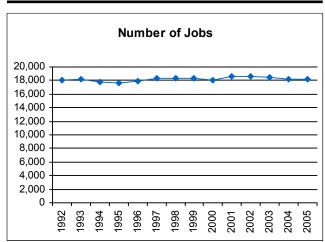


Community Snapshot **SALEM**

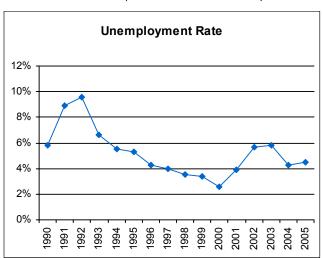
February 2007



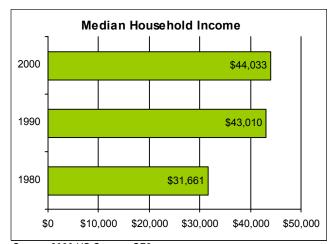
Economy



Source: Massachusetts Department of Workforce Development

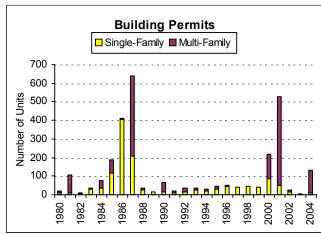


Source: Massachusetts Department of Workforce Development

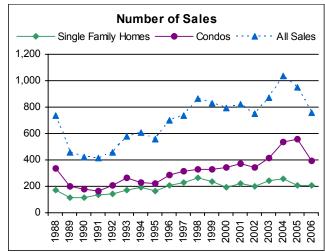


Source: 2000 US Census, SF3 Numbers adjusted for inflation.

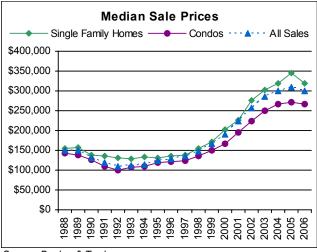
Housing



Source: US Census Building Permits Survey



Source: Banker & Tradesman



2 Source: Banker & Tradesman

Community Snapshot **SALEM**



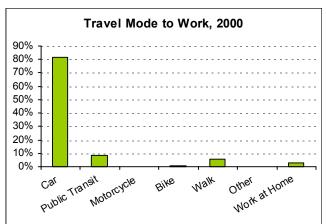
February 2007

Transportation

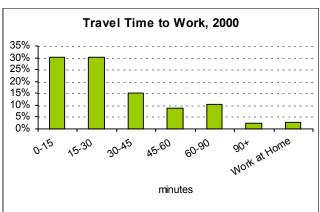
Journey-to-Work

Workers who travel within community: 6,015
travel from outside to community: 12,549
travel from community to outside: 15,255
Net Commuters: -2.706

Source: US Census Transportation Planning Package 2000

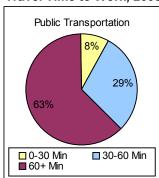


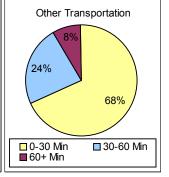
Source: US Census 2000



Source: US Census 2000

Travel Time to Work, 2000

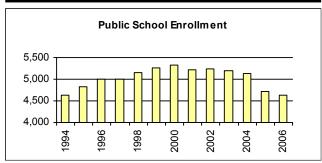




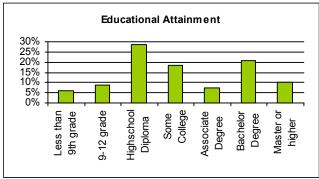
3

Source: US Census 2000

Education

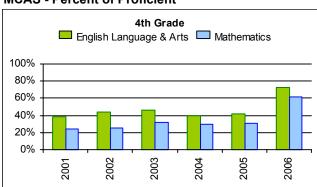


Source: Massachusetts Department of Education

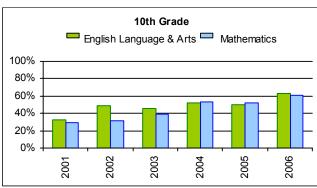


Source: US Census 2000

MCAS - Percent of Proficient



Source: Massachusetts Department of Education



Source: Massachusetts Department of Education

Appendix B

Appendix C

